DEPARTMENT OF DEFENSE



ANNUAL REPORT Fiscal Year 1997

Maj. Gen. Edward V. Richardson Adjutant General







Dear Governor Cayetano,

Fiscal year 1997 was another banner year for the State of Hawaii Department of Defense.

Our soldiers and airmen performed their vital federal and state missions in an exemplary fashion. FY 1997 was also highlighted by numerous community service projects.

The State Civil Defense system worked well during the November 1996 floods that impacted all islands. The initial response and recovery effort was effective and involved all levels of government. The Hawaii National Guard (HING) worked above and beyond the call of duty, after parts of Oahu were declared a disaster area in November 1996. From November 5-16, 1996, rainstorms produced the worst flooding on Oahu in 10 years. HING members were called to State active duty from November 17 to December 1, to help their neighbors clean up in the aftermath of the flooding. A total of 165 Hawaii Army National Guard (HIARNG) and 138 Hawaii Air National Guard (HIANG) members were deployed during "Operation Kokua," with the mission of removing contaminated debris and distributing health-hazard warnings to citizens.

Over 1.6 million pounds of debris was removed from Maili, Waianae, Makaha, Nanakuli on the leeward coast, and in the Haleiwa and Waialua area on the north shore.

The Na Koa (Warriors) Crime Watch program has experienced much success, since its inception. Since it was introduced in the January 1997 State-of-the-State address, as just one part of your overall crime fighting package submitted to the Legislature, numerous initiatives have been launched. Under the program, volunteer members of the HING enhance the County Police Department's Neighborhood Security Watch and Community Policing Units in supporting civilian law enforcement efforts in neighborhoods statewide. Over 1,700 Hawaii National Guard volunteers have been trained to date. In the future, training sessions will include Department of Defense personnel and individuals from state agencies outside the DOD. Volunteer personnel are also used for patrolling State and City parks.

The Office of Veterans Services continues to maintain excellent services to a growing number of our aging veterans who require increasing assistance as they grow older; State Civil Defense continues to respond to emergencies, while providing excellent support in preparedness training on all islands; and, the Hawaii Youth ChalleNGe Program graduated its 408th corps-member. This program is one of the Nation's finest alternative education programs.

The State Department of Defense remains an important community-based organization that is ready to serve when called upon, adding great value to our State and Nation!

Sincerely.

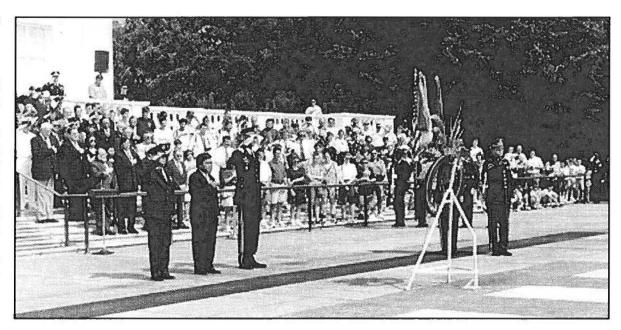
Edward V. Richardson

Major General

Hawaii Air National Guard

Adjutant General

RENDERING HONORS - Gov. Benjamin J. Cayetano (center), Mai. Gen. Edward V. Richardson and Maj. Gen. Robert F. Foley render honors after a wreath is presented at the Tomb of the Unknowns, Arlington National Cemetery, Va., in June. Capt. Charles J. Anthony photo



Department of Defense

Mission

The mission of the State of Hawaii Department of Defense, which includes the Hawaii National Guard (HING) and State Civil Defense (SCD), is to assist authorities in providing for the safety, welfare, and defense of the people of Hawaii. The department continuously strives to maintain its readiness to respond to the needs of the people in the event of disasters, either natural or human-caused. Upon activation by the Governor of Hawaii, the department is prepared to provide professional personnel, quality services, and well-maintained equipment to assist during emergencies.

The Hawaii Army and Air National Guards also train to meet their federal mission, should they receive a presidential call to duty in times of war, national emergency, or operational contingency.

The Office of Veterans Services (OVS) serves as the single point of contact in the State government for veterans' services, policies, and programs. The OVS also oversees the construction and administration of the Hawaii State Veterans Cemetery and provides funding, engineering, and supervision for neighbor island cemeteries.

Personnel

The Department of Defense represents a varied mixture of federal, state, Active Guard/Reserve, and drill-status National Guard members. This force totaled, as of Sept. 30, 1997,

245 state employees, 134 of whom are paid with funds from the state budget and 111, with a combination of state and federal dollars; 349 Active Guard/Reserve; 978 federal technicians; 40 competitive status federal employees; and 5,511 drill-status Army and Air National Guard members (see the Departmental Employee section on page 7 for additional information).

Organization

The State Department of Defense is commanded by Maj. Gen. Edward V. Richardson, the state adjutant general, and is made up of three major divisions, one inactive division, 11 key staff offices and the Office of Veterans Services.

The three major divisions are the Hawaii Army National Guard, Hawaii Air National Guard, and State Civil Defense.

A fourth division, which is currently inactive, is the Hawaii State Defense Force. The Hawaii State Defense Force may be activated should the need arise.

Two programs, the Hawaii National Guard Youth ChalleNGe Program and the Hawaii National Guard Counterdrug Support Program, are federally-funded programs that provide direct assistance to the local community.

The 11 key staff offices provide support services to the three active divisions and other activity centers within the department. The key staff offices include the Administrative Services Office, Human Resources Office, Engineering and Contracts Office, Staff Judge Advocate
Office, Public Affairs Office, Senior Army
Advisor, Air Force Senior Advisor, Senior
Enlisted Advisor, Inspector General, Quality
Advisor, and State Family Program Coordinator.

Highlights and significant events

Fiscal year '97 provided numerous opportunities to unite the Department of Defense together in the spirit of community service. Efforts such as Operation KOKUA, along with Gov. Benjamin J. Cayetano's inception of Na Koa Watch, made fiscal year '97 a monumental year of community service for the Hawaii National Guard.

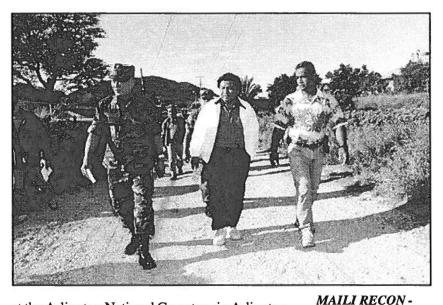
Massive flooding from Nov. 5-16, 1996, made it necessary for President Clinton, who was vacationing in Hawaii just as the rains started letting up, to declare the State a major disaster area, providing \$5 million in emergency relief. To assist residents in the flood-logged communities, the HING was called to active duty.

National Guard members began volunteering to keep their communities safe and drug-free under the Na Koa Watch program, a program initiated by Gov. Cayetano in January as part of his State-of-the-State Address. The mission of the Na Koa Watch program involves volunteers from the HING Ohana working in community partnership to keep local neighborhoods safe. The program utilizes trained HING volunteers who help organize new, or reinforce existing, neighborhood watches. Program participants also help train residents in crime reporting and prevention measures and lend support for community service projects.

The department, in conjunction with Hawaii National Guard (HING) personnel, supported Na Koa Ku Makani, an event at Bellows Air Force Station, to promote a drug-free lifestyle to the community.

In addition, the department provided Hawaii's families with drug awareness and gang education and training through its Parent to Parent Program. The department also participated in numerous community service projects such as the March of Dimes Walk-a-thon, Aloha United Way and the Combined Federal Campaign.

Gov. Cayetano, representatives from Hawaii's veterans organizations, and National Guard members dedicated the State of Hawaii Medal of Valor, on behalf of the people of Hawaii, in June



at the Arlington National Cemetery in Arlington, Va.

Hawaii citizens (military and civilian) are eligible for the Medal of Valor for the performance of an uncommon act of personal heroism involving the voluntary risk of his/her own life, or a self-sacrifice so conspicuous as to be distinctly above and beyond the call of duty.

The medal was designed by a team of Hawaii Guard soldiers led by Sgt. 1st Class Aaron R. Pollick in 1994. At the top of the white ring of the medal is the Hawaiian phrase KU I KA HANO-HANO (Stand in Honor) researched and submitted by Sgt. 1st Class Louis "Moon" Kaukahi. The write-up was drafted by Maj. Michael C.K. Wong.

Gov. Benjamin J.
Cayetano, joined by
Maj. Gen. Edward V.
Richardson and
Councilman John
DeSoto, assess the
damage caused by
the November

election day flood.

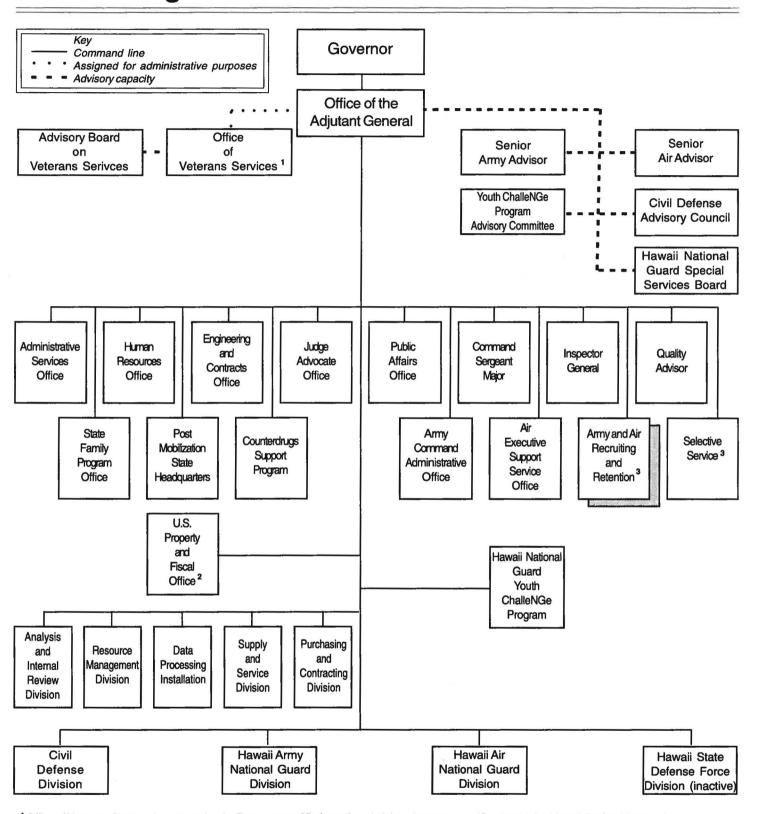
Iha photo

Sgt. 1st Class Wayne T.



SHINING OUT OF THE DARKNESS—Sgt. James Gombio and 1st Lt. Jeffrey Kawakami patrol in the initial Na Koa Crime Watch around Kapiolani Park in January 1997.
Capt. Charles J. Anthony photo

Table of Organization



¹ Office of Veterans Services is assigned to the Department of Defense for administrative purposes (Section 26-21, Hawaii Revised Statutes).

² U.S. Property and Fiscal Office serves dual hats as the National Guard Bureau representative.

³ Army Guard positions authorized in Hawaii Army National Guard Table of Distribution and Allowances and Air Guard positions authorized in the Hawaii Air National Guard Unit Manpower Document. However, both staffs have responsibility to provide direct update to the adjutant general.

| Summary of Expenditures | Federal Funds |
|-----------------------------|---------------|
| | Obligated |
| Hawaii Army National Guard | \$53,006,291 |
| Hawaii Air National Guard | 78,454,685 |
| Total | |
| State Expenditures | |
| Hawaii Army National Guard | \$1,149,968 |
| Hawaii Air National Guard | |
| State Civil Defense | |
| Departmental Administration | |
| Office of Veterans Services | 1,041,070 |
| Total | • • • • • • • |
| Grand Total | |

Federal Funds 95% \$131.46 million State Funds 5% \$6.42 million

| Tax Reve | enue to | State of | Hawaii |
|----------|---------|----------|--------|
|----------|---------|----------|--------|

| rax rievellae to state of riawan | | | | |
|---|---------------|--------------|---------------|--|
| Federal Contribution | Army | Air | Total | |
| Civilian Payroll | \$14,399,003 | \$38,450,571 | \$52,849,574 | |
| Military Payroll | . 24,455,532 | 19,389,070 | 43,844,602 | |
| Supplies, Construction, Equipment, Fuel, Travel | . 14,151,756 | 20,615,044 | 34,766,800 | |
| Total Federal Contribution | \$53,006,291 | \$78,454,685 | \$131,460,976 | |
| | | | | |
| Tax Revenue Generated for State from Federal Government | | | | |
| Sales Tax (General Excise Tax) | \$ 682,285 | \$2,395,057 | \$3,077,342 | |
| State of Hawaii Income Tax | 1,981,581 | 3,518,696 | 5,500,277 | |
| Total Tax Benefit to State of Hawaii | . \$2,663,866 | \$5,913,753 | \$8,577,619 | |
| | | | | |

| Departmental Employees |
|--------------------------------|
| State |
| Full-time Federal Workforce |
| Federal Technicians |
| Federal Competitive Status |
| Active Guard Reserve (AGR) 349 |
| Drill Status |

- 134 state workers are paid with state funds, 111 with a combination of state and federal funds.
- ** These federal workers are not members of the Hawaii National Guard.
- *** This total includes AGR and federal technicians who are also drill status members.



ALWAYS READY, ALWAYS THERE

— More than 300
Hawaii National
Guard soldiers and
airmen took a
proactive approach
to cleaning up after
intense flooding
devastated Oahu.
They picked up 1.6
million pounds of
debris.
Hawaii National Guard
photo

OPERATION
KOKUA - Hawaii
Army National
Guard soldiers clean
debris on the
Waianae coast left
by the election day
flood.
Sgt. 1st Class Wayne T.
Iha photo



Hawaii Army National Guard

Mission

The Hawaii Army National Guard (HIARNG) has two primary missions. Its federal mission is to serve as an integral component of the Total Army by providing fully-manned, operationally ready, and well-equipped units that can respond to any national contingency such as war, peace-keeping missions, or nation building operations. The state mission of the HIARNG is to provide a highly effective, professional, and organized force able to respond to natural or human-caused disasters, man-made crises, or the unique needs of the State and its communities.

Personnel

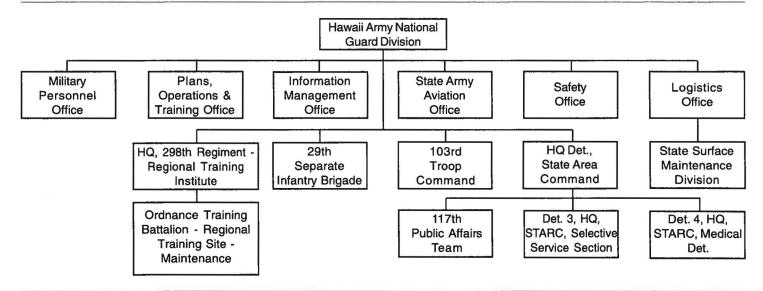
The authorized strength of the HIARNG decreased from 3,564 to 3,545. The assigned strength of the Hawaii Army National Guard increased from 2,995 to 3,120, by the end of fiscal year 1997. These figures reflect an increase of 125 members from the previous fiscal year and 88 percent of the authorized positions. They also reflect a direct increase in recruiting and retention efforts. This number includes 281 commissioned officers, 94 warrant officers, and 2,745 enlisted personnel.

Organization

The Hawaii Army National Guard, commanded by Brig. Gen. Edward L. Correa Jr., is composed of four major commands: the Headquarters, State Area Command; 29th Separate Infantry Brigade (Enhanced); 103rd Troop Command; and, Headquarters, 298th Regiment-Regional Training Institute.

Headquarters, State Area Command

The Headquarters, State Area Command, commanded by Maj. Kenrock K.S. Higa, is the headquarters of the HIARNG. It consists of primary staff offices responsible for establishing command directives and guidance in the functional areas of military personnel (to include recruiting and retention); plans, operations, and training; logistics; surface maintenance; Army aviation; facility management; information management; safety and occupational health. The headquarters also controls and supports two detachments: Detachment 3, Headquarters, State Area Command (Selective Service Section); Detachment 4, Headquarters, State Area Command (Medical Detachment); and, the 117th Public Affairs Team.



29th Separate Infantry Brigade

The 29th Separate Infantry Brigade is the largest unit in the HIARNG. Since 1995, the brigade has been one of the nation's 15 elite enhanced readiness brigades. This distinction means that the 29th must be trained and equipped to deploy within 90 days of a federal call-up. Commanded by Brig. Gen. Dennis A. Kamimura, the brigade has become a truly pan-Pacific brigade with units located on the islands of Oahu, Molokai, Maui, Kauai, and Hawaii; in the states of California and Oregon; and, on the Pacific islands of American Samoa and Saipan.

The brigade consists of a headquarters and headquarters company, a military intelligence company, a combat engineer company, three infantry battalions (2nd Battalion, 299th Infantry, HIARNG; 1st Battalion, 184th Infantry, California Army National Guard; and 100th Battalion, 442nd Infantry, U.S. Army Reserves), a field artillery battalion, a support battalion, and a ground cavalry troop (Troop F, 82nd Cavalry, Oregon Army National Guard).

As of Sept. 30, 1997, the brigade had a HIARNG assigned strength of 2,082: 145 officers, 15 warrant officers and 1,922 enlisted soldiers. Upon federal mobilization, the brigade strength would swell as it is rounded out or augmented by the California battalion, the Army Reserve battalion, and the Oregon cavalry troop.

103rd Troop Command

The 103rd Troop Command, commanded by Col. Glenn I. Sakagawa, is headquartered at the Waiawa armory in Pearl City, Oahu. The

mission of the 103rd is to serve as a support element for the HIARNG. Its primary mission is aviation support by the 193rd Aviation. Other support provided by the command includes engineering, personnel services, and entertainment from the 111th Army Band.

As of Sept. 30, 1997, the command's assigned strength was 686: 37 officers, 50 warrant officers, and 599 enlisted soldiers.

The 103rd consists of Companies B and C, 193rd Aviation; the 298th Engineer Detachment; the 12th Personnel Service Detachment; the 25th

Infantry Division (Light)
Rear Operations
Center; and, the
111th Army
Band.

Stationed at Wheeler Army Airfield, Company C, 193rd Aviation, has 14 CH-47D Chinook medium lift helicopters which are used to transport troops and move cargo within the state. In FY 97, the unit transported over 3,500

RECOVERY MISSION – A CH-47D Chinook helicopter from Co. C (Medium Lift), 193rd Aviation, airlifts a 29th Separate Infantry Brigade humvee to the Pohakuloa Training Area motor pool. Maj. R. Scott Rhode photo



SUPER BAND AID

— Musicians from the Hawaii Army National Guard's 111th Army Band perform at the yearly American Lung Association fundraiser held in February at Maui War Memorial Stadium . Sgt. 1st Class Wayne T. Iha photo



guardsmembers and personnel from other military active and reserve components and over 1.5 million pounds of cargo. The ability of the CH-47Ds of Company C to lift, transport, and relocate personnel and cargo to virtually any place within the state adds a significant resource, during emergencies or natural disasters.

Company B, 193rd Aviation, is an intermediate maintenance unit that provides responsive support to the HIARNG, the Army's 25th Infantry Division (Light) and for overseas deployments. Through the efforts of its personnel, the unit has established a reputation for excellence that has been recognized all over the country.

Two aviation detachments are stationed at Lyman Field (Hilo Airport) on the island of Hawaii. The Medical Combat Enhanced Capability Aviation Team (CECAT) has four UH-60A Blackhawk helicopters and personnel who are specifically trained in aeromedical evacuation and treatment. This four-helicopter, 40-personnel unit is currently in training to qualify for wartime taskings.

The Reconnaissance and Interdiction Detachment (RAID), a five-soldier detachment based at Lyman Field, fields three OH-58A Kiowa observation helicopters specifically configured for aerial surveillance and night operations. These helicopters provide law enforcement agencies with the ability to conduct day/night

operations in support of marijuana eradication and search and rescue missions. In FY 1997, this section was credited with the destruction of 141,016 marijuana plants with a street value of \$141,016,000.

Other support units within the 103rd Troop Command include a division rear operations cell which supports the 25th Infantry Division (Light), a personnel services detachment which provides administrative support to all units in the HIARNG, and a facility engineer detachment whose capabilities include both vertical and horizontal construction support.

In March 1996, the 111th Army Band became the newest unit assigned to the Troop Command. The 111th is fully organized with concert, jazz ensemble, and marching band capabilities. Recognized as one of the premier military bands in the Pacific, the band provides music at parades, special events, National Guard and active duty functions throughout the year.

Aviation

The command's State Flight Detachment is equipped with one C-26 Fairchild Metroliner, resourced with three full-time pilots and an assigned annual flying hour program of 720 hours. During FY 97, the C-26 flew 1,900 passengers and transported over 47,150 pounds of cargo.

The Army Aviation Support Facilities (AASF) on Oahu and Hawaii support all five HIARNG aviation units. The AASF at Wheeler and in Hilo serve the units by providing resources for the maintenance of aircraft and training standardization for all assigned aircrew personnel. These facilities sustain aviation equipment and aircrew proficiency by providing a variety of activities that range from night vision device training, along with individual and aircrew proficiency, to equipment maintenance and sustainment programs designed to meet unit and Army-wide standards.

Annual training, during July 12-26, 1997, served to validate a successful and safe training year for HIARNG aviation. Aircrews flew in excess of 470 hours, transported approximately 3,000 soldiers, and moved in excess of 350,000 pounds of cargo. During this 15-day period, these objectives were achieved with a zero accident rate.

In FY 97, all HIARNG aviation units successfully flew a total of 3,400 flying hours in support of local and federal law enforcement agencies, the active-duty Army, Navy, Air Force, and the Hawaii Air National Guard.

Surface Maintenance

The State Surface Maintenance division has 80 full-time federal technicians employed at seven support facilities located throughout the state. An additional five soldiers on Active Guard/Reserve (AGR) status provide automated repair parts supply support for maintenance programs throughout the HIARNG. These soldiers support 49 different units and 21 activities, including active Army and Army Reserve units located on the islands of Hawaii and Maui.

This division worked more than 115,000 hours of scheduled services and installed more than \$800,000 in repair parts. These efforts enabled all the HIARNG units to exceed the Department of the Army's readiness goal of 90 percent.

This division provided maintenance support for equipment involved in military support to civil authorities, as a result of heavy rains in the Waianae area. Maintenance support was also provided for other activities, such as the development and improvement of the Waiawa Corrections Facility, Kahikinui Homestead project on Maui, and other such activities undertaken by the

National Guard in Hawaii.

This division continues to keep abreast of force modernization programs, by attending training here and on the mainland.

Information Management Office

The Information Management Office plans, programs, and manages Army National Guard electronic data automation, telecommunications resources, visual information, records management, and publishing and printing. In accomplishing its mission, the office performs the following:

- Provides technical advice to the adjutant general, staff elements, the U.S. Property and Fiscal Office (USPFO), and units of the HIARNG.
- Develops and administers state information systems objectives, policies, plans, and projects for support organizations.
- Ensures adequate physical and operations security for all automated systems.
- Provides telecommunications, visual information, records management, publishing and printing, and automation support for Army National Guard organizations.
- Determine automation training needs and recommend appropriate user training.

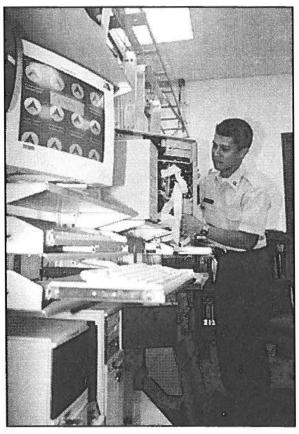
The Information Management Office consists

of a Director of Information
Management
(DOIM), three computer specialists, a communications management specialist, a support services specialist, a supply clerk, and a duplicating machine operator.
All personnel are federal technicians.

The DOIM serves as the principal information management advisor on present and future requirements for automation, telecommunications, records management,

HAWAIIAN NEIGHBORHOOD NETWORK --

Computer
Specialist
Christopher L.
Elmore helps to
maintain the
Hawaii Army
National Guard's
Reserve
Component
Automation System
(RCAS).
Sgt. 1st Class Stephen M.
Lumphoto





GETTING THE INSIDE SCOOP—

Sgt. Lance M.
Kamisugi 117th
Public Affairs Team,
interviews a medic
in Croatia during
Operation JOINT
ENDEAVOR.
Combat Camera photo

publishing and printing, and visual information to the adjutant general and HIARNG officials. The office works with the National Guard Bureau's Information Systems Directorate, as well as with the other 53 Information Management Offices nationwide, to perform its mission.

In FY 97, the HIARNG's Reserve Component Automation System (RCAS) was fielded on the islands of Kauai, Oahu, Maui, Molokai, and Hawaii. RCAS is an integrated computer system developed to enhance readiness and to support mobilization by promoting electronic networking and communication. The network uses some of the most advanced computer technology available. RCAS offers increased communications to the Army Guard building a communications bridge between the Air Guard's LAN (Local Area Network) and the Pacific Disaster Center's (PDC) computers. More than 340 HIARNG RCAS workstations are linked together in a wide area network that spans the state and links with the continental United States and the world.

Headquarters, 298th Regiment - Regional Training Institute

Headquarters, 298th Regiment-Regional Training Institute (RTI), previously known as the Hawaii Military Academy (Detachment 2, Headquarters, State Area Command, was officially reorganized on Dec. 1, 1996. The RTI, commanded by Col. James R. Carpenter, consists of the 1st Battalion, 298th Regiment; the 2nd Battalion, 298th Regiment; and, the Ordnance Training Battalion (OTB). The regiment is

an extension of the Training and Doctrine Command's (TRADOC) total force school system. The TRADOC accredited the 298th and the U.S. Army Ordnance Center and School, and the U.S. Quartermaster School accredited OTB. Graduates receive the appropriate proponent diplomas.

The battalions provide training for HIARNG, U.S. Army Reserve (USAR) and active Army soldiers from the Pacific area. Training is conducted in four major categories: Officer Candidate School, Noncommissioned Officers Education System, Non-prior Service Training Program and Military Occupational Specialty Qualification courses.

In 1997, the institute's nine officer candidates were commissioned as second lieutenants. Members of the graduating class completed their final two weeks of intensive training at Fort Lewis, Wash. The 205th Regiment (Leadership), Washington Army National Guard, hosted the training. The programmed officer training was consolidated with 54 other academies from seven different regions. The incoming OCS class conducted Phase I OCS training at Fort Carson, Colo. The training was hosted by the 1st Battalion (OCS), 168th Regiment (RTI), Colorado Army National Guard and included 20 other states.

Battle-focused instructor training courses and small group instructor courses were also conducted at the institute for unit trainers, to include 50 active component soldiers.

The OTB provided maintenance and logistics training to active Army, National Guard and Army Reserve soldiers, and U.S. Marines. The OTB conducted MOSQ transition, sustainment and skill qualification courses.

The automated logistical specialist transition and MOSQ course that the training site offers is beneficial to the National Guard, during this time of unit reorganization. A soldier will be awarded the appropriate skill level identifier upon completion of this course.

The OTB is the training hub for fielding and upgrading the unit level logistics system for all units of U.S. Army Pacific (USARPAC). It will continue to train operators of the system and provide technical advice throughout the Pacific.

The OTB has added computer training and is in the process of constructing a state-of-the-art computer lab with approximately 20 stations. In



FY 97, the OTB began training Army and Air National Guardsmen, as well as their families, in computer skills and the RCAS functions. The courses are free of charge and provided during the work day, at nights, and on weekends.

Highlights and Significant Events

Four members of the HIARNG 117th Public Affairs Team were deployed in June 1996 to the former Yugoslavia, in support of Operation JOINT ENDEAVOR/GUARD. The HIARNG journalists returned in February 1997. They documented the peacekeeping activities of the NATO Implementation Force (IFOR) in Bosnia-Herzegovina and Croatia. Deployed were Sgt. 1st Class Stephen M.W.S. Lum, Sgt. Lance M. Kamisugi, Spc. Erik B. DeRyke, and Spc. Eraina V. Eshelman.

After a successful mission in Bosnia-Herzegovina, the 117th Public Affairs Team deployed to the Republic of Panama to provide public affairs coverage within the U.S. Southern Command's theater of operations. This involved producing commercial quality print, photographic, video, and radio products for media outlets in the United States

During the first weeks of November 1996, torrential rain fell on the Waianae coast and north shore of the island of Oahu. The resulting flooding devastated local farmers and businesses and soon posed a growing health threat to area residents. Under the auspices of Operation KOKUA, HIARNG units and personnel were heavily involved in the operational planning, coordination of relief agencies, and the actual removal of over 1.6 million pounds of flood debris.

On Maui, the 298th Engineer Detachment and the 227th Engineer Company planned to

combine their efforts to construct roads for the Department of Hawaiian Homelands (DHHL). The 11-mile road, planned for FY 98, will connect the Kahikinui Homestead to the Pi'ilani Highway.

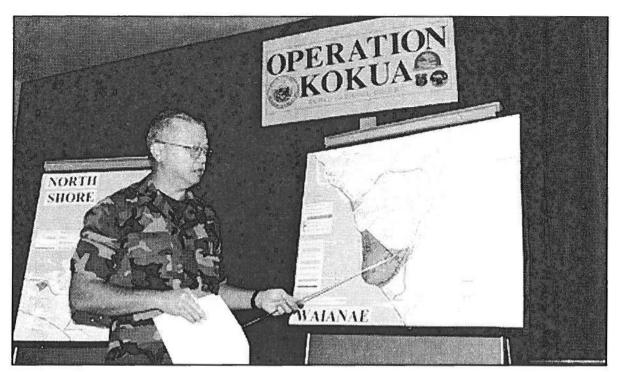
HIARNG units conducted training throughout the year in a variety of locations:

- Units from the 103rd Troop Command conducted year-round annual training to support the 29th Separate Infantry Brigade, the 25th Infantry Division (Light) and USARPAC units during exercises and annual training.
- The 2nd Battalion, 299th Infantry, participated in Exercise ORIENT SHIELD in Kyushu, Japan, during November 1996. ORIENT SHIELD, conducted with the Japanese Self-Defense Force, exercised the interoperability between United States and Japanese forces.
- An element from B Company, 193rd Aviation, provided aviation maintenance support for Exercise COBRA GOLD in the Republic of Thailand, during May 1997.
- The staff of the 29th Separate Infantry Brigade conducted command post exercises in Sendai, Japan (Exercise YAMA SAKURA), Fort Leavenworth, Kan., and Schofield Barracks.
- The brigade's Air Defense Artillery platoon deployed for Exercise COPE THUNDER to train at Eielson Air Force Base, Alaska.
- The 29th Separate Infantry Brigade conducted an ambitious annual training at the Pohakuloa Training Area on the island of Hawaii. The exercises involved coordinating the brigade's round-out units from Oregon, California, and American Samoa. The annual training was in preparation for the brigade's visit to, and evaluation at, the Joint Readiness Training Center in 1999.

ON THE ROAD TO KAHIKINUI— Soldiers from the 298th Engineer Detachment cut Maui's Operation KAHIKINUI road. The operation built access roads for the Department of Land & Natural Resources' Hawaiian Homes homestead project. Spc. Vincent Maloney-

Cui photo

OPERATIONS BRIEFING - Col. Myron N. Dobashi gives a briefing on the status of disaster assistance mission, Operation KOKUA, at the Maili Elementary School command center in November 1996. Dobashi is the commander of the Hawaii Air National Guard's 201st Combat **Communications** Group. Sgt. 1st Class Wayne T. Iha photo



Hawaii Air National Guard

Mission

The Hawaii Air National Guard (HIANG) has two missions. In performing its state mission, the HIANG provides organized, trained units to protect Hawaii's citizens and property, preserve peace, and ensure public safety in response to natural-or human-caused disasters. Its federal mission is to provide operationally ready combat units, combat support units and qualified personnel for active-duty in the U.S. Air Force in time of war or national emergency, or operational contingency.

Personnel

As of Sept. 30, 1997, the assigned strength of the Hawaii Air National Guard was 246 officers and 2,145 enlisted, a total of 2,391 personnel. The total members make up 95.5 percent of the 2,504 positions authorized.

Organization

The HIANG is directed by Brig. Gen. Dwight M. Kealoha, commander, Hawaii Air National Guard, and is comprised of HIANG Headquarters, 154th Wing, 201st Combat Communications Group, and 199th Weather Flight.

154th Wing

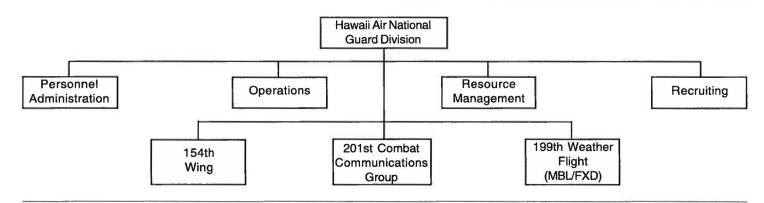
The 154th Wing is the largest of the HIANG organizations. It includes a headquarters, a

fighter squadron, an air refueling squadron, an airlift squadron, an aircraft generation squadron, an aircraft maintenance squadron, an aircraft control and warning squadron, an air control squadron, and eleven additional support units.

Responsibility for the State's air defense belongs primarily to the 154th Wing, headquartered at Hickam Air Force Base.

The 199th Fighter Squadron is equipped with F-15A/B Eagles to provide fighter-interceptor capability for the air defense system. The 199th is also tasked with providing the U.S. Air Force with air superiority fighters, during war or other military contingencies. The 203rd Air Refueling Squadron is equipped with KC-135R Stratotankers to provide worldwide non-stop air refueling capability for almost every type on U.S. fixed-wing aircraft. The 204th Airlift Squadron is equipped with C-130H2/H3 Hercules cargo aircraft to transport National Guard and active duty troops for training, provide paratroop and tactical air drop capabilities, and deliver relief supplies following any natural disaster.

The Wing's Aircraft Control and Warning Squadron operates radar at Mount Kaala, Oahu. The radar is linked to the Hawaii Regional Operations Control Center (HIROCC) at Wheeler Army Airfield, Oahu, and provides 24-hour surveillance of the entire Hawaiian Island chain.



The 154th Wing

The 154th Wing, commanded by Brig. Gen. Michael H. Tice, is comprised of three groups: Operations, Logistics, and Support.

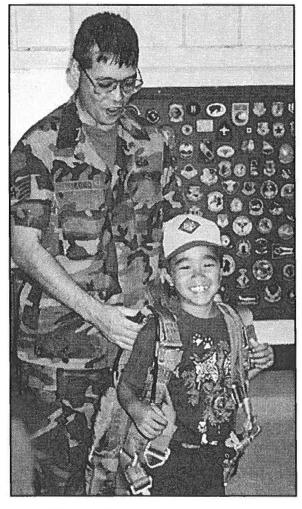
The Logistics Group is comprised of the 154th Aircraft Generation Squadron, 154th Maintenance Squadron, 154th Logistics Squadron and 154th Logistics Support Flight. The Logistics Group is responsible for all HIANG aircraft maintenance and has the largest personnel force of all three groups.

The Operations Group includes the 199th Fighter Squadron, the 203rd Air Refueling Squadron and the 204th Airlift Squadron. On Kauai, the conversion to modular control equipment is underway at the 154th Air Control Squadron, providing the unit with the latest command, control and communication equipment.

The Support Group includes the 154th Civil Engineering Squadron, 154th Security Forces Squadron (reflecting a recent Air Force and Air National Guard-wide change from security police to security forces), 154th Communications Flight, 154th Mission Support Flight, and 154th Services Flight.

201st Combat Communications Group

The 201st Combat Communications Group, commanded by Col. Myron N. Dobashi, is headquartered at Hickam AFB. The 201st mission is to provide command and control communications and air traffic services for USAF combat air forces. It also supports emergency USAF requirements for air traffic control and communications facilities, as well as to provide tactical communications for the State of Hawaii, Department of Defense, in response to emergen-

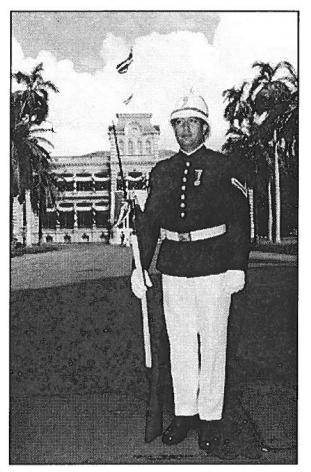


EAR TO EAR
GRIN (right) —
Tech. Sgt. Robert
Yokono, from the
154th Wing's
Survival Equipment
Branch, fits a
parachute on Cub
Scout Mark Atta.
Hawaii Air National
Guard photo

cies originating from either human or natural causes. When activated under call-up authorities, the 201st units activate its personnel within 24 hours; and, be ready to deploy within 72 hours in accordance with USAF Mobilization Plans. The combat communications units can provide command and control communications and air traffic control services for 30 days, with its own readiness spare packages.

The 201st Combat Communications Group has a military strength authorized of 508 enlisted

A member of the Royal Guard stands his post at the front of Iolani Palace during the annual celebration of King David Kalakaua's birthday, Nov. 16. Sgt. 1st Class Wayne T. Iha photo



and 31 officers, and an assigned strength of 474 enlisted and 31 officers.

The 201st Combat Communications Group is composed of a group headquarters and four assigned units located on the Hawaiian Islands of Oahu, Maui and Hawaii, and one unit in Alaska. The Headquarters is co-located with the 293rd Combat Communications Squadron at Hickam AFB. The 291st Combat Communications Squadron is located in Hilo, Hawaii; the 292nd Combat Communications Squadron is located in Kahului, Maui; the 297th Air Traffic Control Flight is located at Barbers Point Naval Air Station, Oahu; and the 206th Combat Communications Squadron is located at Elmendorf AFB in Anchorage, Alaska.

199th Weather Flight

The 199th Weather Flight, commanded by Maj. Thomas K.L. Mau, provides meteorological support primarily to the HIARNG's 29th Separate Infantry Brigade and secondarily to active and reserve components of the Army and Air Force. When deployed, services include continuous 24-hour staff weather services, forecasting, obser-

vation, and climatological support to the brigade's tactical operations center and a brigade airfield, drop zone, or helipad. Located at Wheeler Army Airfield, the unit provides weather information to the joint, worldwide meteorological network operated by the Air Force's Air Weather Service and the World Meteorological Organization.

The Weather Flight provided meteorological support to the 29th's Brigade Command Battle Staff Training held at Fort Leavenworth, Kan., in November 1996 and Schofield Barracks in February 1997. In addition, the 199th also provided a staff weather officer to the 29th Brigade, during its participation at Exercise YAMA SAKURA held in Sendai, Japan, in January 1996.

During its annual training at the Pohakuloa Training Area in July 1997, the flight supported not only the 29th Brigade but also the HIARNG's 193rd Aviation, 451st Medevac Squadron, and elements of the U.S. Army's 25th Infantry Division (Light). The 199th also kept a wary eye on several hurricanes, brewing in the Eastern Pacific. As a result, this past year's annual training gave meteorologists an opportunity to provide timely and valuable weather information to its customers. The 199th Weather Flight also received valuable training on the finer points of electronic communication from the 291st Combat Communications Squadron.

Highlights and significant events

Hawaii Air National Guard personnel were mobilized on State Active Duty in November 1996 for the largest disaster-relief operation in Hawaii, since Hurricane Iniki struck in 1992.

From Nov. 19-30, 1996, the 154th Wing and the 201st personnel and equipment from Oahu units supported Operation KOKUA, a State of Hawaii public health emergency caused by severe flooding from extremely heavy rains in early November. The flooding primarily affected the Waianae and Haleiwa districts on the island of Oahu. More than 730 truckloads of debris, weighing in excess of 1.6 million pounds, were removed from these areas to alleviate the health hazards to the thousands of residents.

In its capacity as the State's first responder to natural disasters, the Hawaii National Guard trained to make its disaster response procedures



even better.

In early May, the 154th Wing and 201st Communication units participated in Exercise MAKANI PAHILI '97, the statewide emergency response exercise, providing staff officers for the Hawaii National Guard's Emergency Operations Center (EOC), personnel and equipment for the HING EOC, and support to other county EOCs by units on Maui and Hawaii. Lessons learned in exercises such as MAKANI PAHILI would greatly improve the effectiveness of responding units, should a natural or environmental disaster strike the State of Hawaii.

Community service

The Hawaii Air National Guard provided support to numerous community service projects throughout FY 1997. In many cases, personnel volunteered their own time to improve the quality of life within the State of Hawaii.

In September 1996, members of the 291st Combat Communications Squadron, in Hilo, supported a drug-free/anti-gang teen dance in Kona.

In early October 1996, HIANG units provided personnel to support the first Hawaii Children and Youth Day at the Bishop Museum advocating a drug-free environment for children.

The 154th Air Control Squadron conducted a color guard and flag raising detail for the dedication of the West Kauai Medical Center, Nov. 22, 1996.

Members of the 154th Maintenance Squadron donated many hours of their spare time to support Royal School. In July 1996, about 25 members of the squadron installed a Local Area Network, a conduit, wiring, and terminals in all the classrooms and library, the school's administration building and cafeteria. In October, unit members also manufactured, painted, and installed 10 expanded metal louver window security screens.

On March 29, 1997, the 154th Logistics Support Flight and volunteers from other wing units dedicated their time to support the HUGS (Help, Understanding and Groups) and the Japanese Junior Chamber of Commerce (JAY-CEES) with an Easter egg hunt.

HIANG personnel also provided support for events such as the Great Aloha Run, the Superkids American Lung Association rally in Hilo, March of Dimes Walk America, Adult Friends for Youth, American Cancer Society Moonlight Madness, and numerous veterans-related events.

The Ceremonial Royal Guard, a link to

OPERATION
KOKUA (above) —
Hawaii Air National
Guard airmen
gather debris
washed down by the
election day flood
on Oahu's Waianae
coast.

Sgt. 1st Class Wayne T. Iha photo

Hawaii's past, proudly represented the Hawaii Air National Guard at numerous community events such as posting the Guard at Iolani Palace for King Kalakaua's birthday, Nov. 16; the Sesquicentennial Celebration of Washington Place in October 1996; Aloha Festival Parade; and Queen Lili'uokalani's birthday celebration at Iolani Palace in September 1996.

Deployments and training

Personnel and aircraft from the 154th Wing kept up with the rapid pace of deployments in FY 1997, which included numerous assignments in Europe, Asia, and the U.S. mainland, while at the same time, preparing for a major inspection in August 1996.

The 201st Combat Communications Group continued to experience an increase in its operations tempo, in addition to challenges with conversions to new communications equipment. Training to improve proficiency with TRI-TAC digital communications equipment also continued to meet requests to participate in exercises and support of real world taskings in the Pacific theater and elsewhere.

In July 1996, 201st personnel deployed to Australia to support Air Force flying units in Exercise PITCH BLACK 96. Also that month, KC-135 aircraft from the 203rd Air Refueling Squadron and maintenance support crews from the 154th Logistics Group deployed to Eielson Air Force Base, while controllers from the 169th

Aircraft Control and Warning Squadron deployed to Elmendorf AFB, Alaska for Exercise COPE THUNDER. Also in July, personnel from the 154th Services Flight deployed to Kwanju Air Base, Korea, for Exercise RED HORSE. In August, 201st personnel deployed to the Republic of Korea, to augment 7th Air Force units for Exercise ULCHI FOCUS LENS (UFL) 96. Also in August, one ATC Specialist and one Radar Maintenance Technician from the 297th Air Traffic Control Flight, participated in Exercise SENTRE VIGILANCE to provide support at Alpena, Mich., for ANG fighter activities. In September, refueling and logistics personnel deployed to Geilenkirchen, Germany, to refuel NATO AWACS aircraft. In September, personnel from the 154th Security Police Squadron deployed to Indian Springs, Nev., for Exercise SILVER FLAG ALPHA. In mid-October, two air traffic control specialists from the 297th deployed for three weeks to Taegu Air Base, Republic of Korea, in support of Exercise FOAL EAGLE 97. In January 1997, one TRC-170 (Tropospheric Scatter Radio) NCO from the 291st Combat Communications Squadron, in Hilo, deployed as a volunteer for Operation DESERT FOCUS, the follow-on mission to Operation DESERT STORM in Southwest Asia. His assignment was to Eskan Village, Saudi Arabia. He returned to Hawaii in February.

From Jan. 13-17, 1997, mobility/survivability training was conducted at Hickam AFB for 24 personnel from the 201st communications units

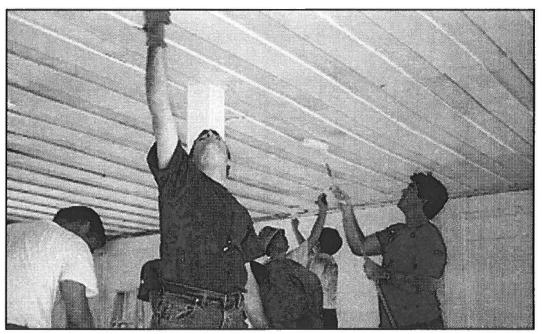
> covering academic and classroom training to learn survival skills for deployments and real world taskings.

> In February 1997, 201st personnel and equipment began deploying to support Joint Chiefs of Staff Exercise TANDEM THRUST'97 at four sites in Australia. Personnel from the refueling, logistics, security police and communications units deployed for the exercise and returned in late March. Also in March, volunteers from the 154th Civil Engineer Squadron deployed to Cambodia to assist with the construction of schools.

BETTER WORLD — Members of the Hawaii Air National

MAKING A

Guard's 154th Civil Engineer Squadron repair a school in Cambodia's capital, Phnom Penh, in April. Hawaii Air National Guard photo





DISASTER ASSISTANCE -Disaster Assistance Center (Hawaii Army National Guard's Diamond Head gym) personnel from the public and private sector assist "victims" during Makani Pahili '97, the statewide hurricane exercise held in May. State Civil Defense photo

State Civil Defense

Mission

The mission of the Hawaii State Civil Defense is to coordinate, integrate and focus mitigation, preparedness, response and recovery phases of emergency management for the State of Hawaii. This responsibility represents a commitment to the people of Hawaii to minimize disaster risks and help protect lives and property.

Available resources must combat a wide range of natural, environmental and technological hazards, including domestic and global hostilities. Hazard management is accomplished via four phases:

Mitigation. Measures which reduce or eliminate the hazardous effects or conditions of a disaster.

Preparedness. Plans and procedures developed for disaster response and recovery, staff training and community education.

Response. Actions taken to alert and inform the public, and coordination and application of agency resources for crisis response.

Recovery. Short- and long-term integrated efforts taken to aid in restoring social and economic structure following a disaster.

Personnel

State Civil Defense currently has a staff of 43

full-time and contract employees. The number was increased to support long-term recovery operations for Hurricane Iniki.

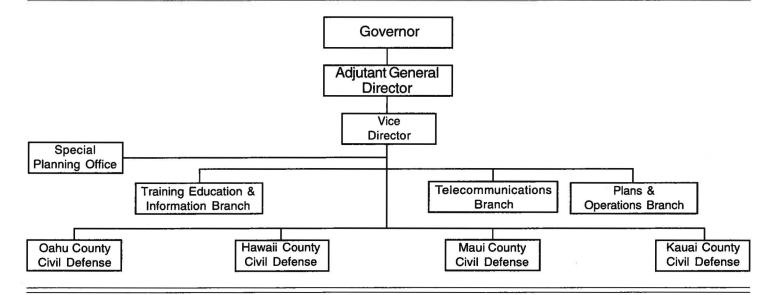
The special section is currently working on project monitoring and audits, as well as close out of completed repair work on public and private nonprofit facilities. During emergencies, staffing is also increased by government liaison and volunteer agency support.

Maj. Gen. Edward V. Richardson, the adjutant general, serves as the director of State Civil Defense. Roy C. Price Sr., the vice director, oversees day-to-day operations and assumes the responsibilities of the director when the director is out-of-state.

Organization

State Civil Defense is organized into three branches: Training, Education, and Information; Plans and Operations; and Telecommunications, all supported by an administrative section. A fourth Recovery Branch is formed, when needed, to manage large scale recovery operations in the wake of a major disaster.

The civil defense system is authorized by Chapters 127 and 128 of the Hawaii Revised Statutes (HRS). This legal framework provides the structure for an integrated, comprehensive



system. State Civil Defense also serves as the office of record for all major disasters impacting the State of Hawaii.

Under the provisions of Chapter 128, the director of Civil Defense appoints a deputy director in each county. County mayors typically take on this appointment and are directly responsible for public safety and support to county civil defense agencies. The mayor normally hires an administrator to run his or her agency. Each County Emergency Operating Center has a small full time staff which is partially supported by federal funds. Agency plans are approved by the mayors, county councils, and the director of Civil Defense.

County Emergency Operations Plans are coordinated with the Federal Emergency Management Agency (FEMA) and other federal agencies supporting the State Civil Defense system. All state departments have a designated civil defense coordinator, and develop in-house plans which implement the provisions of State Civil Defense plans. The plans are approved by department directors and the director of Civil Defense.

The Department of Defense maintains the State Disaster Fund authorized under Chapter 127-11, HRS. The fund provides \$1 million per state disaster and an additional \$1 million for federal match, when the President declares a disaster. This special fund helps pay for repairs to public facilities and infrastructure.

In coordination with the Attorney General, State Civil Defense drafts all disaster or emergency proclamations for the Governor's approval and signature. This document is the formal step required to access state or federal disaster aid. If an emergency depletes county resources, the county may seek assistance through State Civil Defense channels. When the disaster impact escalates beyond state resources, the state turns to FEMA for federal assistance.

With county support, State Civil Defense maintains a statewide communications and warning system made up of outdoor sirens and the Emergency Alert System. Operated over radio, television, and cable outlets, the Emergency Alert System is voluntarily supported by the broadcast industry. Communications and computer systems represent the latest in technology to tie in response agencies around the state. Currently in place are satellite and microwave links, radio and telephone hotlines, and a full array of hardware and software. The high-tech equipment is backed up by a single sideband radio equipment installed in all counties to guarantee fail-safe communications.

Councils, Boards and Special Groups

• State Civil Defense Advisory Council

The seven-member State Civil Defense Advisory Council is appointed by the Governor and meets quarterly to discuss programs and projects conducted by State Civil Defense. Serving on the Advisory Council for 1997 are Alejandro Lomosad, Kauai; Gabriel "Gabe" Kilakalua, Jr., Judith A. Young, Edith C. Pascua and Linda D. Chinn, Oahu; Walter L. Ornellas, Maui; and Albert "Benny" Rodero, Hawaii.

Hawaii State Earthquake Advisory Board

Formed in August 1990, the Hawaii State Earthquake Advisory Board meets quarterly to identify priorities for earthquake mitigation and preparedness. The Board, drawn up of individuals from the scientific, engineering, academic and emergency management communities, works closely with Hawaii's earthquake program.

Hawaii Hurricane Advisory Board

Made up of representatives from the National Weather Service, University of Hawaii Structural Engineering, and Civil Defense, the Hawaii Hurricane Advisory Board held its first meeting in March 1994. The Board has been assembled to take an in-depth look at mitigation strategies, capitalizing on recent events and history in the North Central Pacific.

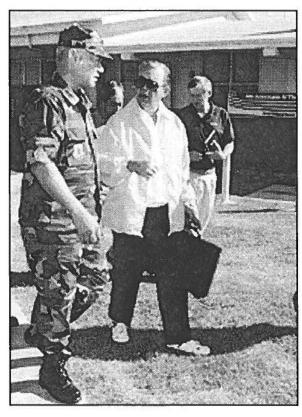
Pacific Caucus

State Civil Defense provides the chair, hosts and coordinates the activities of the Pacific Caucus of Emergency Managers. In addition to Hawaii, members include representatives from Alaska, Guam, American Samoa, Republic of the Northern Mariana Islands, Federated States of Micronesia, Republic of the Marshall Islands and the Republic of Palau. The Pacific Caucus is a member of the National Emergency Management Association comprised of state directors from all fifty states.

With the approval of FEMA Region IX, the Pacific Caucus of Emergency Managers was formed in Honolulu in 1988 to give Hawaii's Pacific island neighbors a voice and a presence in the national emergency management arena. The multinational group holds annual meetings with FEMA in Honolulu and is formally recognized as a fully vested member of the National Emergency Management Association, a body representing the nation's emergency management directors.

Highlights and significant events Mitigation projects take center stage.

Mitigation is a word now echoed in many states, including Hawaii. Its broad definition means measures taken to reduce or eliminate the impact of disaster, or the disaster agent itself. In today's world, hazard reduction has become increasingly more important to help control the spiraling cost of disaster. Efforts which target



GENERAL
BRIEFING — Maj.
Gen. Edward V.
Richardson is
briefed by Roy C.
Price Sr., State Civil
Defense vice
director, on damage
caused by the
November election
day flood.
Sgt. 1st Class Wayne T.
Iha photo

prevention not only save costs but also save lives and property. When the toll for a single major disaster can easily climb to billions of dollars in losses, the impact on the bottom line could bankrupt government coffers. With this in mind, states must take active steps before disaster strikes to help control damage. To be successful, mitigation efforts should be the product of a partnership between federal, state, and local agencies. A coordinated focus helps define the risks and develops workable solutions.

Hawaii is actively involved in mitigation projects statewide. Activities planned and underway include engineering design and structural retrofit of lifeline facilities and services such as hospitals, police and fire stations to help strengthen wind load and earthquake stresses. Protection of energy resources and vital communications is also a priority. Community awareness activities round out Hawaii's mitigation program.

Mitigation activities are largely carried out under the umbrella of the Hazard Mitigation Grant Program (HMGP), a partnership with FEMA. The program funds projects linked to Presidentially declared disasters, with FEMA currently supporting 75 percent of costs and the State picking up 25 percent. Prior to June 1993,

that cost-share split was 50-50.

The Hazard Mitigation Grant Program has been the primary funding source for Hawaii's mitigation projects over the last four years.

Currently, three Presidentially declared disasters are recipients of over \$5.5 million in HMGP funds: Kilauea Lava Flow (1990) -\$845,667; Hurricane Iniki (1992) - \$4,074,656; Oahu Flood (1996) - \$600,000. A total of 26 projects are involved, with nine approved and seventeen currently under FEMA review.

Gov. Cayetano has designated Hawaii State Civil Defense as the agency to coordinate mitigation activities statewide. A full time State Hazard Mitigation Officer has been appointed to administer the program, as well as coordinate the activities of the State Hazard Mitigation Forum. The latter has been established to provide a focus for the diverse agencies and projects currently engaged in mitigation efforts both large and small.

Generator Program marks its fifth year. Immediately following Hurricane Iniki, FEMA loaned out 108 generators worth \$2.8 million which were installed to power up hospitals, schools, water systems, and emergency services. The five-year contract agreement between FEMA and State Civil Defense called for the latter to install and maintain the equipment and return it to FEMA for deployment if needed during the term. At the end of the five-year period, the generators would become State

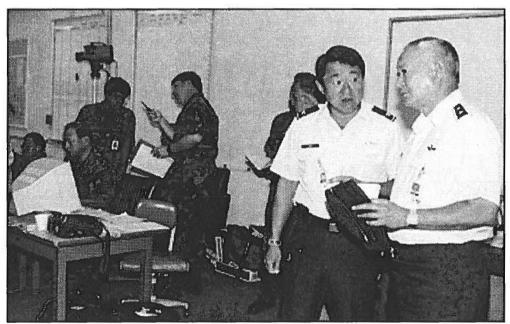
property. The generator equipment is set for turnover in late 1997. While the majority of the units remain in place on Kauai, generators are also located on the Neighbor Islands to provide emergency power to critical facilities.

Shelter surveys near completion. After several strong hurricanes in Hawaii, the Gulf Coast, and the Eastern Seaboard in the early '90s, a great deal was learned about wind stresses and debris damage. This knowledge was applied when State Civil Defense went in to examine public shelters for hurricane resistance. While no structure can be made "hurricane proof", steps made to strengthen roofs, windows, and doors help to reduce major damage or total loss. So far, shelter surveys have been completed on Kauai, Oahu and Maui. Big Island surveys are currently underway.

Capital Improvement Project funds new sirens, upgrades older units. A total of \$1.86 million in CIP funds adds new electronic sirens and upgrades older units in all counties. Capable of voice message broadcasts, the new units will provide improved coverage along coastlines and waterways prone to flooding. New and replacement sirens cost between \$35,000 and \$40,000 per unit. In 1997, twenty-six new units are slanted for installation, bringing the total Statewide siren inventory to 328.

Emergency Alert System conversion completed. In compliance with the Federal

EXECUTIVE DECISION — Maj. Gen. Edward V. Richardson, the adjutant general, confers with Col. Jerald K. Aoki, National Guard hurricane Exercise MAKANI PAHILI '97 held in May. Capt. Charles J. Anthony photo



Communications Commission (FCC) requirement to install new digital equipment, State Civil Defense installed digital encoders and decoders at its Broadcast Studio and county civil defense agencies. The digital

Hawaii Air

chief of staff,

during the

statewide

alerting system will help improve access for persons with special needs. Equipment installation is nearing completion for participating radio and television stations, as well as local cable operators.

Pacific Disaster Center continues product, system development. Since opening the Disaster Application Center at the Maui Research and High Technology Center in February 1996, the Pacific Disaster Center (PDC) continues to develop crisis management products. Accessed through the PDC Internet web site, products include weather data imagery, interactive disaster response reporting and situation displays, remote sensing data, modeling and mapping programs, as well as consumer services and information. The PDC home page is located at: http://www.pdc.org

In addition to the Internet site, Emergency

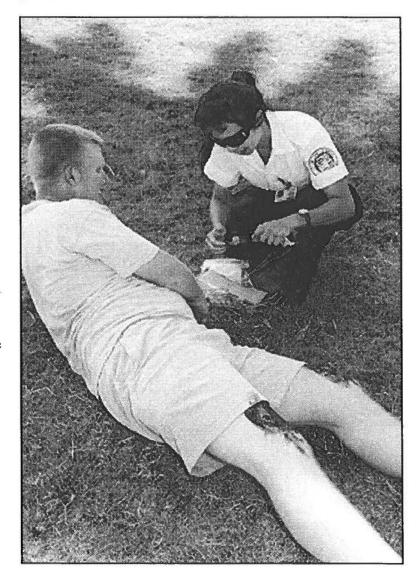
Operating Centers and government agencies involved in emergency management are linked together through the Pacific Regional Emergency Management Information System. This communications structure uses fiber optic cable, satellite links, and other data circuits connecting agencies in Hawaii and throughout the Pacific region. The PDC produced dozens of information products to support mitigation studies and recovery issues brought about by heavy rains and flooding on Oahu in November 1996. In the future, the PDC will provide major support to the U.S. Corps of Engineers and the Natural Resource Conservation System in flood plain studies.

Disaster file

• Record rains, flooding on Oahu in November. Record rains on Oahu over Nov. 5-17, 1996, caused severe problems for portions of the island. Some rain gages topped 100-year totals, as over 20 inches of rain was recorded in a 12-hour

period in some areas. Farmers and growers were hard hit by water damage, as were local homeowners and businesses. As the rains receded, Operation KOKUA was launched to clean up debris and standing water. The effort netted over 1.6 million pounds of debris and 96 abandoned vehicles in two sweeps carried out over Nov. 23 and 30 on the leeward coast and north shore. Damages were estimated in excess of \$12 million, with over \$2 million in repairs to public facilities. Sixty-eight Oahu homes reported minor damage, and six reported major damage. Coupled with economic losses, damages on Oahu could top \$20 million or more.

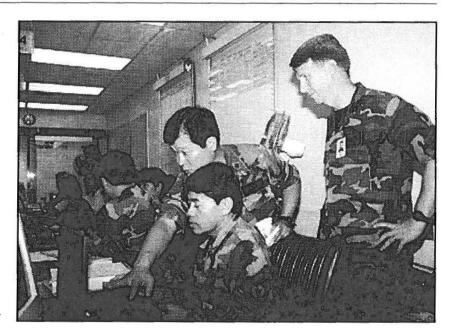
A Presidential disaster was declared on Nov. 18, 1996, authorizing use of public assistance programs and Small Business Administration loans. Federal and state agricultural loan programs were also made available to farmers and



TENDER LOVING
CARE—A
volunteer "victim"
is given first aid by
a City and County
of Honolulu
medical technician
during Makani
Pahili'97, the
statewide
hurricane exercise
held in May.
Deborah M.S. Murray
photo

growers to help recoup losses. FEMA Hazard Mitigation Grant Program funds totaling \$600,000 are earmarked for projects to design new drainage systems and reinforce existing layouts. Areas which have been flood-prone for years because of drainage problems will soon see relief from common flooding problems.

- · Recovery continues amidst active lava flow. Proclaimed a federal disaster in 1990, the Kilauea Lava Flow has been active since 1983. Lava from the Pu'u O'o and Kupaianaha vents have caused an estimated \$62 million in damage to homes, roadways, and utilities. Lava destroyed historic sites and public parks as well. Over \$14 million in repair projects for public works and land acquisitions are completed or underway, with FEMA paying up to 75 percent of the costs. Projects include waterline replacement and deep water well installation, as well as construction of new public beach parks in Kalapana. Reconstruction of Highway 137 from Kalapana to Royal Gardens Subdivision is currently on hold, because of active lava flow in the area. Most repair projects have been completed, with the exception of a few awaiting findings of Environmental Assessments or set back by lava.
- · Hurricane Iniki recovery goes on. With over \$2.2 billion in damages, Hurricane Iniki was Hawaii's most costly disaster. The federal government provided \$584 million in various disaster assistance programs, and state funds totaled \$35.2 million in direct and indirect aid. Volunteer organizations and local businesses contributed over \$38 million in donated goods and services, as well as funds. Insurance settlements exceeded \$1.6 billion. FEMA recovery programs have granted over \$143 million in assistance to state and county agencies, \$100 million of which has gone to the County of Kauai. State Civil Defense is currently processing \$13.5 million in additional state and county requests for assistance. A total of \$8.8 million has been disbursed to 63 private nonprofit agencies, with \$2.2 million in the course of processing. As the office of record for the disaster, State Civil Defense continues the inspection, audit and closeout on repair projects. Many of the more than 2,000 repair projects have been completed.



Training and Exercises

Training and exercises are an integral part in maintaining the readiness of Hawaii's emergency management system. In 1997, 32 courses were conducted for emergency management professionals and first responders, with an average enrollment of 30 attendees per course. State Civil Defense also administers a Hazardous Materials Training Program. Training courses are offered at no cost to participants.

Coupled with training, exercises also play a major roll in readiness and response skills. The annual statewide Exercise MAKANI PAHILI '97 held May 5-8, 1997, centered on practicing hurricane response tactics. The event involved all levels of government and the private sector. Major segments focused on a mass casualty field exercise conducted by the Hospital Association of Hawaii, a Disaster Field Office operation, and a Disaster Assistance Center setup. These last two events gave state and federal agencies, volunteer organizations, and local insurance firms a chance to work together, as they would in the event of a major disaster. The functional elements practiced for the hurricane exercise are readily transferable to other disaster scenarios which require activation of the Federal Response Plan. The plan is the main blueprint for delivery of federal assistance to states in the event of large-scale damage and losses.

COOPERATION AND COORDINATION

— Lt. Col. Blaine
Izuka, Staff Sgt.
Patrick Bailon, and
Capt. Mike Doolin
review situation
reports during
statewide
hurricane exercise
Makani Pahili in
May.
Capt. Charles J.
Anthony photo



PROUD TO SERVE

— Medal of Valor delegates pose with Gov. Benjamin J. Cayetano and Maj. Gen. Edward V. Richardson before returning home from Arlington, Va. Sgt. 1st Class Stephen M. Lum photo

Office of Veterans Services

Mission

The Office of Veterans Services (OVS) is the principal state office responsible for the development and management of policies and programs related to veterans, their dependents, and/or survivors.

Personnel

The OVS is authorized 21 full-time state employees.

Organization

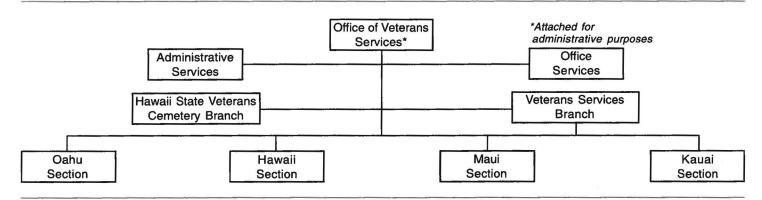
The OVS consists of the director (Walter M. Ozawa) and administrative and office services sections, the veterans services branch, and the Hawaii State Veterans Cemetery branch. The veterans services branch, under supervision of the veterans services coordinator, is made up of veterans services counselors and clerk typists on Oahu, Hawaii, Kauai, and Maui who are responsible for veterans services in their respective counties. (The Maui counselor also provides services to veterans on the islands of Molokai and Lanai). In the Oahu section, the counselor also coordinates statewide services to the Filipino-American World War II veteran community. The Hawaii State Veterans

Cemetery (HSVC), staffed by a cemetery operations manager, cemetery operations assistant, secretary, clerk typist, three general laborers, and one tractor operator are responsible for the operation and management of the HSVC located in Kaneohe on the Windward side of Oahu.

Highlights and significant events

The fiscal year was notable for events commemorating the completion of capital improvement projects to develop, expand, and upgrade veterans cemeteries. On Oahu, final inspection for Phases II, III, and IV of HSVC was held and the cemetery transferred to the State, July 15, 1996; HSVC's Phase V, road easement construction, received final inspection in March 1997. Following flood damage from autumn 1996 storms, OVS coordinated with State Civil Defense personnel to successfully apply for FEMA funds for an erosion control and rehabilitation project. Future CIP action is planned to correct deficiencies in existing design and facilities.

In Hawaii County, following the final inspection of Hilo #1 and Hilo #2 Veterans Cemeteries, July 17, 1996, the upgraded



HONORING OUR HEROES ---

Gov. Benjamin J.
Cayetano presents
the State of Hawaii
Medal of Valor in
the Memorial
Display Room of
Arlington National
Cemetery's Tomb of
the Unknowns, as a
soldier from the
ceremonial Old
Guard stands by.
Capt. Charles J. Anthony



Hawaii State Medal of Valor



cemeteries were turned over to the County's Department of Parks and Recreation for maintenance and operation.

In Maui County, final inspection of the upgraded

Makawao Veterans Cemetery was held, Oct. 31, 1996, and the rededication during the

Veterans Day Ceremony, Nov. 11, 1996; the new Lanai Veterans Cemetery was dedicated, March 31, 1997. The Hoolehua Veterans Cemetery on Molokai is projected to be completed in the fall of 1997.

Meetings to discuss Phase II neighbor island cemetery development projects are progressing, with plans for Kauai, Maui, Molokai, and Hawaii approaching completion. The State Cemetery Grants Program (Department of Veterans Affairs) approved \$2,448,355 to support the Phase II construction.

The Oahu Veterans Council, with primary assistance from the DOD Engineering and Contracts Office is making progress with planning for construction of an Oahu Veteran Center, funded by a State grant-in-aid of \$2,800,000.

The Nineteenth Legislature transferred to the OVS a \$220,000 project to design and construct a monument recognizing the activities of the Waipahu Centennial Commission and the Waipahu Centennial Anniversary.

The Legislature also approved changing the annual requirement for OVS to inspect veterans memorials and cemeteries to inspection every three years. OVS will next inspect and report to the Legislature in 1999.

The Legislature also added to the selection of veterans license plates from which eligible Hawaii veterans may place on their car or motorcycle. The seven options allow Hawaii's Aloha State license plate to have the additional inscription of: Veteran, Pearl Harbor Survivor, former Prisoner of War, Combat Wounded, Vietnam Veteran, Korean Veteran, or World War II Veteran.

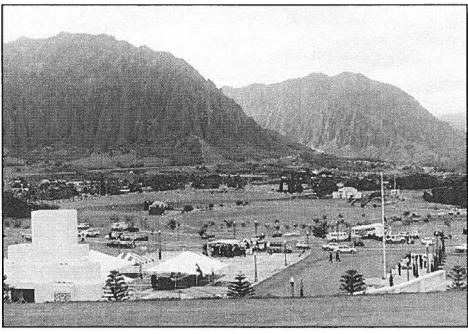
Also enacted was legislation that allows honorably discharged veterans, who are State

or county employees and were hired before June 18, 1996, to be credited with membership service for active military service according to a formula. At a minimum, the law allows an employee to credit two years military service credit for retirement system purposes after eight years of service and become vested in the Employee Retirement System after eight years of service instead of the ten years required for

non-veterans. The burial assistance program for Filipino-American World War II veterans received an additional \$10,000, bringing a total of \$35,000 for grants for the funeral, burial or transportation of the remains of Filipino-American veterans who do not qualify for regular veteran burial benefits.

The maximum individual grant is \$2,000.

One of the highlights for the year included the presentation and dedication by Gov. Benjamin J. Cayetano of the State of Hawaii's first Medal of Valor at the Tomb of the Unknowns, June 25, 1997, at Arlington National Cemetery. Accompanied by representatives of many veterans organizations in Hawaii, Gov. Cayetano flew to Washington,



Hawaii State Veterans Cemetery Sgt. 1st Class Wayne T. Iha photo



WITH ALL OUR HEARTS - Gov. Beniamin J. Cayetano, joined by retired veterans Sgt. Maj. Allan J. Kellogg Jr. and Master Sgt. Alfred Los Banos, place a wreath at the annual Veterans Day ceremony at the Hawaii State Veterans Cemetery. Sgt. 1st Class Wayne T. Iha photo



FLASHBACK --World War II veterans Robert Katavama, Joe Muramatsu. Howard Furamoto and Thomas Takemoto, pose in from a mural (at the Smithsonian Museum in Washington, D.C.) of their unit in Europe. Sgt. 1st Class Stephen M. Lum photo

FIRSTHAND
INFORMATION —
U.S. Sen. Daniel K.
Inouye speaks with
Hawaii veterans
about issues and
policies at the
Capital building in
June.
Sgt. 1st Class Stephen
M. Lum photo

D.C. on a Hawaii Air National Guard KC-135 aircraft, arranged by Maj. Gen. Edward V. Richardson, and approved by the National Guard Bureau. During their time in Washington, the veterans met with representatives from the Department of Veterans Affairs, the



National Guard Bureau, and toured many of the capitol's memorial and military sites.

The OVS continued to monitor the progress of the construction of the 60-bed Center for Aging at the future Spark Matsunaga Medical Center at Tripler Army Medical Center. Review of plans continues for renovation of the E-Wing, which will house the VA regional offices and allow co-location of OVS and other veterans' organizations offices.

Personnel

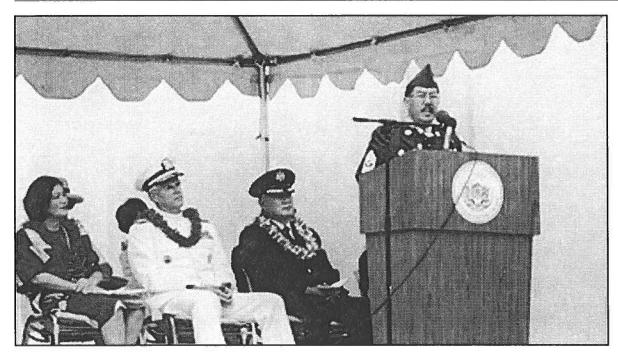
Personnel actions during the fiscal year saw recruitment completed for the Oahu Veterans Counselor IV position; the approval to fill a vacant clerical

position in the Honolulu office; and, legislative transfer of three positions from the Department of Defense to the HSVC and the establishment of two positions, one permanent and one temporary.

In response to the State's fiscal situation, continued efforts were made to economize and to utilize veteran volunteers. The prison inmate workline continues to help and maintain the state cemetery in Kaneohe. The Department of Veterans Affairs (VA) Vocational Rehabilitation Program supplied a workstudy position to assist with the work of the Veterans Services Branch. Volunteers from veterans organizations continue to offer weekly cleaning and polishing of the Korean and Vietnam memorials. During the year, volunteers supplied approximately 7,900 hours of support.

The director and staff continue to provide representation, officiate or participate in a wide range of veteran activities, ceremonies and retirement workshops, as well as participating in diverse government and community committees, panels and conferences.

The veterans services coordinator and counselors advise their respective county's veterans council. Briefings were held on Filipino-American WWII burial benefits and welfare reform; Kauai held a stand-down; Memorial Day and Veterans Day activities were coordinated with Neighbor Island counselors coordinating the children's lei-



Sgt. Maj. Leighton Siu, of the Hawaii Army National Guard, recites "America, and Why I Love Her" as Lt. Gov. Mazie Hirono, Adm. Joseph W. Prueher, commander in chief, U.S. Pacific Command, and Maj. Gen. Edward V. Richardson, the adjutant general, look on during the Memorial Day services at the Hawaii State Veterans Cemetery. Deborah M. Sanders Murray photo

making program with the schools to obtain Memorial Day leis for graves at the National Memorial Cemetery of the Pacific (Punchbowl), the HSVC, and the neighbor island cemeteries. Information was provided at veteran, senior, homeless, and health organization meetings; outreach services continued to homebound, nursing home, incarcerated and rural veterans; and also to the Transition Assistance Program, which provides information to separating active service members.

Advisory Board on Veterans Services

The Advisory Board on Veterans Services advises the director on veterans' issues, legislative proposals, and program operations. Their goals for 1997 were to increase public awareness of the OVS and the importance of its services to veterans statewide; to support the HSVC and the neighbor island cemeteries; to support the development of long-term care facilities on the neighbor islands; and, to support the establishment of the Oahu Veterans Center.

Some of the Advisory Board's accomplishments include:

• Advocating for increased services for homeless veterans (they make up about 33 percent of the homeless population).

Total unduplicated count of veterans and dependents served: FY 1988 through FY 1997

| | State Total | Kauai | Oahu | Maui | Hawaii |
|---------|-------------|-----------|---------|-------|--------|
| FY88 | 12,039 | 4,152 | 995 | 3,143 | 3,749 |
| FY89 | 13,184 | 3,554 | 3,458 | 2,562 | 3,610 |
| FY90 | 16,757 | 4,428 | 4,767 | 3,600 | 3,962 |
| FY91* | 18,910 | 4,871 | 5,240 | 3,599 | 5,200 |
| FY92 | 23,527** | 4,978 | 9,794 | 3,815 | 4,940 |
| FY93*** | 22,464 | 4,993 | 10,018 | 3,003 | 4,450 |
| FY94 | 22,333 | 4,763**** | 8,050 | 4,320 | 5,200 |
| FY95 | 26,942 | 4,080 | 11,910 | 5,502 | 5,450 |
| FY96 | 27,329 | 4,520 | 11,594 | 5,822 | 5,393 |
| FY97 | 24,808 | 3,951**** | * 9,179 | 5,953 | 5,725 |
| | | | | | |

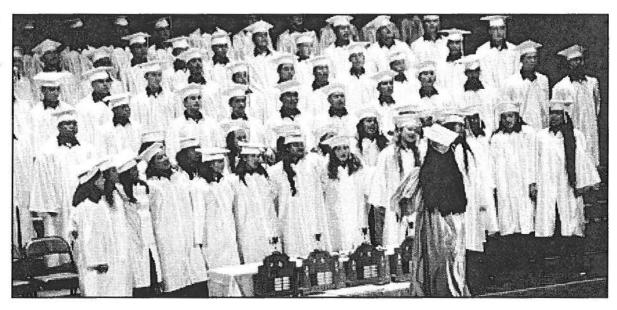
- * Persian Gulf War Period, Aug. 2, 1990
- ** Military Early Release Programs, 1991 1992
- *** Includes Filipino veterans, this year forward
- **** Decrease in military downsizing efforts
- ***** TAP presentation to Army suspended
- Has gone on record advocating the hiring of a medical doctor in the Hilo Community Based Outreach Clinic. The Board has also advocated for a contract for expanded medical care through a Health Maintenance Organization.
- Conducts meetings with veterans organizations on the neighbor islands in an effort to better serve all veterans.
- Increases communication about veterans issues by holding town hall meetings and publishing a newsletter, Hawaii Veteran, distributed statewide.

Members of the Board are: Shirley R. Cavanaugh (Oahu), chair; Louis Kaoiwi (Hawaii); Edward Kawamura (Kauai); Walter J. Hayes/Rogelio Evangelista (Maui); and Alfred Los Banos, Dania Krawec, and Toy Grice representing Oahu.

ONE LAST TIME

— Ninety-two graduating corpsmembers of the Hawaii National Guard Youth ChalleNGe Program Class 97-5 sing at commencement ceremonies held at Leeward Community College in January.

2nd Lt. Gina M. Williams photo



Hawaii National Guard Youth CHalleNGe Program

Mission

The Hawaii National Guard Youth ChalleNGe Program (HING YCP) is designed to provide a comprehensive intervention program to reclaim youth-at-risk, by offering the opportunity to develop self-discipline, skills, and knowledge to become productive and contributing members of our community. The program is based on National Guard and Department of Education training requirements.

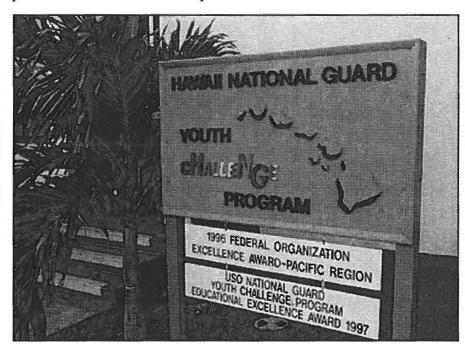
The HING YCP is a federally-funded pilot program that targets high school at-risk students 16-18 years old.

The 17-month program is divided into two phases: a five-month residential phase and a

twelve-month post-residential phase. During the residential phase, the corpsmembers learn self-discipline, leadership, and responsibility while working to complete their high school diploma requirements. In addition to their stringent academic schedule, the corpsmembers are required, as part of the program's curriculum, to give back to the community through service projects. They have served hot meals at homeless shelters, worked with community groups to lay the concrete foundation at Waimanalo Training School, cleared brush, as well as numerous fund raising events. They live and work in a controlled military environment that encourages teamwork and personal growth at

Barbers Point Naval Air Station.

A second 12-month monitoring and mentoring phase requires that corpsmembers enroll in higher education or obtain full-time employment. Sixteenyear-old students are mainstreamed back to their respective high schools, at their appropriate grade level, to earn their high school diplomas. Successful graduates of the first phase receive a stipend as a



RECOGNITION — Hawaii National

Guard Youth
ChalleNGe Program
sign fronting the
Barbers Point Naval
Air Station home,
recognizes the
awards won
nationally for
achieving academic
excellence.

kick-start to continue their education or to obtain gainful employment. Volunteer mentors, many of whom are National Guard personnel, track and counsel graduates regularly to help them achieve their goals.

Noteworthy was the formation of an advisory committee composed of businesses, community, government and military leaders. The members of the committee have graciously volunteered their services to secure jobs for program graduates and locate scholarship opportunities so they can further their education. Moreover, they have gathered for the program from our local communities and assisted with the recruitment of volunteer mentors and tutors.

Personnel

The program is staffed by trained, active and retired members of the Hawaii National Guard (Army and Air), along with state-certified teachers and counselors. The residential phase is conducted twice yearly with an enrollment of approximately 100 corpsmembers per class, chosen from qualified male and female applicants from around the state. Since its inception in September 1994, the program has graduated 408 corpsmembers, many of whom have chosen the military as their career.

Organization

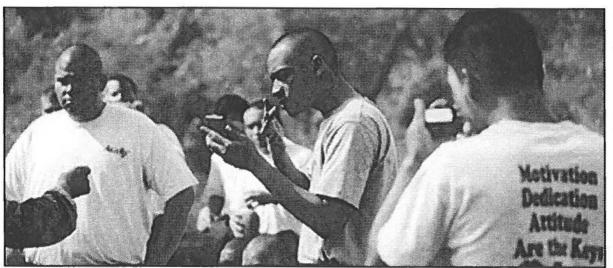
The program director reports directly to the adjutant general and works closely with personnel from the National Guard Bureau.

The program is augmented by Youth ChalleNGe Program Advisory Committee. Serving on the advisory committee for 1997 are Maj. Gen. Edward V. Richardson, chairman; Dr. Herman M. Aizawa; William M. Borthwick Jr.; Dwanne Brenneman; Michael Chun; retired Col. Robert M. Watanabe; James J. Pappas; Gary Rodrigues; Oswald Stender, Navy Capt. Rollin Lippert; Clinton Chuurchill; Dr. Amy Agbayani; Rodney Gomes; Christine Obtani-Chang; and Navy Capt. Robert F. Kernan.

Training and Community Service

The program challenges the corpsmembers with tough physical and academic training. During the residential phase, corpsmembers wake up at 5:30 a.m. for daily exercise. After inspection and breakfast, a full day of academic training is scheduled. Corpsmembers must successfully pass five unit examinations: government and law; health; consumer economics; occupational knowledge and community resources, and the Mastery Exam. Skills areas include communications (reading, writing, speaking, listening, and viewing), computation skills, problem solving, and interpersonal skills.

Youth ChalleNGe corpsmembers also participate in numerous community service projects, during the residential phase. In FY 97, community service projects included: clean up and beautification at the Arizona Memorial, Camp Erdman and Hawaii beaches; Bishop Museum's Help Gang Detail; landscaping at Honolulu Zoo; serving lunch for the homeless at the Institute for Human Services; acting as traffic monitors and guides at the Hawaii State Veterans Cemetery for Memorial Day and Veterans Day events; and, assisting at aide stations for seven different community fun runs/walks.

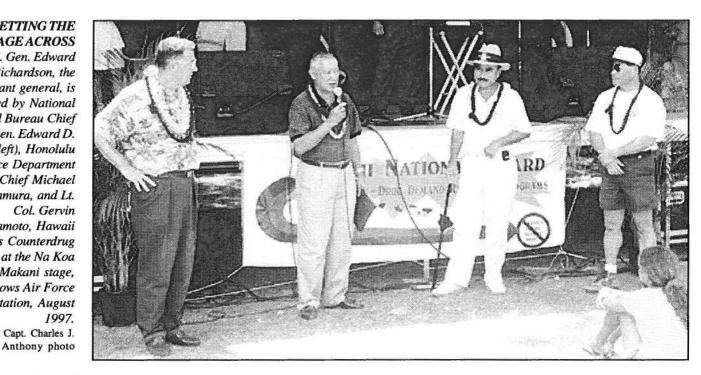


GETTING THE RIGHT ATTITUDE

— Hawaii National Guard Youth ChalleNGe corpsmembers apply camouflage, as they get into the spirit of attacking the confidence course at Schofield Barracks.

Hawaii Army National Guard photo

GETTING THE MESSAGE ACROSS Maj. Gen. Edward V. Richardson, the adjutant general, is joined by National Guard Bureau Chief Lt. Gen. Edward D. Baca (left), Honolulu Police Department Chief Michael Nakamura, and Lt. Col. Gervin Miyamoto, Hawaii Guard's Counterdrug officer, at the Na Koa Ku Makani stage. Bellows Air Force Station, August 1997.



Hawaii National Guard Counterdrug Support Program

Mission

Under the Counterdrug State Plan, approved by the Governor, the Hawaii National Guard Counterdrug Support Program provides premier Drug Law Enforcement - Drug Demand Reduction Support to the State of Hawaii and ensures exemplary service to community-based organizations and coalitions and to drug law enforcement agencies statewide.

The program's objectives are: to expand and support Drug Law Enforcement Agencies, community based organizations and affiliate Counterdrug Support Programs with the Western States Information Network, Hawaii Law Enforcement Command, Domestic Terrorism Council, Juvenile Gang Enforcement Group, State Narcotic Task Force and the Federal Bureau of Investigation; to support the efforts in countering domestic terrorism, drug prevention programs, youth violence, and abuse of all drugs; to expand the Drug Demand Reduction Program to educate our community on the risk factors of drug abuse in our State and oppose efforts to legalize the use of marijuana; to expand the Internal Prevention Control program for the Hawaii National Guard by providing quality service to units and educate members on drug awareness-prevention, urinalysis, corrective actions, and legal penalties; to expand the Drug Demand Reduction speaker's bureau to provide

parent to parent, safe passage, aggressive parent training, and drug awareness classes for the community statewide.

The support requirements for HING counterdrug are as diverse as they are extensive. The following types of support were provided in FY 97:

- OH-58A Kiowa observation helicopters
- Heavy Mobility Expanded Tactical Truck (HEMTT) fuel tanker with crew.
- Medical support personnel
- Marijuana spotter personnel
- Training (i.e. camouflage and concealment techniques, basic infantry tactics, etc.)
- Aerial/ground transportation Aerial/ground reconnaissance/surveillance

Federal Funding FY 97

| Army National Guard | |
|---------------------------|-----------|
| Pay and Allowances \$ | 1,026,700 |
| Operation and Maintenance | .139,300 |
| Air National Guard | |
| Pay and Allowances | . 656,311 |
| Operation and Maintenance | 96,200 |
| Total Federal Funding\$ | 1,918,511 |

Personnel:

There are 39 personnel within the Counterdrug Office, of whom 37 are full-time.

The Counterdrug Office also manages the

1033 Program. The 1033 Program provides law enforcement agencies (LEA'S) with the ability to obtain excess government property, through the Department of Reutilization and Marketing Office (DRMO) at Barbers Point NAS. The counterdrug office approves requests from local and state LEA's for the transfer of excess government property to be used in their fight against drugs. Agencies being serviced include the Drug Enforcement Agency, the Federal Bureau of Investigation, county police departments, the Department of Public Safety, the Department of Land and Natural Resources, and Prosecutor's Office.

HING Counterdrug Aviation Support Operations

The Hawaii Army National Guard Reconnaissance and Interdiction Detachment (RAID) fields two modified OH-58A Kiowa helicopters and a four-person pilot and maintenance crew to support LEA marijuana eradication and other counterdrug operations, as requested by LEA's.

The RAID OH-58A helicopters are equipped with a Thermal Imaging Sensor device that is mounted to the underside of the aircraft with a monitor located in the cockpit. This heat sensitive optical system detects heat sources on the ground, while conducting aerial surveillance. With this system, the RAID pilot can detect the unique heat signature of a building encasing the high-powered air conditioning, lighting and heating sources needed to cultivate marijuana indoors.

The TIS device is sensitive enough to detect a warm body from the air and has proven useful in rescue missions in the dark or during inclement weather.

The HIANG's 204th Airlift Squadron and HIARNG's State Army Aviation provide air transportation to assist the State of Hawaii's law enforcement with air transport of equipment and personnel to stabilize possible clandestine laboratories, Prison Drug Sweeps, and statewide HPD SWAT support operations.

FY 97 Operation Wipeout and Special Operations statistics:

- 40 Missions were conducted
- 22 RAID (Aerial)
- 8 Surface

- 10 Special Operations
- Marijuana plants eradicated: 141,016 plants
- Value: \$141,016,000 (\$1000/plant)

The Counterdrug program assisted law enforcement agencies with the seizure of the following illegal drugs and contraband in FY 1997:

| No. of Pounds | Value |
|----------------------|----------------|
| Marijuana 5,554 . | \$49,985,775 |
| arijuana 363,429 . | 363,429,000 |
| ack Cocaine 31,257 . | 812,682 |
| 80 . | 4,826,220 |
| 498.78 . | 14,933,430 |
| | 170,060,000 |
| 20,924 . | 1,619,978 |
| 2,019 | 100,950 |
| Narcotics 457,774 . | .\$605,768,035 |
| Number of Items | Value |
| zed | 23,488,651 |
| | |
| | |
| | |
| 936 . | |
| | 150 |
| | arijuana |

Interdiction Operations

Subjects

During Fiscal Year 97, the Hawaii Counterdrug Program provided statewide law enforcement support in an unprecedented support of 327 missions. These support assignments included surveillance with the Honolulu Police Department-Narcotics Vice Division at the Honolulu International Airport, Canine (K-9) operations, service to U.S. Customs Service with physical and X-ray inspection of luggage and cargo arriving from far Eastern and Pacific countries. This service capability will soon be expanded upon receipt of new technology. Counterdrug personnel also assist with marine enforcement of small vessel seizures and inspections. CD personnel inspecting letters and packages expand the capabilities of the U.S. Postal Service Main Branch. The FBI, DEA, and State Narcotics Enforcement organizations receive certified Intelligence Analyst support from the CD office. The Statewide Domestic Cannabis Eradication Committee is provided personnel and helicopter support from the RAID unit to spot and eradicate marijuana.

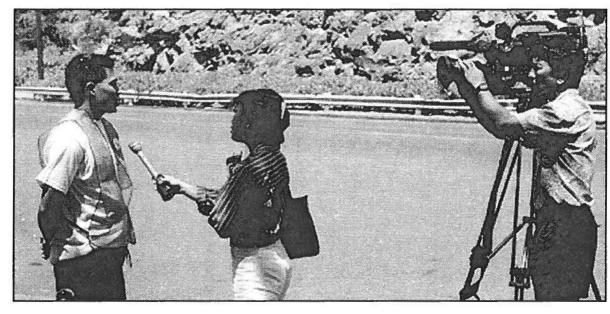
Drug Demand Reduction

The Drug Demand Reduction (DDR) program works in partnership with organizations such as

GOOD NEIGHBOR POLICY - Sgt. Dino Gonzales is interviewed by a KITV reporter about the Hawaii National Guard's involvement in the Na Koa Crime Watch program. Na Koa Watch volunteers, who enhance existing neighborhood security watches, spent summer weekends patrolling the Diamond Head lookout area, at the request of the Honolulu Police Department's Scenic Enforcement Program. Capt. Charles J. Anthony photo

> COMMUNITY CLEAN-UP—A

Hawaii Army
National Guard
soldier and youth
paint over graffiti in
Pearl City. The
Paint-out project
was done in
cooperation with
the Honolulu Police
Department.
Sgt. Lance M. Kamisugi
photo



the Office of Youth Services, State Department of Parks & Recreations, Department of Education, Hawaii Attorney General's Office, Youth ChalleNGe Program, and the Honolulu Police Department. Through their efforts, many of our island's children and young adults learn about the harmful effects of drug usage and abuse. The message has been delivered to more than 140,000 residents through appearances at schools, the Teen Great Aloha Run, Teen Dances and other community events such as Na Koa Ku Makani (Warriors Standing Against the Wind). This is a drug-free event sponsored by the Hawaii National Guard held at Bellows Air Force Station. Many famous local entertainers and TV personalities give freely of their time to send a powerful drug-free message. The Hawaii

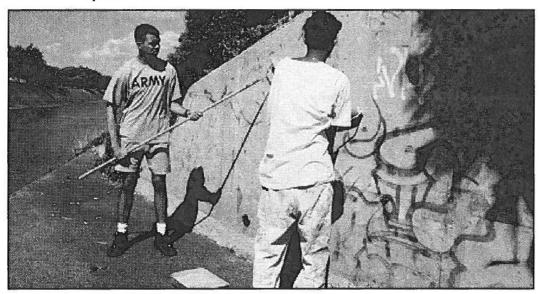
Counterdrug program also oversees the Award Winning Internal Prevention Control Program for the Hawaii National Guard by providing funding and educational awareness speakers to educate Guard members, families, and retirees on drug abuse. Plans call for the expansion of the Drug Demand Reduction speaker's bureau to provide Parent to Parent, Safe Passage, Aggressive Parent Training and Drug Awareness classes for Guard families and the community at large.

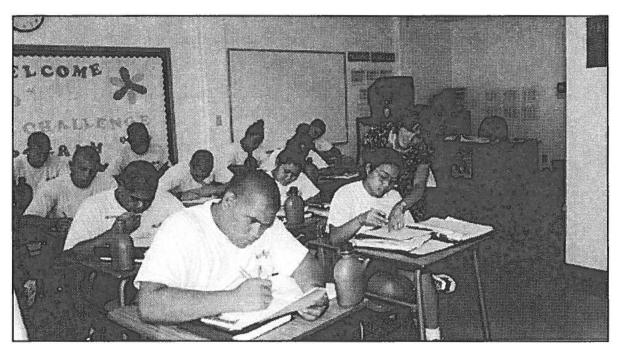
Na Koa Crime Watch

The Na Koa (Warriors) Crime Watch, first introduced by Gov. Benjamin J. Cayetano in his 1997 State-of-the-State address, is just one part of the governor's overall crime fighting package submitted to the Legislature. The purpose of the

program is to use volunteer members of the HING to enhance the County Police Department's Neighborhood Security Watch and Community Policing Units in low risk, "eyes and ears" efforts in neighborhoods statewide.

Counterdrug personnel work with the Honolulu Police Department in giving classes on the effects of drinking and driving, through the Live and Let Live program.





MENTAL PREPAREDNESS

— Hawaii National
Guard Youth
ChalleNGe
corpsmembers take
a test in their new
classrooms at the
Barbers Point Naval
Air Station facility.
Sgt. 1st Class Stephen
M. Lum photo

Administrative Services Office

Mission

The Administrative Services Office (ASO) provides military and state administrative support to the Office of the Adjutant General. It coordinates and controls all planning, programming, budgeting and execution of departmental programs as directed by the adjutant general.

Personnel

The ASO is authorized 19 full-time state employees.

Organization

The ASO is comprised of three primary staff elements. These are the executive support, personnel, and financial management services sections.

Administrative Support Office

The ASO provides centralized office services and communications management, to include the monitoring, review, distribution, and filing of communications received from federal, state, and local governments and the civilian community. The ASO is also responsible for maintaining close liaison with Hawaii's congressional delegation and legislature, and for administering all legislation affecting departmental programs. The office prepares correspondence and testimonies, concerning various legislative proposals. The military component of the ASO provides execu-

tive support services to the adjutant general. It also coordinates the activities of the adjutant general's military staff, composed of members of the HING.

Personnel management services

The personnel management services staff administers the state employee personnel program which includes classification, compensation, recruitment and placement, personnel transactions and records, labor relations, employee relations, training, workers' compensation and occupational safety and health.

Financial management services

The state financial management services staff administers and controls state general fund appropriations, state administered federal funds and matching fund grants under the Federal Emergency Management Assistance program. The staff also provides centralized control and accounting of all state property assigned or issued to the department.

Highlights and significant events

There were 175.5 permanent state positions assigned and authorized during the year, 168.5 of which were filled on June 30, 1997. Additionally, 21.5 temporary positions were authorized and 13.5 were filled at the end of the fiscal year.

During the fiscal year, the following types and



ADJUTANT
GENERAL'S
AWARD WINNER
— Clarice Chung is
presented the
Department of
Defense employee of
the year award by
Maj. Gen. Edward V.
Richardson, the
adjutant general.
Sgt. 1st Class Stephen
M. Lum photo

number of personnel actions were taken:

| Type of Action | Number Processed |
|-----------------------|------------------|
| Appointments | |
| Separations | |
| Reassignments | 12 |
| Promotions | 2 |
| Retirements | 1 |
| Reallocations | 2 |
| Deaths | 0 |
| Miscellaneous Actions | 1,214 |

Four sustained superior performance awards were submitted and approved during the fiscal year. The average monetary award amounted to \$200.

The 1997 recipient of the Adjutant General's Award for Distinguished State Service was Clarice J. Chung, Clerk Typist III, in the Army National Guard Environmental Section of the Engineering Office. Nominated from the department for the Governor's Team of the Year Award were the members of Teams A and B of the State Civil Defense Division.

During the fiscal year, there were 21 reportable cases of work-related injuries involving state employees. There were a total of 298 lost workdays or an average of 14.2 workdays per injury. In addition, there were no workers' compensation injuries involving the drill status National Guard personnel.

The Administrative Services Office, through its fiscal staff, administered and controlled \$7,632,725 in State general fund appropriation and \$13,346,163 in federal fund appropriated receipts.

The net general fund appropriations of \$7,632,725 was comprised of \$5,500,422 from the DEF 110 (departmental operating program), and \$1,132,303 from DEF 112 (services to veterans program), and \$1,000,000 for the major disaster fund.

Total expenditures and encumbrances in both programs DEF 110, DEF 112, and Major Disaster Fund amounted to \$7,404,939 for an expenditure rate of 97.01 percent, leaving a general fund lapsing balance of \$204,790. (Note: \$983,399 of Major Disaster Fund was expended for Oahu Flood Disaster in November 1996). The general operating fund lapsed balance was mainly due to the governor's restriction imposed on the department (\$208,530). Federal fund expenditures and encumbrances amounted to \$8,872,981, leaving a reversion balance of \$4,473,182. The federal reversion balance was due mainly to a lower than anticipated federal receipts for the Hawaii National Guard Youth ChalleNGe Program and Military Construction Program.

Table 5 in the appendix depicts the distribution of general fund allocations, appropriated receipts and expenditures by programs, organizations and cost elements.

The department's cash receipts for the year amounted to \$9,908,390. Of this amount, \$64,563 was credited to the State general fund, \$13,791 to the general fund operating account, \$4,366 to the trust fund, and \$9,825,670 to the special (federal) fund operating accounts. The sources and fund accounts to which they were credited are depicted in Table 6 of the Appendix.

In administering the State finances for the year, the fiscal staff processed 4,466 purchase orders, 941 summary warrant vouchers, 10 payroll vouchers, 59 bills for collection, 129 federal fund claims invoices, 246 treasury deposit slips, and 705 petty cash checks.

The department administered and accounted for State program funds under an in-house developed accounting system and the statewide Financial Accounting and Management Information System (FAMIS). Information is transmitted to the Department of Accounting and General Services via the department's direct on-line terminals.

Federal funds from the Federal Emergency Management Assistance public assistance program (Public Law 93-288) for Hurricane Iniki, Kilauea Lava Flow, and Oahu Flood Relief efforts amounting to \$554,178 were received for the department's Damage Survey Reports and for administration of the programs. In addition, \$12,474,247 for Hurricane Iniki was received from the Federal Emergency Management Agency (FEMA) and disbursed to other state departments, the counties, and nonprofit organizations for public assistance.

Federal funds for Civil Defense program activities amounting to \$1,195,630 were received as 50-50 matching funds grants under the Federal State and Local Assistance Program (Public Law 93-288), and as 100 percent federal funded contract grants for State and Local Assistance, Mitigation, Hurricane Preparedness, and hazardous material training; and as 50 percent funded contract grant for disaster improvement and earthquake preparedness.

Federal funds for the HING amounting to \$7,225,208 were received under the Master Cooperative Agreement and Youth ChalleNGe Program negotiated between the National Guard Bureau and the State Department of Defense. These agreements provided for advance pay-

ment and reimbursement of the authorized costs to operate and maintain building and grounds occupied for training of the Hawaii National Guard and to conduct remedial and job training for youths considered to be "at risk." Funds received under these agreements are deposited into the State treasury as appropriated receipts or as refunds of fringe benefit payments advanced by other state agencies.

During the year, the department removed 692 items of surplus and unserviceable property valued at \$526.499.

The fiscal staff also administered the short-term use and rental of departmental facilities by coordinating and processing 40 applications for use of armories and grounds located throughout the five major islands. The rental fees and utilities reimbursements collected amounted to \$5,272. The department's property inventory as of June 30, 1997, is provided below.

| Property Classification | Unit/Acre | Acquisition Cost |
|--------------------------------|-----------|------------------|
| Land and Interest in Lar | nds 22 | \$ 9,862,507 |
| Buildings and Structure | s 115 | 21,904,673 |
| Motor Vehicles | 56 | 775,226 |
| Equipment | 4,001 | 7,585,487 |
| Other (Group Items) | 679 | 4,426 |

U.S. Property and Fiscal Office

Mission

The mission of the United States Property and Fiscal Office for Hawaii is to receive and account for all funds and property of the United States in possession of the Hawaii National Guard; ensure that federal funds are obligated and expended in conformance with applicable statutes and regulations; ensure that federal property is maintained and utilized in accordance with National Guard Bureau directives; manage the federal logistics systems for Hawaii; and provide the support necessary for the transition of mobilized units to active duty status.

Personnel

The U.S. Property and Fiscal Office for Hawaii is authorized 83 full-time federal technicians.

Organization

The U.S. Property and Fiscal Office is

organized as follows: administration office, data processing installation, analysis and internal review division, resource management division, purchasing and contracting division, and supply and services division.

Administration office

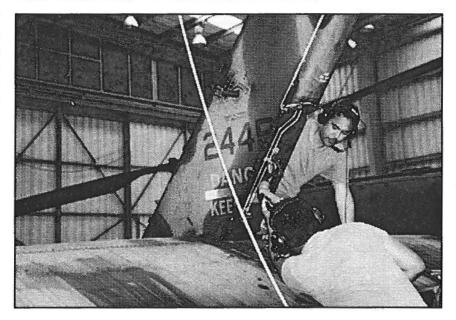
This office performs administrative services in support of the U.S. Property and Fiscal Office operations by maintaining a centralized publication library, providing reproduction services, receiving and processing office mail, and providing typing and word processing services.

Data processing installation

The Data Processing Installation provides services to the U.S. Property and Fiscal Office and the HIARNG and its various divisions. The installation operates a UNISYS 5000/80 mainframe and a recently acquired Hewlett-Packard 9000/K200. E-mail capability has been expanded to

LABOR OF LOVE

— Hawaii Army
National Guard
aviation mechanics
maintain the UHIH Iroquois (Huey)
helicopter.
Hawaii Army National
Guard photo



include all activities of the Hawaii Army National Guard.

Analysis and internal review division

Internal reviews are conducted by this division to ensure federal resources are properly managed and utilized. Emphasis is placed on evaluating the effectiveness of internal controls and determining whether the Hawaii National Guard is operating efficiently and economically.

Resource management division

Federal funds allotted to the Hawaii National Guard from Congressional appropriations are managed by this division.

Separate offices administer funds assigned to Army and Air operations.

The Army Guard Resource Management Division, located in Diamond Head Crater, is composed of the Financial Manager, Budget Officer, Staff Accountant, Fiscal Accounting Branch, Pay and Examination Branch, and provides support and guidance to the Hawaii Army National Guard.

An Assistant U.S. Property and Fiscal Officer for Air (Fiscal) is responsible for funds accountability with the Hawaii Air National Guard. The Air Guard Resource Management Division, located at Hickam Air Force Base, provides support and guidance to the Hawaii Air National Guard.

Purchasing and contracting division

Purchasing and contracting services are provided by this office to all activities of the Hawaii National Guard by sealed bids, competitive proposals, and small purchase procedures in accordance with Federal Acquisition Regulations. Purchases are made from commercial vendors located throughout the State of Hawaii and the Continental U.S

Supply and services division

The Army Guard division, located in Diamond Head Crater, is organized into Stock Control, Property Management, Supply, and Transportation Branches, and provides logistical support and guidance to the Hawaii Army National Guard.

An Assistant U.S. Property and Fiscal Officer for Air (Property) is responsible for supply accountability within the Hawaii Air National Guard. The Air Guard division, located at Hickam Air Force Base, provides support and guidance to the Hawaii Air National Guard.

An Assistant USPFO for Real Property, one for Army and one for Air, is responsible for federal real property accountability. A full-time Carlson Wagonlit Travel office, in conjunction with the Transportation Branch, provides the entire array of transportation services, i.e., making plane and hotel reservations, writing airline tickets, handling air freight, arranging car rental reservations, and other travel requirements.

Highlights and significant events

Federal funds used by the Army National Guard during the federal fiscal year totaled \$53,006,291.

Federal funds used this year by the Air National Guard amounted to \$78,454,685.

Table 4 of the Appendix reflects federal dollars used between Oct. 1, 1996 and Sept. 30, 1997.

Military payrolls for the Army and the Air Guard totaled \$43,844,602 this federal fiscal year.

During Federal FY 97, local purchases and contracting support of Hawaii Guard units and activities totaled \$10,283,798. Of this total, \$9,449,848 represented architectural-engineering services and construction contracts. There were 1,666 contracting actions for this federal fiscal year.

A total of \$908,610 was spent to procure supplies and equipment for the Hawaii Army National Guard. The Supply and Services Division maintained an inventory of \$90,828.

The Air National Guard received \$4,447,211 for supplies and equipment. The base supply operation processed 470,501 transactions in Federal FY 97, a monthly average of \$39,208. The equipment book value was \$278,688,610, at the end of the Federal fiscal year.

The Hawaii Army National Guard Transportation Branch arranged transportation for a total of 7,312 individuals: 2,514 for military airlifts, 4,798 for commercial trips to the continental United States, foreign trips, and commercial interisland trips. A total of 3,221 tons of cargo was shipped,

during the fiscal year: 56 tons for the mainland and 3,165 tons for interisland destinations. The total spent to transport personnel and equipment is shown in Table 4 (Appendix). The use of Carlson Wagonlit Travel provided an estimated savings of \$3,134,833 for Federal FY 97.

The Hawaii Air National Guard Traffic Branch arranged transportation for a total of _1,638 individuals: 0 military interisland airlifts, 884 for commercial trips to the mainland, 95 for foreign trips and 659 for commercial interisland trips. A total of 1,274 tons of cargo was shipped during the fiscal year: 892 tons for the mainland and 382 for interisland destinations. The use of the Scheduled Airlines Traffic Office provided an estimated savings of \$28,742.29 for Federal FY 97.

The total spent to transport personnel and equipment is shown in Table 4 (Appendix).

The Analysis and Internal Review Division completed four full audits, one consulting service, and seven quick reaction audits.

These audits reduced waste of resources and improved management internal controls, resulting in a savings of \$33,000.

Human Resources Office

Mission

The Human Resources Office (HRO) is a consolidated office that provides personnel, manpower management, and administrative support services for all federal full-time personnel programs. The office serves as the adjutant general's single point of control for managing and administering Hawaii Army and Air National Guard personnel programs.

Personnel

The HRO is authorized a staff of 21. The current office staff includes 15 federal technicians and two Active Guard/Reserve (AGR) soldiers.

Organization

A standard National Guard structure prescribes that the personnel office must be organized with the following operating sections: personnel management, employee services, military duty management, military duty services, equal employment opportunity, labor relations and personnel data systems. The office is centrally located, and all records and authorized staff are co-located to provide a single point of contact for personnel.

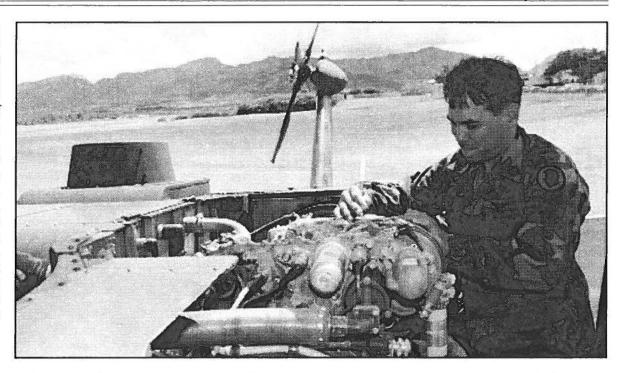
Personnel management section

Section staff members develop policy recommendations, procedures, and plans in compliance with the U.S. Office of Personnel Management and National Guard Bureau directives. The section is responsible for major program areas such as position management and classification, manning control, staffing, training, employee relations, performance management and recognition, incentive awards, disciplinary and adverse actions, grievances and appeals, personnel management evaluation, and maintenance of the personnel data system. It furnishes technical advice and assistance to management officials, individuals, and staff personnel.

Employee services section

This section provides a wide range of services to technicians throughout their employment life cycle. Beginning with employment processing

FEDERAL EMPLOYEE OF THE YEAR (TRADES AND CRAFTS DIVISION) - Staff Sgt. Russel M. Ige, Company B. (Intermediate Aviation Maintenance), 193rd Aviation, works on the engine of a 25th Infantry Division (Light) UH-60 Blackhawk helicopter. Sgt. 1st Class Stephen M. Lum photo



and new technician orientations, the staff furnishes information on employee benefits, processes personnel actions, maintains individual technician personnel records, ensures proper pay administration, administers the federal Workers' Compensation program and processes retirements.

Military duty management section

Army National Guard AGR enlisted personnel career management and tour retention processing, recruitment, and advisory services take up much of this section's time. Unlike their staff counterparts who administer the Army and Air National Guard technician programs in compliance with common directives, the AGR management staff administers the military programs based on policies and procedures established by the Army, Air Force and separate National Guard directorates.

Military duty services section

This section is the point of contact for commanders, supervisors, and individuals seeking AGR administrative service and assistance pertinent to pay, benefits, and entitlements.

Equal employment opportunity section

The equal employment manager plans, develops and administers programs for all employees (including state personnel) relative to equal

employment. Programs administered include affirmative employment programs with special emphasis on women and other minority issues, equal opportunity complaints processing, discrimination investigations, and related training to departmental personnel.

Labor relations section

This section provides federal labor relations services within the department. Two local units for national labor organizations are exclusive representatives of non-supervisory technicians in three bargaining units. Typical tasks include contract administration, management advisory services and labor management relations training. The section also serves as the point of contact for union and other federal labor relations representatives and as management's representative in dispute resolution and contract negotiations.

Personnel data system

The National Guard Personnel Data System (civilian) provides automated data processing and storage for technician personnel actions. This table-driven/on-line system has the ability to process and store information on personnel actions, establish and monitor suspenses, and produce reports.

Highlights and significant events:

Federal technician and AGR personnel assigned strengths at the beginning and end of the

| state's riscai year | | | |
|---------------------|-------------|--------|------------|
| Army | Oct. 1, 199 | 6 Sept | . 30, 1997 |
| Technicians | 257 | 7 | 276 |
| Active Guard Res | serve 198 | 3 | 201 |
| Air | | | |
| Technicians | 659 | 9 | 717 |
| Active Guard Res | serve 147 | 7 | 148 |
| Total | 1,26 | 1 | 1,327 |

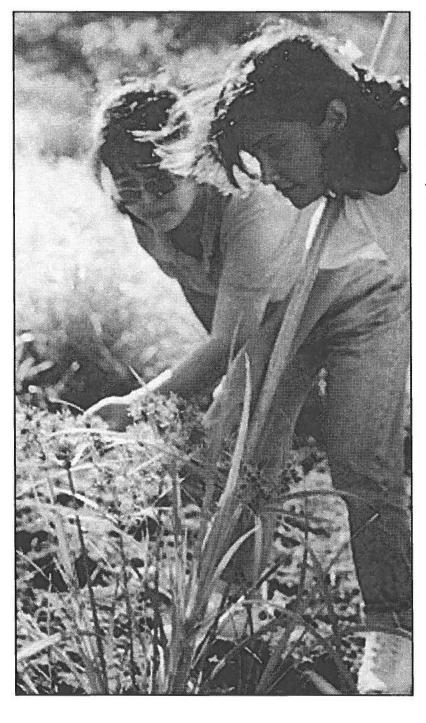
Federal full-time support personnel authorizations are based on unit combat readiness priorities. In the Hawaii Army National Guard, although the 29th Separate Infantry Brigade has been designated as an enhanced brigade, the full-

time technician and AGR resources remained relatively unchanged. In the Hawaii Air National Guard, the 169th Aircraft Control and Warning Squadron, Wheeler AAF, and the 154th Operations Support Flight, Hickam AFB, were robusted to absorb additional air defense mission duties. The 150th Aircraft Control and Warning Squadron, Kokee AFS, was downsized. Full-time resources from the 150th were moved to support the 169th and 154th. The net effect of robusting and downsizing within HIANG is negligible.

Retirement and service awards luncheons were held in September 1996 and April 1997, honoring six retirees, 16 length of service awardees, and the recipient of the Adjutant General's Award (Department of Defense State Employee of the Year).

Ninety-five members of the Hawaii National Guard attended the 41st Annual Federal Week Awards Luncheon in May 1997. Staff Sgt. Russell Ige of Company B, 193rd Aviation, became the first Hawaii Guardsmember to win in the Federal Employee of the Year (trades and crafts) Award.

| Types of personnel actions | Army | Air | Total |
|---------------------------------------|------|-------|-------|
| Appointments | 28 | 112 | 140 |
| Separations | | | |
| Reassignments | | | |
| Promotions | | | |
| Within Grade Increase | 08 | 286 | 366 |
| Retirements | | 3 | 27 |
| Changes to Lower Grades | 10 | 16 | 26 |
| Miscellaneous | 426 | 932 | 1,358 |
| Total | | 1,543 | 2,160 |
| Sustained Superior Performance Awards | 25 | 53 | 78 |
| Quality Salary Increases | 0 | 5 | 5 |
| Total | | | |



EARTH DAY, MAY
1997 — Shirley X.
Zhai and Melissa
Dumaran, from the
Hawaii Army
National Guard's
environmental
protection office,
inspect an
endangered plant
found in the
Diamond Head
Crater wetlands.
Sgt. 1st Class Stephen M.
Lum photo

HOUSEWARMING

— Senior Airman Dawn Wahinekapu, Maj. Gen. Edward V. Richardson, the adjutant general, and Col. Richard Hastings, 154th Support Group commander, untie the maile lei, symbolically opening the Consolidated Support Facility at Hickam Air Force Base in February. Hawaii Air National Guard photo



Engineering and Contracts Office

Mission

The Engineering and Contracts Office provides the entire spectrum of professional engineering services to the Hawaii Army National Guard, Hawaii Air National Guard, State Civil Defense, and the Office of Veterans Services divisions, as well as departmental staff sections, to enable them to carry out their statewide programs.

The major responsibilities are to plan for, administer, and supervise the following:

- · Capital improvement projects program
- Major and minor construction programs
- · Consultant contract services program
- · Maintenance and repair programs
- Janitorial/custodial and ground maintenance programs
- Real property management program
- Environmental and energy conservation programs
- Fire prevention program
- Office paper recycling program

By accomplishing these tasks the office ensures that all Department of Defense employees work in first-class facilities.

Personnel

The Engineering and Contracts Office is authorized 48 state, seven federal, and two Active Guard and Reserve (AGR) positions.

Organization

The Engineering and Contracts Office consists of eight major staff responsibilities: Office Services, Contracting and Engineering Services, Maintenance Services, Air National Guard Engineering Services, Army National Guard Engineering Services, State Civil Defense Engineering Services, Office of Veterans Services and Hawaii National Guard Youth ChalleNGe Program.

Repair and maintenance projects awarded

Recurring minor maintenance, repairs and modifications of facilities are accomplished by in-house maintenance personnel on a time-and-materials basis, or by formal and informal construction contracts. This program is supported by federal, state, or joint federal/state matching funds through separate Army and Air Service Contracts or Army National Guard Training Site Contracts. The federal contracts under the Service and Training Site Contracts

| for Federal FY 1997 were: | |
|--|---------|
| Air National Guard | Cost |
| Service Contract (75%/25%) (Barking Sands | |
| Keaukaha Military Reservation, Kahului, Bart | |
| Point, and Kekaha Armory) \$1,6 | 844,000 |
| Service Contract (Hickam) (100%) | 46,900 |
| Army National Guard | Cost |
| Service Contract (75%/25% Federal/State) \$ | 423,000 |
| Service Contract (50%/50% Federal/State) | 10,000 |
| Training Site Contract (100% Federal) ! | 523,600 |
| Environmental Contract (100% Federal) ! | 912,600 |
| Quality of Life (100% Federal) | 552,000 |
| | |

A total of \$179,455 of the State O&M funds

were expended to support our department's statewide programs.

Minor construction projects

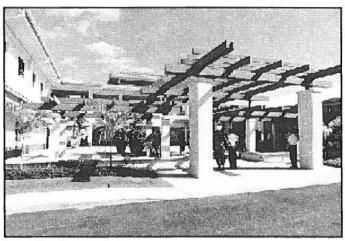
Minor construction projects include all projects for minor construction or major repair, maintenance, or modification of facilities. This program is supported by federal funds, state funds, or jointly with federal/state matching funds.

Major construction projects Ongoing Major Design Activities during this period:

| | 0 0 . 0 | • | |
|-----|--|---------|---------|
| Des | ign Cost (\$1,000) State | Ð | Federal |
| 1. | Upgrade Hangar, AASF #2, Hilo \$6 | · · · · | \$297.0 |
| 2. | Upgrade Aprons, AASF #1, Wheeler AAF | | |
| 3. | | | |
| 4. | |) | 50.0 |
| 5. | Construct Computer Lab, RTSM |) | 15.0 |
| 6. | Conceptual Study, Barbers Point NAS | o | . 210.0 |
| 7. | Buildings #700 & #701 Addition/Alteration, Bellows AFS | o | 240.0 |
| 8. | Land Rehabilitation & Maintenance, Ukumehame | o | 35.0 |
| 9. | Consolidation Support Facility |) | . 271.3 |
| 10. | Fuel Cell/Corrosion Control Facility | o | . 169.1 |
| 11. | Alter Squad OPS Facility | o | . 121.7 |
| 12. | Avionics Facility | o | 62.3 |
| 13. | | | |
| 14. | Replace Underground Storage Tanks Statewide |) | . 33.8 |
| 15. | Clear Water Rinse Facility | | |
| 16. | Alter Mobility Warehouse, 291st CBCS | | |
| 17. | Add Shelter for Comm/Elect Vans, 291st CBCS | | |
| 18. | Add to Mobility Warehouse, 292nd CBCS | | |
| 19. | Alter Latrines Multiple Facilities, 292nd CBCS | | |
| | Totals | 9 | 2294.0 |
| | | | |

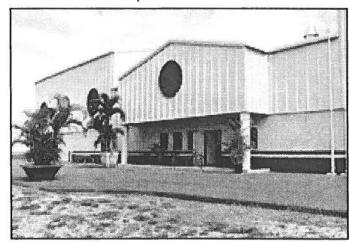
Ongoing Major Construction Activities during this period:

| Con | struction Cost (\$1,000) | State | Federal |
|-----|---|----------|-------------|
| 1. | Oil/Water Separator, OMS #2, Wahiawa | \$0. | \$310.0 |
| 2. | Oil/Water Separator, AASF #1, Wheeler AAF | | |
| 3. | Computer Lab, RTSM | | |
| 4. | Electrical Upgrade RCAS | 0 . | 84.0 |
| 5. | Waiawa Armory Alteration | . 204 . | 613.0 |
| 6. | Install Surveillance Equipment, Bldg. 306A | | |
| 7. | UST Removal, OMS #3, Maui | 0. | 19.0 |
| 8. | Rehabilitate Hangar 110, Wheeler AAF | 0 . | 278.0 |
| 9. | Lanai Veterans Cemetery | | |
| 10. | Hoolehua Veterans Cemetery | 97 | 97.0 |
| 11. | Underground Storage Tank, Birkhimer | 48 . | 0 |
| 12. | Upgrade Warning Sirens, Statewide | . 700 | 0 |
| 13. | Consolidated Support Facility, Hickam AFB | 0 | 9.996.3 |
| 14. | Fuel Cell/Corrosion Control Facility, Hickam AFB | 0 | 4,962.8 |
| 15. | Alter Squad OPS Facility, Hickam AFB | | |
| 16. | Avionics Facility, Hickam AFB | | |
| 17. | Replace Underground Storage Tanks Statewide | 0 . | 712.3 |
| 18. | Repair Engine I & R Shops, Bldg. 1045, Hickam AFB | 0 . | 357.3 |
| 19. | Alter Mobility Warehouse, 291st CBCS, Hilo | 0. | 236.7 |
| 20. | Construct Office, Fuel Cell Bldg. 3004, Hickam AFB. | 0 . | 174.9 |
| 21. | Add Shelter for Comm/Elect Vans, 291st CBCS | 0. | 125.3 |
| 22. | Replace Overhead Cranes, Bldg. 2020, Hickam, Oahu | 0. | 63.6 |
| 23. | Renovate OPS Control Center, Bldg. 1055, Hickam AF | | 32.1 |
| 24. | Construct Storage Space in Battery Jackson AFB | | 6.4 |
| | Totals | \$1240 . | . \$27162.9 |
| | | | |



FIRST CLASS SUPPORT FACILITY — The Hawaii Air National Guard's new Consolidated Support facility includes the dining, medical training and the 154th Support Group headquarters, finance, personnel and recruiting offices.

Hawaii Air National Guard photo



NEW HOME FOR REPAIRS — The \$5.1 million Fuel System Maintenance/Corrosion Control Facility was dedicated at Hickam Air Force Base in February. The facility provides hanger space for two fighter aircraft, shop spaces and administrative offices. Hawaii Air National Guard personnel can now repair aircraft corrosion in a controlled environment rather than having the F-15s exposed to the elements.

Hawaii Air National Guard photo

Judge Advocate Office

Mission

The Judge Advocate (JA) serves as the chief legal counsel and advisor to the adjutant general; provides legal services and advice to commanders, staff elements, subordinate units, and members of the Hawaii National Guard and the United States Property and Fiscal Office (USPFO); serves as legal liaison to the Office of Veterans Services, State Civil Defense, Counterdrug, Drug Demand Reduction, Youth ChalleNGe, and the Family Support programs. In executing its mission, the JA:

- Serves as the chief legal counsel for all federal and military litigation.
- Prepares a wide range of legal opinions and advice on federal, state, and military laws and regulations.
- Serves as the labor law attorney in all federal labor-management proceedings.
- Serves as the environmental attorney for all Hawaii National Guard operations, projects, facilities and training areas (e.g. testified as the environmental law expert before the State Senate Committee on Military Land Use in Hawaii).
- Serves as the legal advisor to the Adjutant General during state and federal emergencies and disasters (e.g. drafted operational rules of engagement for Operation KOKUA, flood emergency on the Leeward Coast of Oahu, during November 1996).

- Serves as the legal advisor to the Family Support Program.
- Serves as the legal advisor to the Na Koa Watch Community Policing Program in Hawaii.
- Serves as the contract attorney for the United States Property and Fiscal Office, reviews all federal contracts, bonds and sureties involving procurements, acquisitions, and construction.
- Serves as the federal ethics counselor and advisor for the Hawaii National Guard.
- Reviews all involuntary officer and enlisted separation actions for the Hawaii National Guard.
- Acts on behalf of the adjutant general in all National Guard courts-martial and Article 15 nonjudicial punishment cases.
- Supervises the administration of legal services and assistance such as wills and powers of attorney that are provided to Guard members.
- Serves as the legal liaison to the Hawaii National Guard Association (HNGA), and the Hawaii National Guard Enlisted Association (HNGEA).
- Advises Guard members and civilian employers on the Uniform Services Employment and Reemployment Rights Act (USERRA).

Personnel

The JA office consists of one full-time JA with six traditional Army National Guard Judge Advocates and their supporting paralegal staffs and provides professional legal support and services to the commanders and members of the National Guard in the execution of their federal and state missions.

Public Affairs Office

Mission

The Public Affairs Office plans, develops, directs, and administers the department's community relations and public and internal information programs.

- Prepares and distributes news releases, photographs and videotapes on the departmental activities to civilian and military news media locally and on the mainland.
- Responds to queries from the news media, public and other state and federal agencies.
- Provides briefings for civilian and military officials, community groups, and new departmental employees to inform them of

the department's mission and its economic and educational contributions to the state.

- Publishes the semi-quarterly newspaper for distribution to present and retired Hawaii National Guard members, state and federal agencies, and other parties interested in departmental activities.
- Publishes the quarterly newsletter for the Office of Veterans Services for distribution to veterans and veterans' organizations, and maintains the OVS' presence on the Internet's World Wide Web by designing and updating its web page at:

http://www.dod.hawaii.gov/ovs

- Consolidates, edits, and publishes the department's annual report.
- Prepares speeches and reports for the adjutant general.
- Maintains Internet World Wide Web pages and provides guidance to units on issues related to Internet development.
- Coordinates damage documentation assessments, oversees the release of information to the public, and serves as spokesperson during disasters.

Personnel

The office consists of a public affairs officer, two information specialists, and a clerk typist. All personnel are full-time state employees.

Organization

The Public Affairs Officer advises the adjutant general on public affairs matters, relating to the department. The office works closely and coordinates its activities with the Public Affairs Officers of the department's major units/divisions and active military services to carry out its programs.



SUPERKID — Staff Sgt. Kenneth Manuel explains the Maui Superkids potato sack race course to 6-year-old Cassie Bal. Manuel of Company C, 2nd Battalion, 299th Infantry, and other Hawaii Army National Guard soldiers assist in the yearly American Lung Association fund-raiser held in February on Maui. Sgt. 1st Class Wayne T. Iha photo

Senior Army Advisor

Mission

The Senior Army Advisor (SRAA) is responsible for providing advice, counsel, and assistance to the adjutant general and his staff to strengthen the Hawaii Army National Guard's (HIARNG) readiness to perform post-mobilization war fighting missions. Duties and responsibilities are to:

- Serve as military advisor to the adjutant general.
- Represent and act as a spokesperson for the active Army in all HIARNG matters under the purview of the U.S. Army Pacific.
- Render professional military advice to HIARNG commanders in military matters concerning the organization, operation,

training, and readiness of units.

- Inform the adjutant general and HIARNG commanders and staff of important issues and trends in the U.S. Army Pacific.
- Monitor the use and assist in the management of federal resources in support of the HIARNG.

Personnel

The office is staffed by an active duty Army colonel.

Organization

The SRAA reports directly to the adjutant general and works closely with Guard members on federal military missions and issues.

Air Force Senior Advisor

Mission

The Air Force Senior Advisor (AFSA) is

responsible for providing advice, counsel, and assistance to the adjutant general and his staff in

order to strengthen the Hawaii Air National Guard's (HIANG) readiness to perform postmobilization war fighting missions. Duties and responsibilities are to:

- Serve as military advisor to the adjutant general and his senior staff.
- Represent and act as a spokesperson for the active Air Force in all HIANG matters under the purview of the Pacific Air Forces (PACAF).
- Maintain liaison with senior counterparts on the PACAF staff and ensure representation of HIANG issues, priorities and perspectives.
- Render professional military advice to HIANG commanders in military matters concerning the organization, operation, training and readiness of units.

- Maintain instructor pilot status and fly operational and training missions with one of HIANG's the flying units.
- Oversee and coordinate activities of all active Air Force advisors assigned to the HIANG.

Personnel

The office is staffed by an active duty Air Force lieutenant colonel currently qualified in one of the HIANG's aircraft.

Organization

The AFSA reports directly to the adjutant general and works closely with the PACAF counterparts and Guard members on federal military missions and issues.

Senior Enlisted Advisor

Mission

The State Command Sergeant Major (CSM) serves as the senior enlisted advisor for the Hawaii Army National Guard and is responsible to the adjutant general for a variety of matters, pertaining to policies and actions relative to enlisted HIARNG soldiers.

The State CSM's responsibilities are to:

- Advise the adjutant general on all enlisted matters.
- Assist the inspector general in solving enlisted problems.
- Work with the recruiting and retention office.
- Participate on boards related to enlisted soldiers to include promotion, Active Guard/ Reserve (AGR) continuation, selected retention,

and U.S. Army Pacific Non-Commissioned Officer and Soldier of the Year.

- Attend various conferences both locally and on the mainland.
- Work with the HING staff to address quality of life and work environment issues relative to soldiers and their families.

Personnel

The CSM's office consists of a command sergeant major, supported by a clerk typist shared among the Special Staff.

Organization

The CSM reports directly to the adjutant general and works closely with Guard members on enlisted issues.

Inspector General

Mission

The Inspector General (IG) is assigned to assist the adjutant general in assessing and reporting on, in an unbiased, objective manner, areas affecting mission performance, the state of efficiency, economy, discipline, morale, esprit de corps and readiness of the Hawaii National Guard. The IG also performs other duties as required by law and regulations or as directed by the adjutant general. The mission

is accomplished using the concept of a fullservice IG to:

- Provide assistance to Guard members, their families, and the public in response to real or perceived issues involving the Hawaii National Guard.
- Act on adjutant general directives to conduct investigations and inquiries.
- Manage a staff/special inspection program throughout the Hawaii National Guard.

• Act as a teacher or trainer, when and where possible, while performing other functions.

Personnel

The IG's office is staffed by an active duty lieutenant colonel and is supported by a clerk typist shared among the Special Staff.

Organization

The IG reports directly to the adjutant general and is a member of his staff. The relationship between an IG and his/or her commander has been referred to as one in which the commander places in him/or her extraordinary trust and confidence to serve as an extension of his eyes, ears, and conscience.

Quality Advisor

Mission

The Quality Advisor is responsible for providing advice, guidance, direction, and insight to the adjutant general and other senior staff members on all facets of the quality management systems and processes. Duties and responsibilities are to:

- Provide in-depth analysis and expertise on quality management as it relates to program requirements to successfully accomplish a statewide National Guard mission.
- Develop and issue detailed planning guidance and appropriate guidelines on the methodology and structure to be used within the state for implementation, maintenance, follow-up training, and improvement of the quality management systems and processes.
- Advise staff and organizational managers concerning possible areas of quality improvement; provide ideas from industry, other organizations, and states.
- Direct quantitative and qualitative analyses of separate organizational units for quality management and customer satisfaction efforts; use analysis results, modify guidelines and directives for attainment of quality objectives.

- Develop and maintain the quality management strategic plan for the State with input from topmanagement officials and members of the adjutant general's council.
- Represent the adjutant general at quality management seminars and conferences, serve as the quality liaison with all other outside quality management agencies.
- Develop a management infrastructure for the execution of quality education and training.
- Direct the design of awareness courses that include policy, strategy, doctrine, statistical process control, facilitation, group development skills, and changing organizational culture.
- Direct the establishment of quality information center.

Personnel

The office is staffed by a federal civil service technician.

Organization

The Quality Advisor reports directly to the adjutant general and works closely with the Hawaii Army National Guard, the Hawaii Air National Guard, the State Civil Defense, and the Office of Veterans Services.

State Family Program Office

Mission

The State Family Program Office (SFPO) manages programs designed to increase the overall preparedness of Hawaii National Guard families to cope with the unique realities of Guard service. The Family Program Office accomplishes this mission by:

- Increasing the knowledge of family members regarding the benefits, privileges and obligations of Guard service.
- Creating a family support system to assist members during separations, providing information/referral networking and enhancing Guard retention.

WE ARE FAMILY

Richardson and his

wife, Celia, join

Family Program

attendees for their

portrait taken in

Sgt. Lance M. Kamisugi

- Maj. Gen.

Edward V.

conference

yearly family

April.

• Providing feedback to the command on the concerns of family members.

Personnel

The office consists of a coordinator who is the only paid staff member. A state volunteer representative assists the coordinator in managing the activities of program volunteers throughout the State.

Organization

The SFP coordinator reports directly to the adjutant general and serves as a liaison for the adjutant general on family matters. Volunteers are located on each island, as part of the "State Team" to support the family program at the unit level by working directly with commanders and family-support groups throughout the State.

Highlights and significant events

The SFP is continually working to educate and train Guard families with a variety of skills to prepare them to move successfully into the 21st century. The family program accomplishes this by providing Family Team Building courses to enhance personal and family readiness and, therefore, promoting unit readiness. The family program has joined forces with the HING's Drug Demand Reduction team to facilitate parenting classes. Overall, these initiatives prepare Guard families to cope with the special demands of Guard life, as well as functioning effectively in everyday life.

Training

Annual briefing and training sessions are presented to the families in conjunction with unit training in order to prepare them for deployment and mobilization exercises.







Governor's Kilohana Awards for Outstanding
Volunteerism — Guard family members, Senior
Master Sgt. Irving Yoshino (left) and Jo Anne
Yamamoto were recognized for their volunteerism

at the Kilohana awards ceremony held at Washington Place in May. The award was created by Gov. Benjamin J. Cayetano to recognize and honor those deserving individuals and groups who help to improve the lives of others through community service. Yoshino, 154th Wing, business division, was nominated for coordinating the wiring of local area network and Internet access of Royal Elementary School. Yamamoto, State Team head volunteer for Hawaii National Guard Family Program, adult division, was nominated for her work with the program. She also volunteers at Castle High School and Ko'olau Boy Scout Troop 216.

Table 1: Hawaii National Guard Strength

(Sept. 30, 1997)

| | Army | Air | Total |
|----------------------------|---------|-------|-------|
| Authorized strength | 3,543 | 2,504 | 6,047 |
| Actual strength | 3,120 | 2,391 | 5,511 |
| Percentage (%) officers | 11.1 | 11.5 | 9.6 |
| Officers (total) | 281 | 289 | 570 |
| Women | 30 | 26 | 56 |
| Warrant Officers (total) | 95 | N/A | 95 |
| Women | 4 | N/A | 4 |
| Enlisted Personnel (total) | . 2,745 | 2,145 | 4,890 |
| Women | 232 | 290 | 522 |
| Gains | +671 | +243 | +914 |
| Losses (discharges) | 540 | 219 | 759 |
| | | | |

Table 2: Hawaii National Guard Civilian Payroll Data

(Federal FY 1997)

| Air |
|--------------|
| 696 |
| 29,407,896 |
| |
| 2,178,029 |
| 2,095,767 |
| 46,578 |
| 737,109 |
| 1,944,873 |
| 671,257 |
| 0 |
| 96,108 |
| 1,187,044 |
| |
| 85,909 |
| \$38,450,571 |
| |

Table 3: Assets

| Facilities | |
|----------------------------|---------------|
| Hawaii Army National Guard | \$107,620,924 |
| Hawaii Air National Guard | 85,447,898 |
| Equipment Assets | |
| Hawaii Army National Guard | . 131,671,374 |
| Hawaii Air National Guard | . 278,688,610 |
| Aircraft Assets | |
| Hawaii Army National Guard | 46,408,690 |
| Hawaii Air National Guard | . 809,923,747 |
| Total | 1,459,761,243 |

Table 4: Federal Expenditures

Funds Allotted by National Guard Bureau to U.S. Property and Fiscal Office for Hawaii National Guard Personnel Appropriation - Army

Table 5: Financial statement 1997 Table 6: Statement of revenue & - DOD operating funds

| Program organization and category of expenditure General Fund Accounts | Total Appropriation (including CB) | Total Expenditure | Balance (Reversion) |
|---|---|--|--------------------------------|
| DEF 110 - Amelioration of | of Physical Disas | ters | |
| Departmental Administra Personal Services Other Current Expenditu Equipment | 1,655,525 res1,039,779 66,317 0 | 875,702 66,317 0 | 164,077 |
| Hawaii Army National G Personal Services Other Current Expenditu Equipment Motor Vehicle Organization total | 852,013 res 360,448 5,075 0 | 273,693 5,075 0 | 86,755 0 |
| Hawaii Air National Gua Personal Services Other Current Expenditu Equipment | 389,819 res 272,150 306 0 | 361,032 306 0 | 0 |
| State Civil Defense (AD Personal Services Other Current Expenditu Equipment | 764,022 res 71,063 23,905 0 858,990 | 23,905 0 875,619 | (18,366) 0 0 (16,629) |
| Major Disaster Fund | | | |
| DEF 110 Program Total | ns s 582,027 res 537,025 13,251 | 643,013 384,806 13,251 | (60,986) 152,219 0 |
| DEF 112 Program Total Total Gen. Fund Acco | 1,132,303 unts 7,632,725 | 1,041,070 7,404,939 | 91,233 227,786 |
| Federal Fund Accounts Personal Services Other Current Expenditu Total Fed. Fund Account | res 8,508,785 | 3,612,633 5,260,348 8,872,981 | . 3,248,437 |

20,978,888 . . 16,277,919 . . 4,700,969

receints FV 1997

| receipts FT 19 | 91 | | Credited | to: |
|------------------------------|----------|------------|----------|---------------------------------------|
| · <u>-</u> : | General | General | | |
| | Fund | Fund | | Special |
| | Treasury | Operating | Trust | Fund |
| Source: | | | | |
| Non-tax revenue/receipt | | | | |
| Rental, armories | | | | |
| Rental, housing unit | 0 | 600 | 0 | 0 |
| Donation | 0 | 0 | 4,366 | 0 |
| Reimbursement | | | | |
| Utilities | 0 | 3,715 | 0 | 0 |
| Others | 0 | 9,126 | 0 | 0 |
| Prior fiscal year | | | | |
| Federal Funds | | | | |
| Hawaii National Guard | | | | |
| Master cooperative agreem | nent 0 | 0 | 0 | 4,487,317 |
| Youth ChalleNGe Program | | 0 | 0 | 2,737,891 |
| Federal Emergency Manager | | ncy (FEMA) | | 10-10-51 (107) (1 - 107) (1 - 107) |
| State & local assistance - 5 | 50/50 O | ó | 0 | 761,904 |
| Disaster improvement | 0 | 0 | | SAN OF MAN SOCIETY SOCIETY OF |
| Earth preparedness | 0 | 0 | | SEC. N. S. LOWERSON, M. C. LOWER, CO. |
| Facilities | | 0 | 0 | 46,032 |
| Hazardous materials trainin | g 0 | 0 | | district or amountained to the for- |
| Hurricane preparedness | • | 0 | | Seattle of the page of the |
| Mitigation assistance | | 0 | | |
| Recovery of indirect cost | | 0 | | |
| Public assistance | | | | |
| Kilauea lava flow | 0 | 0 | 0 . | 1 347 |
| Hurricane Iniki | | 0 | | |
| Oahu flood | | 0 | | |
| Hawaii State Veterans Ceme | | 0 | | CHARLE AT IN-IN-IN-IN-PARTY STREET |
| Total | | | | |
| | . 54,556 | 10,791 | 4,000 | 0,020,010 |



TRIBUTE TO HEROES— U.S. Army veterans Clayton Murakami and Sus Agena present a wreath during the National Korean War Armistice Day commemoration held at the Korean Memorial, State Capitol grounds, July 27. Capt. Steve C. Lai photo

Departmental totals

| Adjutant General | |
|---|---------------------------------|
| Deputy Adjutant General | Col. Michael E.Rawlins |
| Senior Advisor, Army Advisory Group | Col. Edward E. Hoffer |
| Senior Advisor, Air Advisory Group | Lt. Col. Frank Tantsis |
| Chair, State Civil Defense Advisory Group | |
| Administrative Services Officer | |
| U.S. Property and Fiscal Officer | |
| Human Resources Officer | |
| Engineering Officer | Joseph Ah New |
| Staff Judge Advocate Officer | Maj. Donald G. McKinney |
| Public Affairs Officer | |
| Army National Guard Division Commander | Brig. Gen. Edward L. Correa Jr. |
| Air National Guard Division Commander | |
| Civil Defense Division, Vice Director | |
| Office of Veterans Services, Director | |
| Hawaii State Defense Force | |
| | , |

Principal Commanders and Staff Officers

| Assistant Adjutant General, Army/Commander, Hawaii Army National Guard Brig. Gen. Edward L. Correa Jr. |
|--|
| Headquarters |
| Chief of Staff |
| G1 |
| G2 |
| G3 |
| G4 |
| Inpector General Lt. Col. Robert L. Gay Jr. |
| Chief Plans Officer |
| Logistics Management Officer |
| Comptroller Lt. Col. Lance Y. Okihara |
| Surgeon Lt. Col. Nathan A.K. Wong |
| Chaplain |
| Selective Service Section Chief |
| Staff Judge Advocate |
| Commander, 298th Regiment, Regional Training Institute |
| |
| Chief, Post Mobilization State Headquarters |
| 29th Separate Infantry Brigade |
| |
| Commander |
| Deputy Brigade Commander |
| Executive Officer Lt. Col. Theodore A. Daligdig III |
| S1 |
| S2(vacant) |
| S3(vacant) |
| S4 |
| 1st Battalion, 487th Field Artillery Lt. Col. Bruce D. Spear |
| 2nd Battalion, 299th Infantry Lt. Col. Claude T. Ishida |
| 1st Battalion, 184th Infantry |
| 29th Support Battalion |
| 227th Engineer Company |
| Troop F, 82nd Cavalry |
| 103rd Troop Command |
| Commander |
| Executive Officer |
| S1 |
| S2/3 Lt. Col. Lincoln C. Yamashita |
| S4(vacant) |
| Other Units |
| 111th Army Band |
| 117th Public Affairs Team |

Hawaii Army National Guard: Station List of Units

| Unit | Location Federal Recognit | tion Date |
|---|---|------------|
| HQ, State Area Command, | | |
| | . Honolulu, Oahu Sepi | |
| | Honolulu, Oahu Sept. | |
| | Bellows Air Force Station, Waimanalo, Oahu Sept | |
| | Honolulu, Oahu Sepi | |
| | Honolulu, Oahu | |
| | Pearl City, Oahu Sept | |
| | Honolulu, Oahu May | 10, 1960 |
| HQ & HQ Det., Hawaii Health Service Liaison Det., | W-11-01 | 14 1004 |
| | Honolulu, Oahu | 14, 1984 |
| Ordnance Training Brigade- | Pearl City, Oahu Oct. | 20 1006 |
| Regional Training Site-Maintenance | Pearl City, Oanu Oct. | 29, 1990 |
| 29th Separate Infantry Brigade | | |
| | Honolulu, Oahu | 17 1047 |
| | Pearl City, Oahu April | |
| | Keaau, Hawaii Feb. | |
| | Honolulu, Oahu | |
| | Lebanon, Oregon Dec. | |
| 1st Battalion, 487th Field Artillery | Decimon, Oregon | 10, 1547 |
| | Wahiawa, OahuJan. | 27 1947 |
| | Wahiawa, Oahu May | |
| Battery B | Wahiawa, Oahu | |
| Battery C | Wahiawa, Oahu | |
| 2nd Battalion, 299th Infantry | | |
| HQ & HQ Company (-) | Keaukaha Military Reservation, Hilo, Hawaii Oct | t. 8. 1946 |
| Det. 1, HQ & HQ Company | Kaunakakai, MolokaiOct | |
| Company A (-) | Kapaa, Kauai Oct | |
| Det. 1, Company A | Hanapepe, Kauai May | |
| Company B (-) | Kealakekua, Hawaii | |
| Det. 1, Company B | Honokaa, HawaiiJune | e3,1947 |
| Company C | Kahului, Maui Oct. | 22, 1946 |
| Company D | Wahiawa, Oahu May | y 5, 1947 |
| 1st Battalion, 184th Infantry | | |
| HQ & HQ Company (-) | Modesto, Calif | |
| Det. 1, HQ & HQ Company | Turlock, Calif Oct. | |
| Company A | Compton, Calif Jan. | |
| Company A (-) | Merced, Calif | |
| Company B | Lodi, Calif | |
| Company C (-) | Auburn, Calif | |
| Det. 1, Company C | Yuba City, Calif Oct. | |
| | akdale, Calif Oct | i. 8, 1947 |
| 29th Support Battalion | W-11-01 | 00 1045 |
| HQ & HQ Company | Honolulu, OahuJune | 30, 1947 |
| | Honolulu, OahuJan | |
| | Honolulu, Oahu | |
| Company C (Medicar) | Honolulu, Oahu | 13, 1903 |
| 103rd Troop Command | | |
| | Pearl City, Oahu Sept | 0 1046 |
| | Honolulu, Oahu | |
| Combat Enhanced Capability Aviation Team (CECAT) | Tionoraia, Gana | 1 1, 1970 |
| | Hilo, Hawaii April | 1 1 1021 |
| 25th Infantry Division (Light) Det. | inio, nawan | 1 1, 1701 |
| | Pearl City, Oahu Dec | 5 1992 |
| | Honolulu, Oahu Sept | |
| | Honolulu, Oahu | |
| 193rd Aviation | and a survey of the survey of | 10, 1011 |
| | Wheeler Army Airfield, Wahiawa, Oahu Dec. | 15, 1947 |
| | Salt Lake City, Utah | |
| | Wheeler Army Airfield, Wahiawa, OahuOct. | |
| 1 | | |

Hawaii Army National Guard: Home Station Annual Training

| Unit 29th Separate Infantry Brigade | Location | Dates |
|--|---|-----------------|
| HQ & HQ Company | . Pohakuloa Training Area | |
| | Pohakuloa Training Area | |
| | . Pohakuloa Training Area July 12-26, | |
| 103rd Troop Command | | |
| | Pohakuloa Training Area July 12-26, | |
| | Pohakuloa Training Area | |
| 270th Engineer Detachment | Illio, Hawaii July 3-20, | 1777 |
| | | |
| Hawaii Army National Gu | ard: Mainland and Overseas Deployment Train | ing |
| Hawaii Army National Gu | ard: Mainland and Overseas Deployment Train | ing Dates |
| Unit HQ, State Area Command | Location | Dates |
| Unit HQ, State Area Command 117th Public Affairs Team/Operation JOINT ENDEAVOR/GUARD | Location Bosnia-Herzegovina and Croatia June 1996-February | Dates 1997 |
| Unit HQ, State Area Command 117th Public Affairs Team/Operation JOINT ENDEAVOR/GUARD | Location | Dates 1997 |
| Unit HQ, State Area Command 117th Public Affairs Team/Operation JOINT ENDEAVOR/GUARD 117th Public Affairs Team | Location Bosnia-Herzegovina and Croatia | Dates 1997 1997 |
| Unit HQ, State Area Command 117th Public Affairs Team/Operation JOINT ENDEAVOR/GUARD 117th Public Affairs Team | Location Bosnia-Herzegovina and Croatia | Dates 1997 1997 |
| Unit HQ, State Area Command 117th Public Affairs Team/Operation JOINT ENDEAVOR/GUARD 117th Public Affairs Team | Location Bosnia-Herzegovina and Croatia June 1996-February Republic of Panama March 14-29, Kyushu, Japan Nov. 2-20, Australia July 12-30, | Dates 1997 1997 |

Hawaii Army National Guard: Awards and Decorations

Eielson Air Force Base, Alaska June 14-28, 1997

Hawaii Army National Guard Noncommissioned Officer of the Year

103rd Troop Command

Sgt. 1st Class Steven J. Santiago, Combat Enhanced Capability Aviation Team (Medical)

Air Defense Artillery Platoon, 29th Separate Infantry Brigade/Exercise COPE THUNDER

U.S. Army Pacific Reserve Component and Hawaii Army National Guard Soldier of the Year

Spc. Le Kim Lee, Company C (Medical), 29th Support Battalion

Legion of Merit

Brig. Gen. Eugene S. Imai, HQ, State Area Command (1st Oak Leaf Cluster)

Meritorious Service Medal

Col. Edward R. Cruickshank, HQ, State Area Command

Col. Chester I. Saito, HQ, State Area Command (1st Oak Leaf Cluster)

Col. Bernard K. Takano, HQ, State Area Command (2nd Oak Leaf Cluster)

Lt. Col. James S. Cavaco Jr., HQ & HQ Company, 29th Infantry Brigade (Separate) (1st Oak Leaf Cluster)

Lt. Col. Raymond Jardine Jr., 103rd Troop Command, HQ, State Area Command (1st Oak Leaf Cluster)



SUPERIOR DEMONSTRATION

— Spc. Le Kim Lee, U.S. Army Pacific and Hawaii Army National Guard soldier of the year, Company C (Medical), 29th Support Battalion, practices medical mission. Sgt. 1st Class Stephen

Sgt. 1st Class Stepher M. Lum photo

Lt. Col. Dennis C.H. Kim, HQ & HQ Company, 29th Support Battalion Lt. Col. Melvin S. Tamaye, HO & HO

Company (-Detachment 1), 2nd Battalion, 299th Infantry

Maj. Leslie I. Bise, HQ & HQ Company, 29th Support Battalion

Maj. Jana R. Wolf, HQ, State Area Command

Chief Warrant Officer David Y. Shimizu, HQ & HQ Company, 29th Support Battalion

Command Sgt. Maj. Francisco Latorre Jr., 103rd Troop Command, HQ, State Area Command

Sgt. Maj. Franklin T. Oshiro, HQ, State Area Command

1st Sgt. Rudolfo Gabrillo, HQ & HQ Company, 29th Separate Infantry Brigade 1st Sgt. Alexander A. Halemanu, Company B (Aviation Intermediate Maintenance) 193rd Aviation (1st Oak Leaf Cluster)

Master Sgt. Miles Y. Ishizaki, HQ & HQ Service Battery, 1st Battalion, 487th Field Artillery

Master Sgt. Edward V. Llanos, HQ, State Area Command (1st Oak Leaf Cluster)

Master Sgt. Jack K. Makuakane, HQ & HQ Service Battery, 1st Battalion, 487th Field Artillery

Master Sgt. Wallace M. Shiroma, HQ & HQ Service Battery, 1st Battalion, 487th Field Artillery

Sgt. 1st Class Richard Anguay, HQ, State Area Command

Sgt. 1st Class Shirley N. Bryant, HQ, State Area Command

Sgt. 1st Class Roy Espiritu, HQ, State Area Command

Sgt. 1st Class Melelini Fiso, 103rd Troop Command, HQ, State Area Command

Sgt. 1st Class Richard S. Gima, HQ, State Area Command

Sgt. 1st Class Arthur R. Lum, HQ & HQ Company, 29th Support Battalion

Sgt. 1st Class Dean Norwood, HQ, State Area Command

Sgt. 1st Class Arthur Sampaga, Detachment 1, Company B, 2nd Battalion, 299th Infantry

Sgt. 1st Class Miles M. Sumi, Company A (Supply & Transportation), 29th Support Battalion

Staff Sgt. Annie N. Akiu, 103rd Troop Command, HQ, State Area Command Staff Sgt. Catherine P. Ballie, HQ, State Area Command

Staff Sgt. Thomas M. Mato, 111th Army Band

Staff Sgt. Francis Smith, Company A (Supply & Transportation), 29th Support Battalion

Staff Sgt. Evelyn E. Lapuente, Company B (Aviation Intermediate Maintenance) 193rd Aviation

Army Commendation Medal

Maj. Kari Jo Coll, HQ & HQ Company, 29th Support Battalion (4th Oak Leaf Cluster)

Maj. Michael M. Miyamura, HQ & HQ Company, 29th Separate Infantry Brigade (1st Oak Leaf Cluster)

Maj. Bruce Oliveira, HQ & HQ Company, 29th Support Battalion (3rd Oak Leaf Cluster)

Capt. Kenneth T. Akama, HQ & HQ Company, 29th Separate Infantry Brigade Capt. Levi Garrett Jr., HQ, State Area Command (2nd Oak Leaf Cluster)

Capt. Mark S. Morita, Company B (Maintenance), 29th Support Battalion Capt. Roger T. Pukahi, Company C (Medium Lift) 193rd Aviation

1st Lt. Christopher David Carpita, HQ & HQ Company, 29th Separate Infantry Brigade (1st Oak Leaf Cluster)

1st Lt. John H. Eves III, HQ & HQ Company, 29th Separate Infantry Brigade 1st Lt. Aaron D.K. Kaneao, 227th Engineer Company

1st Lt. Christopher Slavens, HQ, State Area Command

2nd Lt. Scott L. Casey, Detachment 1, Company A, 2nd Battalion, 299th Infantry 2nd Lt. Dwayne Hamasaki, HQ & HQ Company (-Detachment 1), 2nd Battalion, 299th Infantry

2nd Lt. Barbara D. Tucker, HQ & HQ Company, 29th Infantry Brigade (Separate) Chief Warrant Officer David M. Azada, HQ, State Area Command (1st Oak Leaf Cluster)

Chief Warrant Officer Oscar T. Nakamura, HO, State Area Command

Chief Warrant Officer Karen T. Stender, HQ, State Area Command (2nd Oak Leaf Cluster)

Sgt. Maj. Nathan Watanabe, HQ, State Area Command

Master Sgt. Lew M. Alba, HQ & HQ

Company, 29th Separate Infantry Brigade Master Sgt. Justin J.L. Fo, HQ, State Area Command

Master Sgt. Wendell M. Hatami, HQ & HQ Company (-Detachment 1), 2nd Battalion, 299th Infantry (2nd Oak Leaf Cluster)

Master Sgt. Robert N. Inouye, HQ & HQ Service Battery, 1st Battalion, 487th Field Artillery (2nd Oak Leaf Cluster)

Master Sgt. Kurtis T. Mabe, 103rd Troop Command, HQ, State Area Command (1st Oak Leaf Cluster)

Sgt. 1st Class Rudy J. K. Akina, HQ & HQ Company, 29th Separate Infantry Brigade (2nd Oak Leaf Cluster)

Sgt. 1st Class David Aponte, Company C (Medical), 29th Support Battalion (2nd Oak Leaf Cluster)

Sgt. 1st Class Myron M. Hamasaki, Company A (Supply & Transportation), 29th Support Battalion

Sgt. 1st Class Brian A. Heidenfeldt, HQ & HQ Company (-Detachment 1), 2nd Battalion, 299th Infantry

Sgt. 1st Class Garrett H. Iha, HQ & HQ Company, 29th Separate Infantry Brigade Sgt. 1st Class Wayne T. Iha, 117th Public Affairs Team (4th Oak Leaf Cluster)

Sgt. 1st Class Craig T. Ikeda, HQ & HQ Service Battery, 1st Battalion, 487th Field Artillery (1st Oak Leaf Cluster)

Sgt. 1st Class Paul P. Kamau, Battery A, 1st Battalion, 487th Field Artillery

Sgt. 1st Class Stephen M.W.S. Lum, HQ, State Area Command, (5th Oak Leaf Cluster)

Sgt. 1st Class Roy T. Miyamoto, HQ & HQ Company, 29th Support Battalion (1st Oak Leaf Cluster)

Sgt. 1st Class Dean Norwood, HQ, State Area Command (3rd Oak Leaf Cluster) Sgt. 1st Class Calvin K. Okamoto, HQ,

State Area Command,

Sgt. 1st Class Reuben D. Park, HQ & HQ Service Battery, 1st Battalion, 487th Field Artillery (1st Oak Leaf Cluster)

Sgt. 1st Class Pacifico Quel, Detachment 1, Company A, 2nd Battalion, 299th Infantry (1st Oak Leaf Cluster)

Sgt. 1st Class Steven J. Santiago, Hawaii
- Capability Enhanced Combat Aviation
Team (Medical) (1st Oak Leaf Cluster)
Sgt. 1st Class Michael T. Sato, Company

Sgt. 1st Class Michael T. Sato, Company A (Supply & Transportation), 29th Support Battalion



THE PRESSURE'S ON — Sgt. Richshell Lott, a medic with Company C, 29th Support Battalion, checks Valarie Bates blood pressure at the H3 Expo, May 1997. The Hawaii Army National Guard set up a recruitment and publicity booth at the pre-H3 Run Expo held at Kapiolani Park.

Sgt. 1st Class Wayne T. Iha photo

Sgt. 1st Class Paul Taniguchi, HQ, State Area Command (3rd Oak Leaf Cluster) Sgt. 1st Class Soo T. Tufaga, Company D, 2nd Battalion, 299th Infantry Sgt. 1st Class Abel O. Vidaurri, Company C (Medium Lift) 193rd Aviation Staff Sgt. Yale Alama, HQ & HQ Company, 29th Separate Infantry Brigade

Company, 29th Separate Infantry Brigade Staff Sgt. Patrick A. Cambra, HQ & HQ Service Battery, 1st Battalion, 487th Field Artillery (1st Oak Leaf Cluster)

Staff Sgt. Pablo B. Comilang, 103rd Troop Command, HQ, State Area Command Staff Sgt. Keith A. Enanoria, HQ & HQ Company (-Detachment 1), 2nd Battalion, 299th Infantry

Staff Sgt. Jacob Kuni, HQ & HQ Company, 29th Separate Infantry Brigade Staff Sgt. Mitchell R. Lani, Company A (Supply & Transportation), 29th Support Battalion

Staff Sgt. Frank K. Lunasco, HQ & HQ Service Battery, 1st Battalion, 487th Field Artillery (2nd Oak Leaf Cluster)

Staff Sgt. Patrick A. McMorris, HQ, State Area Command

Staff Sgt. Charles A. Patterson, HQ, State Area Command

Staff Sgt. Francis Smith, HQ & HQ Company, 29th Separate Infantry Brigade (3rd Oak Leaf Cluster)

Staff Sgt. Mario T. Tabaquin, Company A

(Supply & Transportation), 29th Support Battalion

Staff Sgt. Ronald J. Yi, HQ & HQ Company, 29th Support Battalion (1st Oak Leaf Cluster)

Sgt. Edward D. Abe, HQ & HQ Service Battery, 1st Battalion, 487th Field Artillery Sgt. Alan Benzon, HQ & HQ Company, 29th Separate Infantry Brigade

Sgt. Albert G. Dugay, Company C, 2nd Battalion, 299th Infantry (1st Oak Leaf Cluster)

Sgt. Vladimir I. Hidrovo, Company C, 2nd Battalion, 299th Infantry

Sgt. Kehaulani G.A. Jardine, HQ, State Area Command (1st Oak Leaf Cluster) Sgt. Lance M. Kamisugi, 117th Public

Sgt. Lance M. Kamisugi, 117th Public Affairs Team (4th Oak Leaf Cluster)

Sgt. Mirion A. Kealiinohomoku, 103rd Troop Command, HQ, State Area Command

Sgt. Lisa A. Lunasco, HQ, State Area Command (1st Oak Leaf Cluster)

Sgt. Wayne M. Miyashiro, HQ & HQ Service Battery, 1st Battalion, 487th Field Artillery

Sgt. Jemal C. Ned, HQ & HQ Company, 29th Support Battalion

Sgt. Calvin K. Okazaki, HQ, State Area Command

Sgt. Fred Pimentel, Battery C, 1st Battalion, 487th Field Artillery Sgt. Linford M. Ramos, HQ & HQ Company, 29th Support Battalion (1st Oak Leaf Cluster)

Sgt. Dino A. Rodrigues, HQ & HQ
Company, 29th Support Battalion
Sgt. Richard D. Santos, Company C
(Medical), 29th Support Battalion
Sgt. Robert L. Shuford, HQ & HQ
Company, 29th Separate Infantry Brigade
Sgt. Donovan M. Tuisano, HQ & HQ
Company, 29th Separate Infantry Brigade
Sgt. David Kenichi Van Buren, Company
C (Medium Lift) 193rd Aviation
Cpl. Stanley M. Acedo, HQ & HQ
Company, 29th Separate Infantry Brigade
Cpl. Randy E. Liwai, Company B
(-Detachment 1), 2nd Battalion, 299th

Spc. Eraina V. Eshelman, Headquarters, State Area Command

Spc. Miles A. Arakaki, HQ& HQ Service Battery, 1st Battalion, 487th Field Artillery Spc. Erik B. DeRyke, 117th Public Affairs Team (1st Oak Leaf Cluster)

Spc. Paul-Michael K. Hayes, 12th Personnel Service Detachment

Spc. Rene E. Koahou, Company C (Medical), 29th Support Battalion Spc. Le Kim Lee, Company C (Medical),

29th Support Battalion
Spc. Thomas S. Santos III, HQ & HQ
Company, 29th Separate Infantry Brigade
Spc. Roberto J. Segobia, Company B

(-Detachment 1), 2nd Battalion, 299th Infantry

Spc. Dwight Osamu Tateishi, 103rd Troop Command, HQ, State Area Command, Hawaii Army National Guard

Spc. Lance P. Taufaasau, Company D, 2nd Battalion, 299th Infantry (1st Oak Leaf Cluster)

Spc. Dean M. Torigoe, HQ & HQ Company (-Detachment 1), 2nd Battalion, 299th Infantry

Spc. Kalani K. Whitney, HQ & HQ Company, 29th Separate Infantry Brigade Pfc. Daniel F. Cabilin, Company B (-Detachment 1), 2nd Battalion, 299th Infantry

Pfc Roberto I. Ramos, 25th Infantry Division Detachment (Rear Command Post Operation Cell) (1st Oak Leaf Cluster)

Army Achievement Medal

Capt. Lynn L. Park, HQ, State Area Command

2nd Lt. Eric J. Oh, HQ & HQ Company, 29th Separate Infantry Brigade (3rd Oak Leaf Cluster)

2nd Lt. Mark B. Young, Company C (Medical), 29th Support Battalion (1st Oak Leaf Cluster)

Chief Warrant Officer Arthur H. Loebl, HQ, State Area Command (1st Oak Leaf Cluster)

1st Sgt. Joseph S. Penn, 103rd Troop Command, HQ, State Area Command (1st Oak Leaf Cluster)

Master Sgt. Charles Garrett, 298th Regiment, Regional Training Institute (2nd Oak Leaf Cluster)

Sgt. 1st Class Kathryn Arizo, 298th Regiment, Regional Training Institute (4th Oak Leaf Cluster)

Sgt. 1st Class Dean M. Hiramoto, HQ, State Area Command (4th Oak Leaf Cluster)

Sgt. 1st Class James Ramsay Kalaaukahi, Company C (Medium Lift Company) 193rd Aviation

Sgt. 1st Class Aaron R. Pollick, HQ, State Area Command (4th Oak Leaf Cluster)

Sgt. 1st Class Francis L. Stone, HQ & HQ Company, 29th Support Battalion

Sgt. 1st Class So'O T. Tufaga, Company D, 2nd Battalion, 299th Infantry (3rd Oak Leaf Cluster)

Sgt. 1st Class Milton W. M. Yee, Company D, 2nd Battalion, 299th Infantry (7th Oak Leaf Cluster)

Sgt. 1st Class Chang Yoo, Company B (Maintenance), 29th Support Battalion (1st Oak Leaf Cluster)

Staff Sgt. Felomina O. Alviar, 298th Regiment, Regional Training Institute (4th Oak Leaf Cluster)

Staff Sgt. William J. C. Awana, HQ & HQ Company, 29th Support Battalion (4th Oak Leaf Cluster)

Staff Sgt. Hakon Bjerke, HQ & HQ Company, 29th Support Battalion (1st Oak Leaf Cluster)

Staff Sgt. Steven R. Cardinez, Detachment 1, Company A, 2nd Battalion, 299th Infantry (2nd Oak Leaf Cluster)

Staff Sgt. Mark Faildo, HQ & HQ (1st Oak Leaf Cluster)

Staff Sgt. Jerome J. Fonseca, HQ & HQCompany, 29th Separate Infantry Brigade Separate (1st Oak Leaf Cluster) Staff Sgt. Tommy Hirai, HQ, State Area Command

Staff Sgt. Phillip J. Kamakea, Detachment 1, Company A, 2nd Battalion, 299th Infantry (3rd Oak Leaf Cluster)

Staff Sgt. Wendell Lewis, Company C (Medical), 29th Support Battalion (3rd Oak Leaf Cluster)

Staff Sgt. Wesley C. Mundy, HQ & HQ Company, 29th Infantry Brigade (Separate) (1st Oak Leaf Cluster)

Staff Sgt. Dusty Parubrub, Detachment 1, Company A, 2nd Battalion, 299th Infantry (2nd Oak Leaf Cluster)

Staff Sgt. Sidney Remigio, Company B (Maintenance), 29th Support Battalion Staff Sgt. Charles A. Sherman, Detachment 1, Company A, 2nd Battalion, 299th Infantry (3rd Oak Leaf Cluster) Staff Sgt. William C. Wood, U.S. Army Pacific

Sgt. Joel Aguinaldo, Company C (Medical), 29th Support Battalion Sgt. Kandee K. Almond, HQ, State Area Command (2nd Oak Leaf Cluster)

Sgt. David L. Asentista, 111th Army Band

Sgt. Patricia Coloma, Company C (Medical), 29th Support Battalion Sgt. Edmund K. Daniels, Company B (Maintenance), 29th Support Battalion (1st Oak Leaf Cluster)

Sgt. Darlene Ann Derego, 103rd Troop Command, HQ, State Area Command (2nd Oak Leaf Cluster)

Sgt. Mika Fellows, Company C (Medical), 29th Support Battalion (3rd Oak Leaf Cluster)

Sgt. Russel K. Fukeda, Company B (Maintenance), 29th Support Battalion Sgt. Neemoe Hagedorn, Company C (Medical), 29th Support Battalion (1st Oak Leaf Cluster)

Sgt. Josiah B. Hubbell, Company C (Medical), 29th Support Battalion (1st Oak Leaf Cluster)

Sgt. Alan K. Kaohimaunu, Detachment 1, Company B, 2nd Battalion, 299th Infantry (1st Oak Leaf Cluster)

Sgt. Evelyn E. Lapuente, Company B (Aviation Intermediate Maintenance) 193rd Aviation (1st Oak Leaf Cluster)

Sgt. Elmer J. Mabini, HQ & HQ Company, 29th Separate Infantry Brigade (1st Oak Leaf Cluster)

Sgt. Steve McIntyre, Company C (Medical), 29th Support Battalion (2nd Oak Leaf Cluster) Sgt. Douglas J. Pagala, Company B
(Maintenance), 29th Support Battalion
Sgt. Anetelea Pelesasa Jr., 103rd Troop
Command, HQ, State Area Command
Sgt. Walter R. Ross Jr., 298th Regiment,
Regional Training Institute
Sgt. Jarred S. Y. Siruno, Company B
(Maintenance), 29th Support Battalion
Sgt. Christopher Tourtellot, HQ & HQ
Company, 29th Separate Infantry Brigade
(2nd Oak Leaf Cluster)

Sgt. Robert L. Van Dertuin, Company D, 2nd Battalion, 299th Infantry (2nd Oak Leaf Cluster)

Sgt. Otto Wells, Company B (Aviation Intermediate Maintenance) 193rd Aviation Sgt. John Kai Chung Yim, Company C (Medium Lift Company) 193rd Aviation Spc. Belynn P. Aquino, HQ, State Area Command (2nd Oak Leaf Cluster) Spc. Nelson L. Balbas, Company B (Maintenance), 29th Support Battalion Spc. Perri K. Bishaw, HQ, State Area Command

Spc. Marlo A. Cabigon, Company B (Maintenance), 29th Support Battalion Spc. Derek M. Correa, 298th Regiment, Regional Training Institute (1st Oak Leaf Cluster)

Spc. Chas Gomes, Company C (Medical), 29th Support Battalion

Spc. James W. Gravely, Company B
(Maintenance), 29th Support Battalion
Spc. Paul-Michael K. Hayes, 12th
Personnel Service Detachment
Spc. Shenan P. Ho, Company C
(Medical), 29th Support Battalion
Spc. Paul K. P. Kagawa, Detachment 1,
Company B, 2nd Battalion, 299th Infantry
Spc. Douglas K. Kamai, HQ & HQ
Company, 29th Separate Infantry Brigade
Spc. Vaosa Lesu, 12th Personnel Service
Detachment

Spc. Ronwaldo Martin, Company C (Medical), 29th Support Battalion (1st Oak Leaf Cluster)

Spc. Suzanne Mathias, 12th Personnel Service Detachment

Spc. Jeremy S. Matsumoto, Company B (Maintenance), 29th Support Battalion Spc. Luke J. McCarthy, Company C (Medium Lift Company) 193rd Aviation Spc. Michael Mendoza, Company C (Medical), 29th Support Battalion (3rd Oak Leaf Cluster)

Spc. Rodney Miyasato, Company C

(Medical), 29th Support Battalion (2nd Oak Leaf Cluster)

Spc. Scott Shoji Nakahara, 12th
Personnel Service Detachment
Spc. Maunakea L. M. Ohia, HQ & HQ
Company, 29th Separate Infantry Brigade
Spc. Theodore H. Padua, 25th Infantry
Division Detachment (Rear Command Post
Operation Cell) (Initial, 1st & 2nd Oak Leaf
Clusters)

Spc. Romel C. Pajimula, Company C (Medical), 29th Support Battalion Spc. Orlando G. Palafox, Detachment 1, Company B, 2nd Battalion, 299th Infantry Spc. Milton R. Polintan, Company B (Maintenance), 29th Support Battalion Spc. Lance K. Ramirez, Company C (Medical), 29th Support Battalion Spc. Jayton L. Ruiz, Company C (Medical), 29th Support Battalion Spc. James William Sawyer, Company B (Maintenance), 29th Support Battalion Spc. Uiki V. Teo, Company C (Medical), 29th Support Battalion Spc. Uiki V. Teo, Company C (Medical), 29th Support Battalion (2nd Oak Leaf Cluster)

Spc. Sheldon K. Tomas, HQ & HQ Company, 29th Separate Infantry Brigade (1st Oak Leaf Cluster)

Spc. Marcus Turner, HQ & HQ Company, 29th Separate Infantry Brigade
Spc. Craig K. Yamagata, HQ & HQ
Company, 29th Separate Infantry Brigade
Pfc. Shane C. Abregano, Company C
(Medium Lift Company), 193rd Aviation
Pfc. Brandon M. Adriano, Company C
(Medium Lift Company), 193rd Aviation
Pfc. Edwin Calaro, Company C (Medical), 29th Support Battalion

Pfc. Ohialehua Crozier, Company C
(Medical), 29th Support Battalion
Pfc. Stephen H. Duncan II, Company C
(Medical), 29th Support Battalion
Pfc. Theresa Palepo Fauatea, 103rd Troop
Command, HQ, State Area Command
Pfc. Rockne D. K. Keao, HQ & HQ
Company, 29th Separate Infantry Brigade
Pfc. Le Kim Lee, Company C (Medical),
29th Support Battalion

Pfc. Daniel B. Miranda, HQ & HQ Service Battery, 1st Battalion, 487th Field Artillery Pfc. Misty K. Perry, HQ, State Area Command

Pfc. Roberto I. Ramos, 25th Infantry Division Detachment (Rear Command Post Operation Cell)

Pfc. Roberto I. Ramos, 25th Infantry

Division Detachment (Rear Command Post Operation Cell)

Pfc. Patrick Hokulani Tinay, Company B (Maintenance), 29th Support Battalion Pvt. Ryan Nalu Branigan, Detachment 1, Company B, 2nd Battalion, 299th Infantry Pvt. Jonah D. Kalaikai, Company C (Medium Lift) 193rd Aviation

Pvt. Harry M. Lake, HQ & HQ Service Battery, 1st Battalion, 487th Field Artillery Pvt. Jesse M. Stephenson, HQ & HQ Service Battery, 1st Battalion, 487th Field Artillery

Pvt. Carolyn Y. Villanueva, HQ & HQ Company, 29th Separate Infantry Brigade

Hawaii National Guard Medal for Merit

Col. (R) Louis N. H. M. Miranda, HQ, State Area Command (1st Bronze Kahili) Lt. Col. Raymond Jardine Jr., 103rd Troop Command, HQ, State Area Command Lt. Col. Melvin S. Tamaye, HQ & HQ Company (-Detachment 1), 2nd Battalion, 299th Infantry (1st Bronze Kahili)

Maj. Gregory L. Burgess, HQ, State Area Command (1st Bronze Kahili)

Maj. Lansing K. Kakazu, HQ, State Area Command

Capt. Edward C. Waller, 298th Regiment-Regional Training Institute

Sgt. 1st Class Stephen M.W.S. Lum, HQ, State Area Command

Spc. Lester A. Ramoran, Company C, 2nd Battalion, 299th Infantry

Hawaii National Guard Commendation Medal

Lt. Col. Eldon P. Kaopua, HQ, State Area Command

Lt. Col. Blane O. Ogata, HQ, State Area Command (2nd Bronze Kahili)

Lt. Col. Keith H. Tanouye, HQ, State Area Command (2nd Bronze Kahili)

Maj. Joseph P. Kuamoo, HQ, State Area Command

Maj. Matthew N. Nagasako, HQ, State Area Command (1st Bronze Kahili) Capt. Keith N. S. Yoshida, HQ & HQ Company, 29th Support Battalion 1st Lt. James L. Dupras Jr., 298th Regiment-Regional Training Institute Chief Warrant Officer Theodore Dudoit, 291st Maintenance Company Sgt. 1st Class Avelino B. Aguilar, HQ &

Sgt. 1st Class Avelino B. Aguilar, HQ & HQ Service Battery, 1st Battalion, 487th Field Artillery

Sgt. 1st Class Colin K. Brede, HQ & HQ Company, 29th Separate Infantry Brigade Sgt. 1st Class Melelini Fiso, 103rd Troop Command, HQ, State Area Command Staff Sgt. Michael T. Ida, Battery B, 1st Battalion, 487th Field Artillery

Sgt. Lance M. Kamisugi, 117th Public Affairs Team (1st Bronze Kahili)

Sgt. Michael A. Ramirez, HQ, State Area Command

Sgt. Ricardo D. Santos, HQ, State Area Command

Spc. Eraina V. Eshelman, HQ, State Area Command

Spc. Erik B. DeRyke, 117th Public Affairs Team



OVERSEAS MISSION —

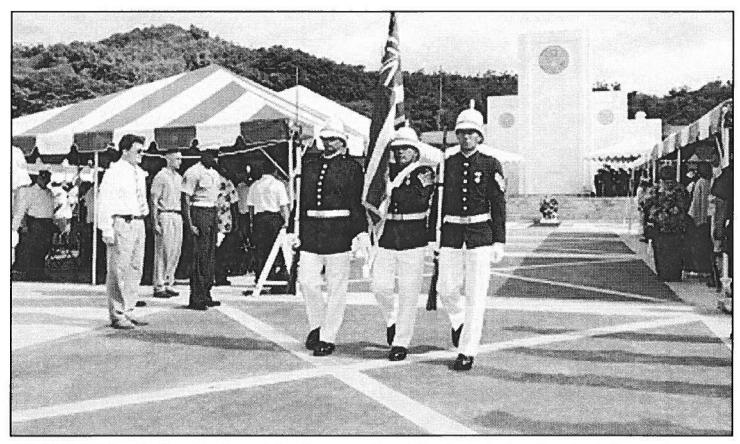
Battery C, 1st
Battalion, 487th
Field Artillery crew
off-loads their
119mm Howitzer
from the USS
Frederick.
Artillerymen learn
how to secure
vehicles and
equipment for
transport on an
ocean deployment.
2nd Lt. Gina M.
Williams photo

Hawaii Air National Guard: Principal Commanders and Staff Officers

| Assistant Adjutant General, Air/Commander, Hawaii Air National Guard Brig. Gen. Dwight M. Kealoha |
|---|
| Headquarters, Hawaii Air National Guard |
| Executive Support Staff Officer Lt. Col. Clarence N. Fukumoto |
| Director of Operations |
| Director of Plans |
| Plans Officer Lt. Col. Nelson E. Jones |
| Director of Communications and Information |
| State Air Surgeon |
| Logistics Staff Officer Lt. Col. James K. Iwamura |
| Social Actions Officer Lt. Col. Ford A. Chinen |
| Personnel Staff Officer |
| 154th Wing |
| Commander Brig. Gen. Michael H. Tice |
| Vice Commander |
| 154th Operations Group |
| Commander |
| 199th Fighter Squadron Lt. Col. Gary S. Peters |
| 203rd Air Refueling Squadron Lt. Col. Edwin A. Vincent Jr. |
| 204th Airlift Squadron |
| 150th Aircraft Control & Warning Flight |
| 169th Aircraft Control & Warning Squadron Lt. Col. Jerry Bona |
| 154th Air Control Squadron |
| 154th Operations Support Flight |
| |
| 154th Support Group Commander |
| 154th Civil Engineer Squadron |
| |
| 154th Security Police Squadron |
| 154th Communications Flight |
| 154th Mission Support Flight |
| 154th Services Flight |
| 154th Logistics Group |
| Commander |
| 154th Maintenance Squadron |
| 154th Aircraft Generation Squadron Lt. Col. Bruce K. Minato |
| 154th Logistics Squadron |
| 154th Logistics Support Flight |
| 154th Medical Squadron |
| Commander |
| 199th Weather Flight |
| Commander Maj. Thomas K.L. Mau |
| · |
| 201st Combat Communications Group |
| Commander |
| Deputy Commander Lt. Col. Miles H. Aoki |
| 291st Combat Communications Squadron Lt. Col. Roy A.Cornella |
| 292nd Combat Communications Squadron Lt. Col. Robert .Maglasang |
| 293rd Combat Communications Squadron Lt. Col. Kathleen F.Berg |
| Detachment Commander |
| 206th Combat Communications Flight |
| 297th Air Traffic Control Flight |
| • |

Hawaii Air National Guard: Station List of Units

| Unit Headquarters, Hawaii Air National Guard | Location Honolulu, Oahu | Federal Recognition Date Jan. 1, 1952 |
|--|---|--|
| 154th Operations Group 199th Fighter Squadron 203rd Air Refueling Squadron 204th Airlift Squadron 150th Aircraft Control & Warning Flight 169th Air Control Squadron 154th Operations Support Flight 154th Support Group 154th Civil Engineer Squadron 154th Communications Flight 154th Mission Support Flight 154th Mission Support Flight 154th Logistics Group 154th Logistics Group 154th Aircraft Generation Squadron 154th Aircraft Generation Squadron 154th Logistics Squadron 154th Maintenance Squadron 154th Medical Squadron 154th Logistics Support Flight 154th Medical Squadron 154th Communications Squadron 154th Communications Squadron 154th Communications Squadron | Hickam Air Force Base, Oahu Kokee Air Force Station, Kauai Wheeler Army Airfield and Mount Kaala Air Force Station, Wahiawa, Oah Pacific Missile Range Facility, Barking Sands, I Hickam Air Force Base, Oahu | Oct. 31, 1994 Nov. 4, 1946 Feb. 12, 1993 Oct. 31, 1994 Oct. 21, 1961 Oct. 21, 1961 Oct. 21, 1961 Oct. 31, 1994 Oct. 31, 1995 July 12, 1995 July 12, 1995 July 12, 1995 Dec. 1, 1960 Nov. 4, 1946 Dec. 10, 1975 March 6, 1967 Oct. 13, 1967 |
| 206th Combat Communications Flight | | |
| Hawaii Air National C | Buard: Mainland and Overseas De | ployment Training |
| Unit 154th Wing | Location | Date |
| 203rd Air Refueling Squadron, 154th Logistics Group/ Exercise COPE THUNDER | ent Geilenkirchen, Germany Ent RAF Mildenhall, United Kingdom Australia Elmendorf Air Force Base, Alaska Phenom Phen, Cambodia Kadena Air Base, Japan Indian Springs, Nev. | September 1996 September 1996 March 1997 July 1996 April 1997 May 1997 September 1996 |
| 201st Combat Communications Group 297th Air Traffic Control Flight/Exercise FOAL EAGLE | Australia | February 1997July 1996August 1996January-February 1997 |



COLORS RETIRE — The Hawaii Air National Guard's ceremonial Royal Guard retire the State Flag after the Veterans Day ceremony at the Hawaii State Veterans Cemetery. The Royal Guard earned the HIANG's community service unit award.

Sgt. 1st Class Wayne T. Iha photo

Outstanding HIANG Airman of the Year: Senior Airman Zur W. Waki, 292nd Combat Communications Squadron

Outstanding HIANG NCO of the Year: Tech. Sgt. Bridget K. Komine, 154th Support Group

Outstanding HIANG SNCO of the Year: Master Sgt. Dan T. Kiyohiro, 154th Logistics Support Flight

Outstanding HIANG Company Grade
Officer of the Year: Capt. Tamah-lani S.K.
Nakamoto, HQ Hawaii Air National Guard
2nd Lt. Bradley M. Basil, 292nd Combat
Communications Squadron

Outstanding HIANG Field Grade Officer of the Year: Maj. Norbert K.K. Luke, 169th Air Control & Warning Squadron

Outstanding Units of the Year: 291st Combat Communications Squadron and 203rd Air Refueling Squadron Outstanding Community Service of the Year: Royal Guard

Outstanding Process Action Team: 154th Wing Integrated Avionics Team

Meritorious Service Medal

Col. Walter Kaneakua Jr., 154th Wing (3rd Oak Leaf Cluster)

Lt. Col. Walter M. Harris, 154th Wing (2nd Oak Leaf Cluster)

Lt. Col. James Kelly, 199th Fighter Squadron

Lt. Col. Bruce Minato, 154th Aircraft Generation Squadron (1st Oak Leaf Cluster)

Lt. Col. Leroy Perry, 199th Fighter Squadron

Lt. Col. Robert Darrow, 154th Operations Support Flight

Lt. Col. Philip I. Tokunaga, 204th Airlift Squadron

Maj. Kevin D. Garcia, 204th Airlift Squadron

Chief Master Sgt. George K. Ah Chong, 291st Combat Communications Squadron

Chief Master Sgt. Melvin Kauahi, 150th Aircraft Control & Warning Squadron Chief Master Sgt. Rex Y. Koga, 154th Maintenance Squadron

Senior Master Sgt. Deogracias Agbayani Jr., 169th Aircraft Control & Warning Squadron

Senior Master Sgt. Jacob K. Barros Jr., 291st Combat Communications Squadron Senior Master Sgt. Ronaldo M. Javier, 150th Aircraft Control & Warning Squadron

Senior Master Sgt. Samuel M. Saffery III, 154th Logistics Group

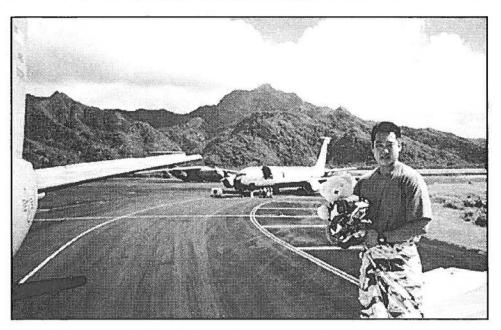
Senior Master Sgt. Carl J. Simmons, HQ, Hawaii Air National Guard

Master Sgt. Geraldine N. Ing, 292nd Combat Communications Squadron

Master Sgt. George J. Kawaguchi, 169th Aircraft Control & Warning Squadron

Master Sgt. William K. Montgomery Jr., 203rd Air Refueling Squadron

Master Sgt. Wallace K.Y. Wong, 154th Logistics Support Flight



HAVE BEAR, WILL TRAVEL — Staff Sgt. Ken Miike, 154th Aircraft Generation Squadron poses with "Geo Bear" at Pago Pago, American Samoa. Geo Bear is part of the adopt a school program with Liholiho Elementary School. The bear travels with KC-135 Stratotanker refueling aircraft crews who collect souvenirs and make entries in the travel log stored in his backpack. When Geo's not traveling he's in a rocking chair at the school library ready to share his travel experiences with students.

Lt. Col. Stan Osserman photo

Air Force Commendation Medal

Maj. Ronald Han, 154th Logistics Squadron (3rd Oak Leaf Cluster) Capt. Marc A. Gonzalves, 154th Air Control Squadron

Chief Master Sgt. Harold G. Demello Jr., 154th Maintenance Squadron (3rd Oak Leaf Cluster)

Senior Master Sgt. Irvin Y. Yoshino, 154th Maintenance Squadron (1st Oak Leaf Cluster)

Senior Master Sgt. David Paahana, 154th Aircraft Generation Squadron (2nd Oak Leaf Cluster)

Senior Master Sgt. David C.F. Leong, 154th Maintenance Squadron Senior Master Sgt. Gary I. Soma, 154th Maintenance Squadron (1st Oak Leaf Cluster)

Senior Master Sgt. Pamela Goya, 154th Logistics Squadron (1st Oak Leaf Cluster) Senior Master Sgt. Ivan Mineshima, 154th Logistics Squadron (1st Oak Leaf Cluster)

Senior Master Sgt. Randal T. Hiyane, 154th Wing (1st Oak Leaf Cluster) Master Sgt. Paul M. Gallagher, 154th Security Police Flight (1st Oak Leaf Cluster) Logistics Support Flight Master Sgt. Roy Chang, 169th Aircraft Control & Warning Squadron Master Sgt. Leona Chandler, 150th Aircraft Control & Warning Squadron Master Sgt. James I. Patao Jr., 291st Combat Communications Squadron Master Sgt. Harold Tanaka, 154th Wing Master Sgt. Edwin C. Tolentino, 291st Combat Communications Squadron Master Sgt. Stanley Heu, 154th Aircraft Generation Squadron Master Sgt. Derek Kawamoto, 291st Combat Communications Squadron Master Sgt. Nevin Harada, 154th Logistics Squadron (1st Oak Leaf Cluster)

Master Sgt. John S.K. Chun, 154th

Master Sgt. Todd W. Lum, 291st Combat Communications Squadron Master Sgt. Roy Kudo, 154th Maintenance Squadron (1st Oak Leaf Cluster)

Master Sgt. Mathias P. Thornley, 291st Combat Communications Squadron Tech. Sgt. Bridget K. Komine, 154th Military Support Flight (1st Oak Leaf Cluster)

Tech. Sgt. Edwin Kaneshiro, 154th Maintenance Squadron Air Force Achievement Medal

Capt. Dennis Alvaro, 154th Medical Squadron (1st Oak Leaf Cluster)

Capt. Raphael A. Carreiro, 154th Maintenance Squadron

Senior Master Sgt. Samuel Saffery, 154th Logistics Squadron

Senior Master Sgt. Jeffery O. Clegg, 154th Maintenance Squadron (1st Oak Leaf Cluster)

Master Sgt. Brian A. Tom, 154th Wing (1st Oak Leaf Cluster)

Master Sgt. Clifford Y. Kobashigawa, 201st Combat Communications Group Master Sgt. William F. Aberilla, 154th Aircraft Generation Squadron (2nd Oak Leaf Cluster)

Master Sgt. Henry Haisuke, 154th Logistics Squadron (3rd Oak Leaf Cluster) Master Sgt. Francis Mahelona, 154th Aircraft Generation Squadron (1st Silver Oak Leaf Cluster)

Tech. Sgt. Debbie Apo, 154th Wing Tech. Sgt. Michael A.K. Cadang, 154th Aircraft Generation Squadron (4th Oak Leaf Cluster)

Tech. Sgt. Michael Fisher, 154th Aircraft Generation Squadron (1st Oak Leaf Cluster)

Tech. Sgt. Richard Gabriel, 154th Aircraft Generation Squadron (1st Oak Leaf Cluster)

Tech. Sgt. Andrew Keauniu, 154th Aircraft Generation Squadron (3rd Oak Leaf Cluster)

Tech. Sgt. Michael Matsuura, 154th Aircraft Generation Squadron

Tech. Sgt. Norman Kaleo, 154th Aircraft Generation Squadron (2nd Oak Leaf Cluster)

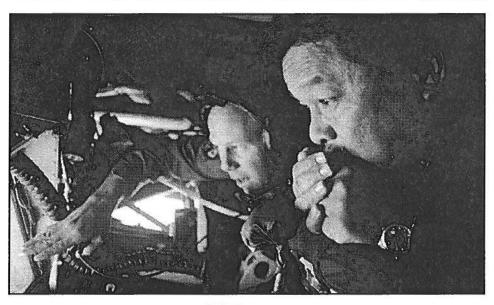
Tech. Sgt. Richard Riehn, 154th Operations Support Flight (2nd Oak Leaf Cluster)

Staff Sgt. Clayton Y. Maruyama, 293rd Combat Communications Squadron Staff Sgt. Paul K. Foster, 154th Aircraft Generation Squadron (1st Oak Leaf Cluster)

Staff Sgt. Leslie M. Lunasco, 169th Aircraft Control & Warning Squadron Staff Sgt. Kelly Ann Ardo, 154th Wing Staff Sgt. Byron Cristobal, 154th Aircraft Generation Squadron (2nd Oak Leaf Cluster)

Staff Sgt. Scott Cummings, 154th

HAWAIIAN ALOHA — Boomer, Tech.
Sgt. Christopher Killion, shows Gov.
Benjamin J. Cayetano how he uses the
KC-135R Stratotanker to refuel
aircraft. A Hawaii Air National Guard
F-15B Eagle jetfighter aircrew (below)
show their sign of aloha to Gov.
Cayetano as the 203rd Air Refueling
Squadron tanker refuels their aircraft.
The tanker was returning from the
Medal of Valor ceremony at Arlington
National Cemetery in June.
Sgt. 1st Class Stephen M. Lum photos





Aircraft Generation Squadron (2nd Oak Leaf Cluster)

Staff Sgt. Randall Fukunaga, 154th Maintenance Squadron (1st Oak Leaf Cluster)

Staff Sgt. Paul Fung, 154th Operations Flight Squadron

Staff Sgt. Lehuanani M. Santos, 203rd Air Refueling Squadron (1st Oak Leaf Cluster) Staff Sgt. Harold Vanepps, 154th Aircraft Generation Squadron (1st Oak Leaf Cluster) Staff Sgt. Curtis Mutobe, 154th Wing (1st Oak Leaf Cluster)

Senior Airman Donn K. Kaneshiro, 291st Combat Communications Squadron

(1st Oak Leaf Cluster)

Senior Airman Kaleo Young, 154th Operations Support Flight (1st Oak Leaf Cluster)

Senior Airman Leann Tanvuong, 154th Maintenance Squadron

Senior Airman William Salavea, 154th Wing

Hawaii National Guard Medal for Merit

Col. Myron N. Dobashi, 201st Combat Communications Group Col. Richard C. Hastings Jr., 154th Support Group

Hawaii National Guard Commendation Medal

Maj. Martin P. Moerschell, 201st Combat Communications Group

Capt. Gary M. Mizumoto, 293rd Combat Communications Squadron

Senior Master Sgt. Robert M. Suzui, 169th Aircraft Control & Warning Squadron

Tech. Sgt. Jerry R. Dagulo, 154th Maintenance Squadron