

NEW-BEGINNINGS

Lesson 7: Recognizing and Rewarding Performance







Learning Objectives

- > Upon completion of this lesson, you will be able to:
 - ➤ Describe the importance of recognizing and rewarding the employee's success.
 - ➤ Identify types of recognition and reward related to performance management.
 - Determine creative ways to recognize and reward employees.





Performance Management

- Ongoing
- Supervisors and employees share responsibility
- Consist of:
 - ✓ Proactively planning work and setting expectations
 - ✓ Continually monitoring performance
 - ✓ Evaluating performance in a summary fashion
 - ✓ Recognizing and rewarding good performance







Recognizing and Rewarding Performance

Monetary

- One-Time cash award
- Salary Increase
- Promotion
- Time-Off Award

Non-Monetary

- Award plaque
- Challenge Coin
- Public acknowledgement at meeting
- Simple "Thank you" or other way to show employee performance was observed and recognized

NOTE: Must adhere to ethical spending limit guidelines in 5 CFR 2635 and DoDI 1400.25 V451





Recognizing and Rewarding Performance

Employee successes and accomplishments should be recognized and rewarded

Supervisors should:

- ✓ Actively solicit and act on input from employees
- ✓ Communicate positive results based on employee input back to employees to show value of their ideas and suggestions.
- ✓ Verbally thank deserving employees for good performance
- ✓ Give positive feedback on performance, when warranted, as often as possible

Employees should:

✓ Proactively communicate successes and accomplishments to their supervisor







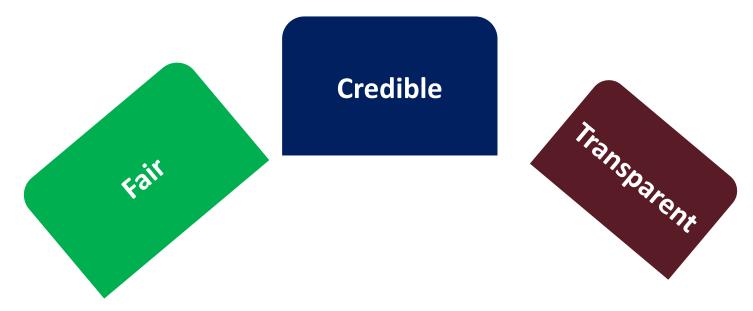
Recognizing and Rewarding Performance

DoD is committed to

"a fair, credible and transparent"

performance management and appraisal program

How can we make recognition and rewards fair, credible, and transparent?







Exercise: Create a Recognition and Rewards Library

➤ Create a list of non-monetary employee recognition and rewards methods that a supervisor could use throughout the performance appraisal cycle







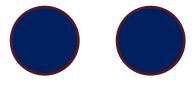
Exercise Debrief: Create a Recognition and Rewards Library

What did you come up with in your groups?





Exercise: Employee Recognition and Rewards Toolkit















 10 ideas with one dot sticker per idea

OR

More than one dot sticker for a particular favorite





Exercise Debrief: Create a Recognition and Rewards Toolkit

- What are the Top 10 ideas for the entire class?
- Which groups had the three highest numbers of dot stickers











Learning Objectives

- > You should now be able to:
 - ➤ Describe the importance of recognizing and rewarding the employee's success.
 - ➤ Identify types of recognition and reward related to performance management.
 - Determine creative ways to recognize and reward employees.





Additional Resources

- ➤ DODI 1400.25, Volume 410, DoD Civilian Personnel Management System: Training, Education, and Professional Development.
- ➤ DODI 1400.25, Volume 431, DoD Civilian Personnel Management System: Performance Management and Appraisal Program.
- DODI 1400.25, Volume 451, DoD Civilian Personnel Management System: Awards.
- DCPAS Resources and References web site:

https://www.cpms.osd.mil/Subpage/NewBeginnings/ResourcesReferences/

DCPAS HR Toolkit:

https://dodhrinfo.cpms.osd.mil/Directorates/HROPS/Labor-and-Employee-Relations/Performance-Management/Pages/PM-Guides-TipSheets-Checklists.aspx

DCPAS LERD web site

https://dodhrinfo.cpms.osd.mil/Directorates/HROPS/Labor-and-Employee-Relations/Pages/Home1.aspx

Corporate Leadership Council. Building the High-Performance Workforce: A Quantitative Analysis of the Effectiveness of Performance Management Strategies (Washington D.C.: Corporate Executive Board, 2002)





Questions?

> Are there any questions?

