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# ANNUAL REPORT Fiscal Year 2004

Maj. Gen. Robert G.F. Leo Adjutant General

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Dear Governor Lingle:

It is an honor to provide the State of Hawaii Department of Defense Annual Report for Fiscal Year 2004.

The department stands ready to assist the residents and visitors of Hawaii in the event of a natural disaster and to do its part in the Global War on Terrorism. The Hawaii National Guard sent its soldiers and Airmen to Iraq and other areas within Central Command's responsibility, and prepared its soldiers for its largest federal call up and deployment since the Vietnam War.

State Civil Defense aptly fulfilled its mission as the focal point for Homeland Security in Hawaii and successfully spearheaded the Asia-Pacific Homeland Security Summit.

The Office of Veterans Services continues to be the State's advocate for increased benefits for the veterans and their families.

The Youth Challenge Academy marked ten years as Hawaii's premier program for assisting the at-risk youth, helping more than 1,600 teens to become productive citizens.

The State of Hawaii Department of Defense is your ready, fully-capable and well-trained force for natural disasters, Homeland Security, and National Defense!

Sincerely,

ROBERT G.F. LEE Major General,

Hawaii Army National Guard

The Adjutant General



Gov. Lingle
chatting
with the
members and
family after
the
mobilization
ceremory of
Co C 193d.
Photo by
Master Sgt.
Stephen Lum.

### **Department of Defense**



Maj. Gen. Robert G.F. Lee



State Command Sgt. Maj. Vernon A. Nakasone

### Organization

The State Department of Defense is made up of:

- Hawaii Army National Guard
- Hawaii Air National Guard
- State Civil Defense
- Office of Veterans Services
- Hawaii National Guard Youth CHalleNGe Academy

#### Mission

The mission of the State of Hawaii
Department of Defense, which includes the
Hawaii National Guard (HING) and State Civil
Defense (SCD), is to assist authorities in
providing for the safety, welfare, and defense of
the people of Hawaii. The department maintains
its readiness to respond to the needs of the
people in the event of disasters, either natural or
human-caused.

The Office of Veterans Services (OVS) serves as the single point of contact in the state

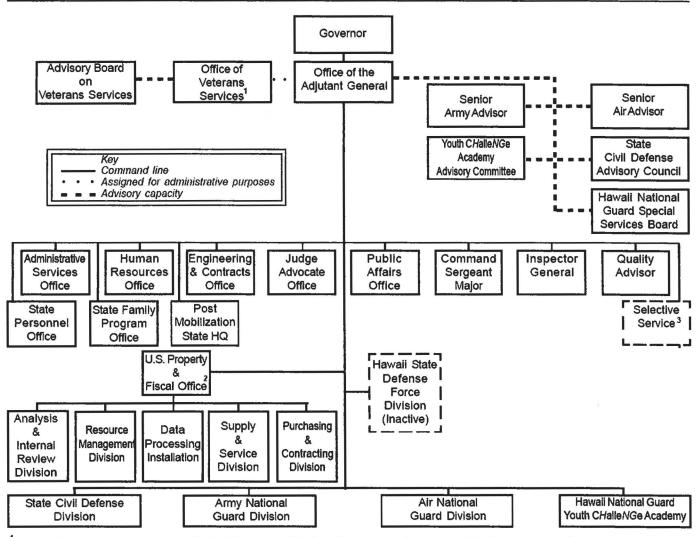
government for veterans' services, policies, and programs. The OVS also oversees the Hawaii State Veterans Cemetery.

The Hawaii National Guard Youth CHalleNGe Academy provides youths at risk with an opportunity to complete their high school education while learning discipline and life-coping skills.

#### Personnel

The Department of Defense represents a varied mixture of federal, state, Active Guard/Reserve, and drill-status National Guard members. This force totals approximately 5,500.

- 227 state employees
- 382 Active Guard/Reserve<sup>1</sup>
- 1,015 federal technicians<sup>2</sup>
- 5,243 drill-status Army and Air National Guard members
- 1 Not double-counted as drill-status
- <sup>2</sup> Most federal technicians are also drill-status, some are not



<sup>&</sup>lt;sup>1</sup>Office of Veterans Services is assigned to the Department of Defense for administrative purposes (Section 26-21, Hawaii Revised Statutes).

### Adjutant General and Staff

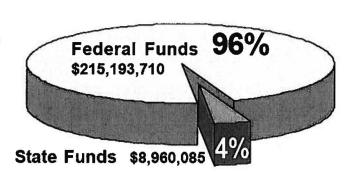
Adjutant General, State Civil Defense Director, Homeland Security Director	Maj. Gen. Robert G.F. Lee
Deputy Adjutant General	
U.S. Property & Fiscal Officer	
Human Resources Officer	Lt. Col. Keith Tanouye
Engineering Officer	Maj. Neal S. Mitsuyoshi (deployed)
Staff Judge Advocate Officer	Lt. Col. Donald G. McKinney
Military Public Affairs Officer	Maj. Charles J. Anthony
Senior Enlisted Advisor	Command Sgt. Maj. Vernon A. Nakasone
Inspector General	Lt. Col. Walter R. Cheshire
State Family Program Coordinator	
Army National Guard Commander	
Air National Guard Commander	Brig. Gen. Darryll D.M. Wong
State Civil Defense Vice Director	
Office of Veterans Services Director	
Youth CHaileNGe Academy Director	Wallace M. Mitsui

<sup>&</sup>lt;sup>2</sup>U.S. Property & Fiscal Office serves dual roles as the National Guard Bureau representative.

Army Guard positions authorized in Hawaii Army National Guard Table of Distribution and Allowances and Air Guard positions authorized in the Hawaii Air National Guard Unit Manpower Document. However, both staffs have the responsibility to provide direct updates to the adjutant general.

### **Summary of Expenditures**

Federal Funds Obligated	
Hawaii Army National Guard	\$83,725,207
Hawaii Air National Guard	131,468,503
Total	. \$215,193,710
State Expenditures	
Hawaii Army National Guard	\$2,146,389
Hawaii Air National Guard	596,970
State Civil Defense	1,023,641
Major Disaster	286,150
Departmental Administration	2,837,869
Office of Veterans Services	1,152,949
Hawaii National Guard	
Youth Challenge Academy	916,117
Total	\$8,960,085
Grand Total	\$224,153,795



### Tax revenue to State of Hawaii

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Federal contribution	Army	Air	Total
Civilian payroll	\$18,716,125	\$52,291,510	\$71,007,635
Military payroll	. 39,084,270	24,638,916	63,723,186
Supplies, construction, equipment, fuel, travel	. 25,924,812	54,538,077	80,462,889
Total federal contribution	\$83,725,207	\$131,468,503	\$215,193,710
Tax revenue generated for state from federal government	nent		
Sales Tax (General Excise Tax - 4%)	\$2,281,436.	\$1,494,427 .	\$2,598,484
State of Hawaii Income Tax	4,222,391	4,331,864.	7,477,257
Total tax benefit to State of Hawaii	. \$6,503,827	\$5,826,291	\$10,075,741

CHECK POINT-- Sgt. Aniutea Tuiolemoto and Spc. Jacquelyn Corderio perform a security check at the Hawaii Electric Company's Kahe Point power plant as part of an exercise to evaluate the State's emergency response system. Sgt. 1st Class Wayne T. Iha photo





The Family
Readiness
Group
readied a
display to
say goodbye
to Co B,
193rd
Aviation
before their
April 2004
deployment
to
Afghanistan.

Afghanistan.
Photo by Master Sgt.
Stephen Lum

## **Hawaii Army National Guard**

### Mission

The Hawaii Army National Guard's (HIARNG) federal mission is to serve as an integral component of the Total Army by providing fully-manned, operationally- ready, and well-equipped units that can respond to any national contingency ranging from war and peacekeeping missions to nationbuilding operations. The state mission of the HIARNG is to provide a highly effective, professional, and organized force capable of supporting and assisting civilian authorities in response to natural disasters, human-caused crises. or the unique needs of the state and its communities.

### Personnel

As of June 30, 2004, the assigned strength of the HIARNG was 3,009; 2,394 citizen-soldiers on Oahu, 386 on the island of Hawaii, 94 on Kauai, 97 on Maui, 7 on Molokai, 3 on Lanai, and 28 currently on tours in the continental United States.

### **Organization**

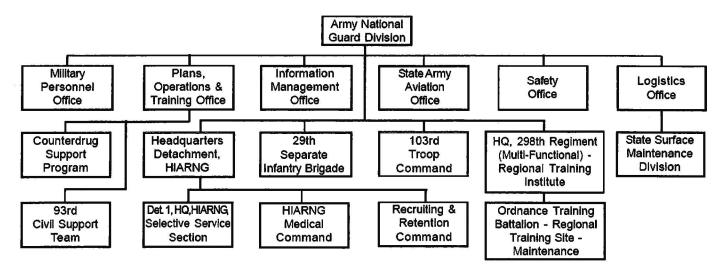
The HIARNG, commanded by Brig. Gen. Vern T. Miyagi, is composed of a Headquarters. Hawaii Army National Guard (HQ HIARNG), and three major commands: the 29th Separate Infantry Brigade, the 103rd Troop Command, and the 298th Regiment-Multifunctional, Regional Training Institute. Hawaii Army National Guard units and installations are located in communities on the islands of Hawaii, Maui, Oahu, Molokai, and Kauai.

# Highlights, significant events, training and missions.

The Hawaii Army National Guard (HIARNG) continues to play an integral part in protecting our state and nation as part of the Global War on Terrorism. More than 200 HIARNG soldiers from Company C, 193rd Aviation deployed to Iraq in March 2004. The unit's CH-47 helicopters are flying troops and re-supply missions throughout that country in support of Operation Iraqi Freedom. Reports



Brig. Gen. Vern T. Miyagi



from the field indicate the unit is extremely busy, flying more hours than any other helicopter unit in the region.

Sixty soldiers from Company B, 193rd Aviation deployed to Afghanistan in April 2004 to replace an earlier rotation of soldiers who deployed in 2003. The Bravo Company soldiers have been providing helicopter maintenance to the 10th Mountain and 25th Infantry Divisions in Afghanistan. An "Operation Ohana" welcome home ceremony was held for returning soldiers at Wheeler Army Airfield in May, just one of the ways in which the State of Hawaii recognized the contributions of its citizensoldiers.

At the close of the State Fiscal Year, the HIARNG's 29th Separate Infantry Brigade received initial word of a pending mobilization as part of Operation Iraqi Freedom. The mobilization order was received on July 2 and the 29th Brigade Combat Team was formed. More than 2,000 HIARNG soldiers are in the 29th Brigade Combat Team, which has been rounded out by Army Reservists from the 100th Battalion, and soldiers from the California, Oregon, Alaska and Minnesota Army National Guards, making it a truly pan-Pacific unit. This will be the largest deployment of Hawaii Army National Guard soldiers since World War II. The soldiers are expected to deploy to Iraq for one year.

Closer to home, the HIARNG was pressed into service on a number of occasions for Homeland Security missions, including assisting civil authorities with security at high-visibility events such as the NFL Pro Bowl at Aloha Stadium in February.

### Headquarters, Hawaii Army National Guard

The headquarters consists of primary staff offices which are responsible for establishing command directives and guidance in the functional areas of military personnel (including recruiting and retention): plans, operations, and training; logistics; surface maintenance; Army aviation; facility management; information management; and safety and occupational health. Detachment 1, HQ HIARNG (Selective Service Section); the HIARNG Medical Command: the 93rd Civil Support Team (Weapons of Mass Destruction); and the Army National Guard component of Headquarters, U.S. Army Pacific (Army Service Component Command) are administratively attached to HO HIARNG. The command and control functions and services provided by HQ HIARNG are at an organizational level and support the Hawaii Army Guard's three major commands and their subordinate units across the state.



A Hawaii National Guard soldier on security detail at the NFL Pro Bowl confers with a sherrif. Sgt. 1st Class Wayne T. Iha photo



Members of the 29th SIB stand prepared to begin the day with physical training (PT). Staff Sgt. Kenneth W. Denny photo

### 29th Separate Infantry Brigade (SIB)

The 29th SIB is the largest unit in the HIARNG The brigade has been one of the nation's 15 enhanced readiness brigades since 1995. This distinction means that the 29th SIB must be trained and equipped to deploy within 90 days of a federal call-up. Commanded by Brig. Gen. Joseph J. Chaves, the brigade is a truly pan-Pacific brigade with units that span the State of Hawaii; located on the islands of Hawaii, Maui, Oahu, Molokai, and Kauai; in the states of California, Minnesota, and Oregon; and on the Pacific islands of American Samoa and Guam.

Its Headquarters and Headquarters
Company, 229th Military Intelligence Company,
and 29th Support Battalion is located on Oahu at
its Kalaeloa facilities. The majority of the 227th
Engineer Company's heavy engineering
equipment, vital assets in times of war or natural
disaster, is located on the HIARNG's Pearl City
complex on Oahu. A portion of the engineering
detachment is located in the community of
Keaau on the island of Hawaii. The brigade's
1st Battalion, 487th Field Artillery, is in
Wahiawa.

The units of the brigade's 2nd Battalion, 299th Infantry, are strategically located in communities throughout the state. The battalion's Headquarters and Headquarters Company is located in Hilo, Hawaii, with a scout platoon detached to Kaunakakai, Molokai. Company A is located on Kauai, in Kapaa, with a detachment in Hanapepe. Company B is similarly split between the communities of Kealakekua and Honokaa on the island of Hawaii. Companies C and D are located in Kahului, Maui, and Wahiawa, Oahu, respectively.

Upon federal mobilization, the brigade's strength is augmented by the 1st Battalion, 184th Infantry, of the California Army National Guard (ARNG); the 100th Battalion, 442nd Infantry, of the U.S. Army Reserves (with units from the islands of Oahu, Guam, and American Samoa); Troop F, 82nd Cavalry (Ground), of the Oregon ARNG; and Battery E, 216th Air Defense Artillery, of the Minnesota ARNG.



Brig. Gen. Joseph J. Chaves



Command Sgt. Maj. Wendell Y. Hatami



Col. Richard S.W. Young



Command Sgt. Maj. Bert M. Yanagida

### 103rd Troop Command

The 103rd Troop Command is commanded by Col. Richard S.W. Young and is located at the Waiawa Armory in Pearl City. The mission of the 103rd is to serve as a command and control headquarters for separate units of the HIARNG. The organizations assigned to the 103rd include a heavy-lift helicopter company (CH-47D Chinook), an aviation intermediate maintenance company (AVIM), an aviation helicopter company (UH-60L Blackhawk), a counterdrug reconnaissance and intrastate detachment (OH-58A Kiowa observation helicopter), a personnel services detachment, an engineer detachment, a firefighting team, a rear operations cell for the 25th Infantry Division (Light), a band, and a public affairs unit.

Company C, 193rd Aviation, stationed at Wheeler Army Airfield, has 14 CH-47D Chinook helicopters that can be used to transport personnel and cargo to virtually any location within the state. The Chinook is capable of transporting up to 30 passengers and has a maximum carrying capacity of 50,000 pounds. The CH-47D is a significant resource during emergencies or natural disasters.

Company B, 193rd Aviation, also stationed at Wheeler Army Airfield, is an intermediate maintenance unit that provides responsive aircraft maintenance support to the Hawaii Guard and to the active Army. Detachments are also located in Idaho and Wyoming, Company B performs intermediate and unit level aircraft maintenance support to the active Army's 25th Aviation Brigade, 25th Infantry Division (Light) and Support Group (Forward) on a full-time basis. This unique relationship with the active Army, combined with the outstanding maintenance service performed by the assigned full-time technicians and traditional drill-status (part-time) soldiers has established a reputation for excellence that is recognized nationwide.

One aviation company and a detachment are stationed at General Lyman Field (Hilo Airport) on the island of Hawaii. Company D, 1st Battalion, 207th Combat Support Aviation Battalion, was reorganized and designated as Company B, 1st Battalion, 168th Aviation, Washington Army National Guard. The unit has eight UH-60L Blackhawk helicopters. The Blackhawk is capable of transporting up to 10 personnel at one time and can also transport cargo internally or externally. This is a "split-state" organization with the parent battalion headquarters in Washington.

The third aviation unit, the counterdrug Reconnaissance Air Intrastate Detachment (RAID), is an 11-soldier unit. It is authorized three OH-58A Kiowa observation helicopters specifically configured for counterdrug aerial surveillance and night operations. These helicopters and crews routinely provide law enforcement agencies statewide with marijuana eradication support.

The 297th Engineer Firefighting Team is administratively attached to the 298th Engineer Detachment. The unit is authorized 10 positions and is equipped with a firefighting truck stationed at Wheeler Army Airfield.

The 25th Infantry Division (Light),
Detachment-Rear Operations Cell runs the rear
area center for the division. The yearly
Warfighter exercise operated by D-ROC
validates the division units' readiness.

The 111th Army Band is fully organized with concert, jazz, ensemble and marching band capabilities. The band provides music at parades, special events and, National Guard and activeduty functions throughout the year.

In October 2003, the 117th Mobile Public Affairs Detachment became the newest unit assigned to the Troop Command. The splitstate unit has 10 soldiers assigned in Hawaii and 10 in Alaska. The unit's mission is to provide direct public affairs support to units deployed in support of combined, unified, or joint operations.



Sgt Rodriques V. Ortiz, Co C 193dgets a hug from his son. Co C 193d has been in Iraq since March 2004 flying support missions for Operation Iraqi Freedom. Master Sgt. Stephen M. Lumphoto.

### 298th Regiment-Multifunctional Training Brigade, Regional Training Institute (RTI)

The 298th Regiment is commanded by Col. John R. Penebacker. The headquarters, 1st and 2nd Battalions are located at Bellows Air Force Station in Waimanalo. The Ordnance Training Battalion (OTB) is located at the Regional Training Site Maintenance (RTSM) in Pearl City.

The regiment is an extension of the Training and Doctrine Command's (TRADOC) Total Army School System. The battalions service primarily HIARNG, U.S. Army Reserve (USAR) and active component soldiers from the Pacific region, saving valuable training dollars and time.

# Plans, Operations, and Military Support Office (POMSO)

POMSO has been a key proponent in

all state activities involving the prevention of and response to terrorist events.

POMSO also coordinates military support to civil authorities for missions like the National Football League's Pro Bowl at Aloha Stadium and CH-47D Chinook assistance with brush fires on all islands.

The 93rd Civil Support Team (Weapons of Mass Destruction) continues to conduct exercises with state and county civil defense teams and local emergency first responders.

The Counterdrug Support Program is a joint Hawaii Army and Air National Guard effort. During the year, the program provided numerous support missions for law enforcement agencies (LEA) to interdict and disrupt organized drug activities. Active augmentation of the Hawaii High Intensity Drug Trafficking Area (H-HIDTA) has been instrumental in detecting international and



Col. John R. Penebacker

Two Counterdrug team members (right) are lifted back to their helicopter after a seizure.







domestic drug trafficking. Community-based programs are intended to provide training to parents and youths to increase drug awareness, education and prevention.

The Fiscal Year 2004 President's Budget for the Counterdrug Support Program was \$1,500,000 with a Congressional addition of \$2,700,000. This budget contributed to the support of 17 community based organizations (CBO), 33 schools and 26 LEA. Total statistics for the fiscal year (as of Sept. 30, 2004) were as follows:

### **Drug Seizures**

Methamphetamine "Ice" • • • • • • 140 lbs.
Street value
Marijuana cultivated (plants)
Street value \$484,600,000
Marijuana processed
Street value \$21,700,000
Designer Drugs (Ecstasy, GHB, "date rape drugs", etc.)
Total lbs. • • • • • • • • • • • • 4,251 lbs.
Street value
Heroin, Cocaine, Opium & Hashish 63 lbs.
Street value

Total Arrests
Total Vehicle Seizures
Total Weapon Seizures
Total Miscellaneous Property Seized (real estate, personal
assets and effects) \$43,995
Total Currency Seizures \$1,500,000

### **Drug Demand Reduction (DDR)**

Total Audience	٠.			.72 000
Youth Audience · · · · · · · · ·				
Parenting Classes · · · · · ·				
DDR Classes · · · · · · · · · · · · · · · · · ·				
Drug-Free Community Events				
Youth Agencies Supported	•	•	•	. 30



LEFT-- A typical sight for a member of the Counterdrug team: the back of an HPD pilot's head and verdant foilage.

Headquarters, HIARNG Chief of Staff	29th Support Battalion
Team - Forward)  Commander	25th Infantry Division, Detachment Rear Operation Center

Unit/Location Federal Recognition Date Hawaii Army National Guard, Honolulu, Oahu Sept. 9, 1946 HQ, HIARNG, HQ & HQ Det., Honolulu Sept. 9, 1946 Det. 1, Selective Service Section Sept. 9, 1946 Detachment 55, Operational Support Airlift Command Wheeler Army Airfield, Wahiawa, Oahu Sept. 18, 2002 93rd Civil Support Team (Weapons of Mass Destruction) Honolulu March 13, 2002 Medical Command, Honolulu March 6, 1999 Recruiting and Retention Command, Honolulu (TBD)	Unit/Location         Federal Recognition Date           Co. A (-), Compton, Calif.         Jan. 22, 1947           Det. 1, Co. A, Merced, Calif.         Jan. 22, 1947           Co. B, Lodi, Calif.         Nov. 7, 1946           Co. C (-), Auburn, Calif.         April 5, 1947           Det. 1, Co. C, Yuba City, Calif.         Oct. 27, 1947           Co. D, Oakdale, Calif.         Oct. 8, 1947           100th Battalion, 442nd Infantry         HQ & HQ Co., Fort Shafter, Oahu; Hilo, Hawaii Oct. 8, 1946           Co. B, American Samoa         (TBA)           Co. C, American Samoa         (TBA)
HQ, 298th Regiment, Regional Training Institute HQ, 298th Regiment, Regional Training Institute Bellows Air Force Station, Walmanalo, Oahu Sept. 9, 1946 Ordnance Training Brigade Regional Training Site- Maintenance, Walawa, Pearl City, Oahu Oct. 29, 1992	Co. D, Fort Shafter, Oahu
29th Separate Infantry Brigade (Brigade Combat Team-Foreward) HQ & HQ Co., Kalaeloa, Oahu	Co. B (Maintenance)
Co. D, Wahiawa, Oahu	Co. C (Heavy Lift), 193rd Avation Wheeler Army Airfield, Wahlawa, Oahu Oct. 18, 1986 Reconnaissance Air Intrastate Det. (RAID) Hilo, Hawaii



### KUWELAKAHAO,

Company C, 193 Aviation's family readiness group, stands united to send their loved ones off at an activation ceremony held for the heavy lift CH-47D Chinook helicopter unit.

Master Sgt. Stephen M. Lum photo



An Airman from the 154th Logisitics Readiness Squadron mans a 50-Cal in Iraa.

### Hawaii Air National Guard

### Mission

The Hawaii Air National Guard (HIANG) has two missions. In performing its state mission, the HIANG provides organized, trained units to protect Hawaii's citizens and property, preserve peace, and ensure public safety in response to natural or human-caused disasters. Its federal mission is to provide operationally-ready combat units, combat support units and qualified personnel for active duty in the U.S. Air Force in time of war, national emergency, or operational contingency.

### Personnel

As of June 30, 2004, the assigned strength of the Hawaii Air National Guard was 2,224 personnel.

### Organization

The Hawaii Air National Guard, commanded by Brig. Gen. Darryll D.M. Wong, is comprised of the HIANG Headquarters, the 154th Wing, the 201st Combat Communications Group and the 199th Weather Flight.

# Highlights, significant events, training and missions

Hawaii Air National Guard personnel participated in numerous deployments all over the globe in support of the War on Terrorism.

Three members of the 154th Logistics Readiness Squadron were mobilized in February 2004 and deployed to Iraq in support of Operation Iraqi Freedom. The members were part of a Vehicle Operator Partial Mobilization. They returned home in September 2004. A Public Affairs Officer from Headquarters, Hawaii Air National Guard was mobilized and deployed to Iraq in March 2004, returning in June 2004. In the fall of 2003, one member of the 154th Aircraft Control Squadron deployed to Afghanistan to serve as the alternate battle commander for air control operations at Kandahar air Base.

In May 2004 the 154th Services Flight deployed a nine-person team for 90 days to Al Udeid AB, Qatar to provide support for Operation Enduring Freedom. The Airmen spent their time in Qatar providing food, lodging, fitness and recreation services to the men and women at Al Udeid. When not deployed, the services flight provided these same services to Hickam AFB while filling in for deployed active duty members.



Brig. Gen.
Darryll D.M.
Wong



Command Chief Master Sgt. Kent E. Billings



Two members of the 154th Mission Support Flight joined the Services Flight members for 30 days at Al Udeid, in June 2004, to provide the base additional personnel assistance.

Besides participating operational contingencies, HIANG Airmen frequently took part in multinational exercises. The 203rd Air Refueling Squadron deployed one aircraft and 10 personnel to Iceland in December 2003 as part of an Air Expeditionary Force rotation where they provided refueling support. The 204th Airlift Squadron deployed to Yokota AB, Japan to participate exercise Volant Shogun in September 2004. They deployed one aircraft and 11 personnel and provided Pacific Air Forces (PACAF) with airlift support.

Members from three of the squadrons of the 201st Combat Communications Group (291st Combat Communications Squadron (291 CBCS), 292 CBCS and 293 CBCS deployed to Korea and Alaska to provided Initial Communication Access Package Unit familiarization training and testing for PACAF. The ICAP provided training for various networking and voice data capabilities. National Guard units from all over the nation fly to Hilo to receive this same training from the 291 CBCS.

Stateside exercises were also on the agenda. In November/December 2003 the 154th Logistics Group participated in the Combat Archer/Combat Sage deployment to Tyndall AFB, FL. Teamed with an F-18 unit from Canada and an F-16 unit from Wisconsin they successfully accomplished numerous live-fire exercises performing air-to-air missile shoots. Altogether they deployed nine F-15 aircraft and approximately 115 personnel. The 203 ARS provided aerial refueling and troop transport support, while the 204 AS provided heavy lift for war kits and spare engines.



Col. Peter S. Pawling



Col. Robert H. Maglasang

In May 2004, 85 PACAF Inspector General team members and augmentees challenged the 154th Wing during an Operational Readiness Inspection. The Wing did an exceptional job mobilizing and deploying 502 personnel and 186.5 short tons of cargo. It also generated 23 combined F-15, KC-135 and C-130 sorties, greatly exceeding requirements for quantity and timing. All the while, the 199th Fighter Squadron and 169th Air Control Warning Squadron personnel successfully performed their Homeland Defense Mission.

The 203 ARS and the 199 FS received very high marks during the Initial Response phase and the Combat Employment phase. The Inspection resulted in the recognition of 25 outstanding performers, 10 outstanding teams and nine individuals as coin recipients for their performances above and beyond the call of duty during the ORI.

In August 2003, the 201 CCG received high marks during the HQ PACAF Operational Readiness Relook, demonstrating the unit's ability to support the communications needs of the U.S. military. When HIANG airmen weren't forwarded-deployed, participating in operational contingencies, they where on the road participating in multinational exercises. An example was the 204th Airlift Squadron's deployment to India for Exercise COPE INDIA in October 2002. The C-130 aircrews worked with their Indian Air Force counterparts in such activities as paratroop and cargo container airdrops.

### 154th Wing

The 154th Wing, commanded by Col. Peter S. Pawling, is headquartered at Hickam Air Force Base, Oahu. It is the largest of the HIANG organizations, consisting of a headquarters element, three groups, 12 squadrons, and five flights.

The headquarters element consists of the wing commander, vice wing commander, command chief master sergeant, wing control center, finance, chaplain, judge advocate, social actions, plans, safety, public affairs, and the historian.

The 154th Operations Group consists of the 199th Fighter Squadron, 203rd Air Refueling Squadron, 204th Airlift Squadron, 169th Aircraft Control and Warning Squadron, 150th Aircraft Control and Warning Flight, 154th Air Control Squadron, and the 154th Operations Support Flight.

The 199th Fighter Squadron is equipped with F-15 A/B Eagle aircraft which serve to provide interceptor capability for the state's air defense system. The 199th is also tasked with augmenting the active duty U.S. Air Force with air superiority fighters during war or other contingencies. The 203rd Air Refueling Squadron is equipped with KC-135R Stratotanker aircraft which serve to provide worldwide, nonstop airrefueling for almost every type of U.S. fixed-wing aircraft. The 204th Airlift Squadron is equipped with C-130H2/H3 Hercules tactical aircraft which transports National Guard and active duty troops for training, provides paratroop and tactical airdrop capabilities, and delivers relief supplies following natural disasters.

The Wing's 169th Aircraft Control and Warning Squadron operates a radar site at Mount Kaala, Oahu, and the 150th Aircraft Control and Warning Flight operates a radar site at Kokee Air Force Station, Kauai. These radar sites are linked to the Hawaii Region Air Operations Center (HIRAOC) at Wheeler Army Airfield, Oahu, where 24-hour air surveillance of the Hawaiian island chain is provided. The 154th Aircraft Control Squadron on Kauai provides a mobile, self-sustainable, combat ready, forward extension and control element equipped to meet the Air Force's ground theater air control systems worldwide.

The 154th Maintenance Group consists of the 154th Maintenance Squadron, 154th Aircraft Maintenance Squadron, 154th Logistics Readiness Squadron, and 154th Maintenance Operations Flight. The Maintenance Group's squadrons handle the Wing's supply system and aircraft maintenance.

The 154th Mission Support Group consists of the 154th Civil Engineer Squadron, 154th Security Forces Squadron, 154th Communications Flight, 154th Mission Support Flight, and 154th Services Flight. The Support Group's squadrons provide homestation, as well as deployable construction, security, communications, and service resources. Homestation dining and personnel functions are also provided for by the Mission Support Group's squadrons.

The 154th Medical Group provides the Wing with fixed and deployable medical and dental resources.

### **201st Combat Communications**

The 201st Combat Communications Group (CCG), commanded by Col. Robert H. Maglasang, is headquartered at Hickam Air Force Base.

The 201st Group's mission is to provide command and control communications and air traffic control services for USAF combat air forces. It also supports emergency USAF requirements for air traffic



ONE THUMB UP - Governor Lingle flashes a smile and a big thumbs up as she sits in the "jump" seat of one of the Air National Guard's tactical aircraft.

control and communications facilities, as well as to provide tactical communications for the State of Hawaii, Department of Defense, in response to emergencies originating from either human or natural causes. When activated under call-up authorities, the 201st units activate their personnel within 72 hours in accordance with USAF Mobilization Plans. The combat communications units can provide command and control communications and air traffic control services for 30 days with their own readiness spare package.

The 201st Combat Communications Group is composed of a group headquarters and four assigned units located on the Hawaiian islands of Oahu, Maui and Hawaii, and one unit in Alaska. The headquarters is co-located with the 293rd Combat Communications Squadron at Hickam AFB. The 291st Combat Communications Squadron is located in Hilo, Hawaii; the 292nd Combat Communications Squadron is located in Kahului, Maui; the 297th Air Traffic Control Squadron is located at Kalaeloa, Oahu; and the 206th Combat Communications Squadron is located at Elmendorf AFB in Anchorage, Alaska.

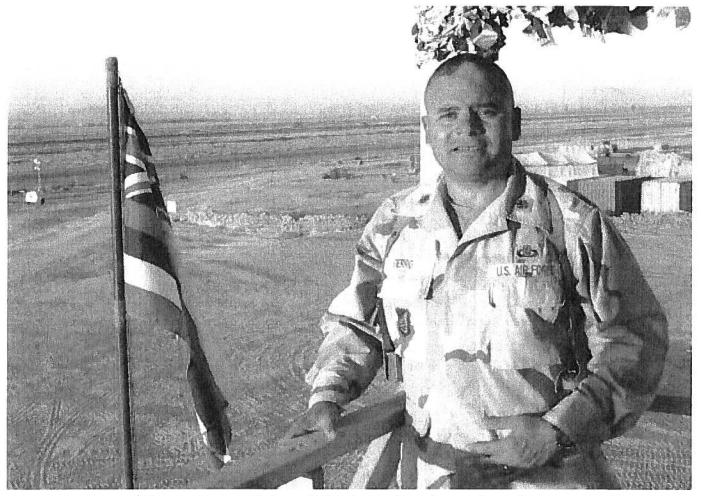
### 199th Weather Flight

The 199th Weather Flight, commanded by Maj. Thomas K.L. Mau, provides meteorological support primarily to the HIARNG's 29th Separate Infantry Brigade and secondarily to active and reserve components of the Army and Air Force. When deployed, services include continuous 24-hour staff weather services, forecasting, observation, and climatological support to the brigade's tactical operations center and a brigade airfield, drop zone, or helipad. Located at Wheeler Army Airfield, the unit provides weather information to the joint, worldwide meteorological network operated by the Air Force's Weather Agency and the World Meteorological Organization.



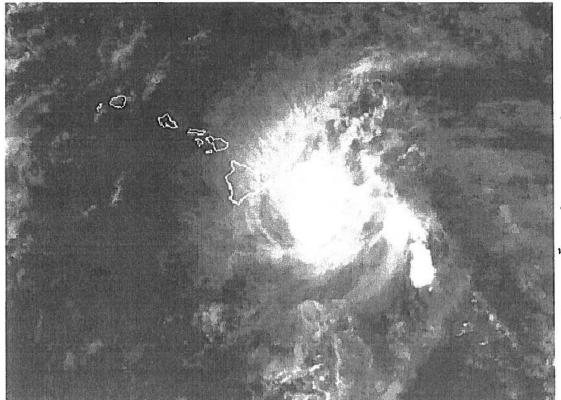
An F-15 with the 199th Fighter Squadron touches down safely at Hickam Airforce Base.

Assistant Adjutant General, Air/Commander, HIANG	Brig. Gen. Darryll D.M. Wong
Headquarters, Hawaii Air National Guard	
Chief of Staff  Executive Support Staff Officer  Director of Operation  Director of Plans  Plans Officer  Communications  Air Surgeon  Social Actions Officer	Col. Stanley Osserman Lt. Col. William Ladd Lt. Col. Harold Fujii Maj. Reynold Hioki Col. Kathleen F. Berg (vacant)
Personnel Staff Officer	
Vice Commander  154th Operations Group  199th Fighter Squadron  203rd Air Refueling Squadron  204th Airlift Squadron  150th Aircraft Control & Warning Flight  169th Aircraft Control &Warning Squadron  154th Air Control Squadron  154th Operations Support Flight  154th Maintenance Group  154th Aircraft Maintenance Squadron  154th Aircraft Maintenance Squadron  154th Logistics Readiness Squadron  154th Maintenance Operations Flight  154th Mission Support Group  154th Civil Engineer Squadron  154th Security Forces Squadron  154th Communications Flight	Col. James Drake Lt. Col. Chris Sakamoto Lt. Col. William C. Benton Lt. Col. Gerald E. Mansell Maj. Marc A. Gonsalves Lt. Col. Dewey D.A. Arakawa Maj. Myles M. Moriguchi Lt. Col. Kevin D. Garcia Col. Michael J. Melich Lt. Col. Ronald P. Han Jr. Lt. Col. William S. Petti Lt. Col. David Molinaro Capt. Clifton E.K. Heen Col. Edwin Vincent Lt. Col. Alvin N. Satogata Capt. Wayne J. Acosta Capt. B. Marcus Badley Lt. Col. Galen Yoshimoto
154th Medical Group	
199th Weather Flight	Lt. Col. Thomas K.L. Mau
201st Combat Communications Group Commander	Lt. Col. Craig N. Ishizaki Lt.Col.Roy A.Cornella Lt. Col. Gary L. Thomas Maj. Joseph A. Garnett Maj. Gary M. Mizumoto
206th Combat Communications Flight	Maj. Renee Blake



HAWAIIAN PRIDE -- Major Patrick Fierro with the 154th Aircraft Control Squadron stands proudly next to a Hawaiian flag during his deployment in Afganistan.

Unit/Location Federal Recognition Date HQ, Hawaii Air National Guard, Honolulu, Oahu Jan. 1, 1952 HQ, 154th Wing/Hickam Air Force Base, Oahu Dec. 1, 1960 154th Operations Group/Hickam AFB, Oahu Nov. 4, 1946 199th Fighter Squadron/Hickam AFB, Oahu Nov. 4, 1946 203rd Air Refueling Squadron/Hickam AFB, Oahu Feb. 12, 1993 204th Airlift Squadron/Hickam AFB, Oahu Oct. 31, 1994 150th Aircraft Control and Warning Flight Kokee Air Force Station, Kauai Oct. 21, 1961 169th Aircraft Control and Warning Squadron Wheeler Army Airfield and Mount Kaala Air Force Station, Wahlawa, Oahu Oct. 7, 1956 154th Air Control Squadron/Pacific Missile Range Facility, Barking Sands, Kauai July 16, 1990 154th Operations Support Flight Hickam AFB, Oahu Oct. 31, 1994 154th Support Group/Hickam AFB, Oahu Oct. 31, 1994 154th Civil Engineer Squadron Dec. 18, 1959 154th Security Forces Squadron Jan. 4, 1979 154th Communications Flight Oct. 31, 1994	Unit/Location Federal Recognition Date 154th Logistics Group/Hickam AFB, Oahu Oct. 31, 1994 154th Maintenance Squadron Dec. 1, 1960 154th Aircraft Generation Squadron July 12, 1995 154th Logistics Squadron July 1, 1979 154th Logistics Support Flight
154th Mission Support Flight Oct. 31, 1994 154th Services Flight April 7, 1989	Kalaeloa Airport, Oahu Oct. 13, 1967



Hurricane Jimena developed on August 28 about 1700 miles eastsoutheast of Hawaii and developed quickly. On August 30, it reached it's peak strength as a hurricane with sustained winds slightly over 100 mph. Jimena moved steadily westward around 17 mph on a course that would take the center about 50 miles south of the Big Island. On August 31, Jimena was about 300 miles eastsoutheast of the Big Island. During the early morning hours of September 1, Jimena was downgraded to a Tropical Storm. Jimena made it's closest approach to the Big Island some 110 miles south of South Point.

### State Civil Defense

### **MISSION**

To Prepare for and respond to disasters and emergencies.

### PERSONNEL

State Civil Defense (SCD) has a staff of 30 full-time and contract employees. In the event of a disaster, a special recovery branch is organized to process damage repair claims. During emergencies, staffing may be augmented by government liaison and volunteer agency support.

Hawaii's Director of Civil Defense is the state's Adjutant General, Major General Robert G.F. Lee. Vice Director of Civil Defense Edward T. Teixeira oversees the day-to-day operations and assumes the responsibilities of the director when the director is absent.

### **ORGANIZATION**

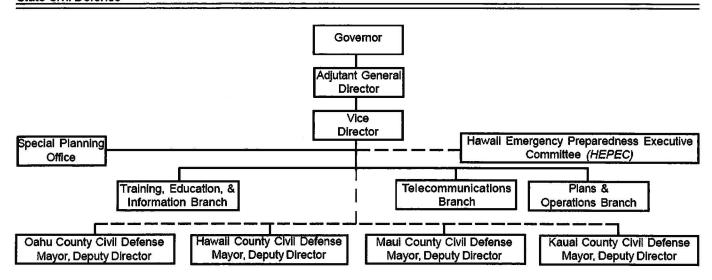
The civil defense system is authorized by Chapters 127 and 128 of the Hawaii Revised Statutes (HRS) and provides the legal framework for a comprehensive system at the state and county levels. SCD serves as the office of record for all major disasters impacting the State of Hawaii.

SCD is organized into three branches: Training, Education, and Information; Plans and Operations; and Telecommunications, and is supported by special planning programs and an administrative section.

The Department of Defense also maintains the State Disaster Fund, authorized under Chapter 127-11, HRS. The fund provides \$1 million per state disaster and an additional \$1 million for federal matching when a disaster is declared by presidential declaration. This special fund helps to pay for repairs to public facilities and infrastructure.



Edward T. Teixeira



### HIGHLIGHTS AND SIGNIFICANT EVENTS

As Hawaii's Emergency Management and Homeland Security Agency, State Civil Defense (SCD) administered more than \$53 million in U. S. Homeland Security Grants during FY 2004; funds which are made available to county, state and private agencies to help them with the training, preparation, and equipment they need deal with the constant threat of terrorism.

Hawaii, through SCD, was the first state in the nation to submit a revised and updated Strategic Plan to the U. S. Department of Homeland Security; a plan that laid out a five year strategy to meet the challenges not only of terrorism, but to respond to any crisis or disaster: natural, technological, accidental or intentional. The State Civil Defense Strategic Plan is a primary instrument in securing the federal funds Hawaii requires for the safety and security of its citizens and visitors.

Fiscal Year 2004 proved to be a many faceted time as State Civil Defense (SCD) faced the necessity of training and preparing for the full range of natural and man-made disasters - from acts of terrorism to hurricanes and tsunamis - while responding on several occasions to state emergencies. SCD was able to meet these challenges thanks in large part to expanded and strengthened partnerships.

SCD's role in the largest weapons of mass destruction exercise in the state's history (August 25 – 29, 2003) involved airlifting the governor and her cabinet to the state Emergency Operating Center (EOC) in Diamond Head Crater. The Exercise, "Ho'o Pale 'Ehua" (to Defend 2) was based on a bio-terrorism event. Governor Lingle and her cabinet flew to Diamond Head aboard Army National Guard Black Hawk helicopters and spent five hours in the EOC taking part in the exercise.

Barely two days later the possibility of a real state disaster prompted the activation of the EOC. Hurricane *Jimena* was bearing down on the Big Island. Fortunately the storm weakened and took a southwestward turn, minimizing its effects on Hawaii County.

SCD played a lead role in planning, organizing and presenting the Inaugural Asia-Pacific Homeland Security Summit and Exposition. Six hundred delegates from 19 nations and territories attended the three-day event, November 19–21, 2003, at the Hilton Hawaiian Village Hotel in Waikiki. They shared information about combating terrorism and participated in a question and answer session with U. S. Homeland Security Secretary Tom Ridge following his live address to the delegates via a video teleconference link. The summit's success prompted immediate planning for another summit the next year.

Heavy rains beginning December 7, 2003 launched Hawaii's wettest rainy season in recent memory by causing flooding to the Mapunapuna business district and several other areas on Oahu. Before the rainy season ended in mid April, every island had experienced damaging floods to some degree. Among the worst were the rivers of mud and rocks that cascaded down from a blocked culvert on Likelike Highway, February 28, 2004, damaging houses and cars

along Ahuahu Place in Oahu's Kalihi Valley. In each case, State Civil Defense went into the field to assess damage and provide the information needed by Governor Lingle for disaster proclamations that made available state assistance to the victims.

In the midst of dealing with recurring flooding around the state, EOC operations were elevated during the holiday season when both the U. S. and Hawaii Homeland Security Advisory System Threat Conditions were increased from Yellow – Elevated to Orange – High. After the New Year arrived without any reported terrorism incidents, the national and state threat conditions were downgraded to their pre-holiday levels.

The threat of natural disasters is never far from the minds of SCD staff members. Planning and training, improving techniques to deal with such disasters, is constant. In late March, 2003, partnered with several federal, state, and county agencies, SCD conducted two half day workshops (on the same day) aimed at increasing the awareness of visitor industry representatives about the destructive power of tsunamis and the steps they can take to protect the lives of their employees and guests.

The workshops were a prelude to SCD's April 1, 2004 tsunami exercise. This year's exercise was built around the scenario of a locally generated destructive tsunami. To reinforce the lessons learned, Vice Director Edward Teixeira announced plans for a similar exercise to be conducted six months later, on October 1.



Preparing for hurricane season--Leighton AhCook of SCD outlines the Makani Pahili (the Hawaiian word for hurricane) 2004 Exercise Plan. The exercise included a hurricane track and damage scenario. Ray Lovell photo

In May the annual statewide hurricane exercise, Makani Pahili, served to focus the attention of the state on the upcoming hurricane season, June – November, and to sharpen the skills of SCD staff members and partners who would have to respond should hurricanes threaten Hawaii.

Just before the end of the fiscal year, SCD joined the State Department of Transportation and a host of other state, county, federal, and non-governmental agencies in a daylong (June 15, 2004) cruise ship exercise at Honolulu Harbor. The scenario involved responding to a terrorist attack on a cruise ship as it docked near Aloha Tower. The exercise served to heighten the awareness and skill levels of the participating agencies in advance of ceremonies welcoming the arrival of the newly renamed and re-flagged luxury cruise liner, *Pride of Aloha*.

During the year, SCD continued to embrace more partners. The development of a statewide Citizen Corps progressed from concept to planning with a goal of establishing a State Citizen Corps Advisory Committee before the end of the 2004 calendar year. The plan calls for the Advisory Committee to be made up of representatives from all four counties along with leaders from government, emergency management, law enforcement, and other 'first responders'. Citizen Corps brings together dedicated and responsible people who are willing to volunteer their time to help make their communities safer, stronger and better prepared for any emergency situation. The focus in Hawaii will be on a "Blue Water" Citizen Corps to strengthen the safety and security of the state's harbors and coastlines.

The dream of a State Urban Search and Rescue Team moved from the drawing board to the field as equipment was purchased and as volunteers began the long arduous hours of training to meet certification requirements. Again, partnerships developed by SCD proved essential as the Urban Search and Rescue Task Force reached out to a number of private and public organizations, including the military, for volunteers, training sites and support.

Like the proverbial Tower of Babel, the coordination of any project collapses when the participants cannot communicate with each other. The Hawaii Wireless Interoperability Network (HWIN) is being designed to solve that problem for agencies that respond to crises or disaster. SCD plans to have an HWIN Executive Committee in place and functioning before the end of the 2004 calendar year. With representatives from county, state, federal and private agencies, the committee's goal will be to develop, coordinate, and promote cooperative and effective interoperable communications solutions for public and private responders at all level of government within the State of Hawaii.

Much of what SCD accomplishes is invisible to the people who live in these islands. Usually they are aware of the existence of civil defense only during the monthly tests of the warning sirens or when broadcast programs are interrupted with the Emergency Alert System tests. But the 30 men and women who work in the state EOC in Diamond Head's Battery Birkhimer — whose constant rounds of meetings, training and exercise schedules are often interrupted while they respond to real or potential disasters - know they are making a difference.

### COUNCILS, ADVISORY COMMITTEES AND SPECIAL GROUPS

### Civil Defense Advisory Council

The Civil Defense Advisory Council, established and organized under HRS, Chapters 26 and 128, was founded in 1951. The governor and the Director of Civil Defense may consult with the seven-member Advisory Council on matters pertaining to civil defense.

While the Advisory Council members, appointed by the governor, serve without compensation, they provide an invaluable service to the state and to the counties they represent by strengthening and promoting a vital civil defense system in the State of Hawaii.

The 2004 members of the Civil Defense Advisory council are Gerald Coffee (chair, Oahu), Edith Pascua (Oahu), Linda Tseu (Oahu), Dr. Ann Sakaguchi (Oahu), Anthony Castberg (Hawaii), Manny Kuloloio, (Maui), and Myron Dobashi, replacing Alejandro Lomosad, whose term expired at midyear, as the Kauai member on the Advisory Council.

MEET AND GREET—State Civil
Defense employees greet the media in
front of the Emergency Operating
Center during the Ho'opale 'Elua
exercise . Sgt. 1st Class Wayne T. Iha photo



### Hawaii State Earthquake Advisory Committee

The Hawaii State Earthquake Advisory Committee, made up of scientists, engineers and emergency managers, meets quarterly to identify priorities for earthquake mitigation and preparedness.

Since its inception in August 1990, the Committee has been instrumental in helping to reduce earthquake vulnerability and risk through seismic safety workshops, use of Hazards, U. S. (HAZUS) Earthquake Loss Estimation Methodology, and the posting of a construction guide on the hazard mitigation website for public information about strengthening homes.

### Hawaii Emergency Preparedness Executive Committee

The Hawaii Emergency Preparedness Executive Committee, formed in 1999, is comprised of senior level government, military, and business leaders who meet regularly to share information on homeland security and emergency management. The committee has been instrumental in the development of critical infrastructure protection plans, information sharing, and anti-terrorism programs.

### **State Hazard Mitigation Forum**

The State Hazard Mitigation Forum assists in the development of programs and activities that help build disaster resistant communities. The forum provides information on construction and retrofit projects and conducts community awareness and outreach activities. It also supports the website, <a href="https://www.MotherNatureHawaii.com">www.MotherNatureHawaii.com</a>; a source of hazard and mitigation information for each county.

### Hawaii State Hurricane Advisory Committee

The Hawaii State Hurricane Advisory Committee is made up of representatives from the National Weather Service, University of Hawaii structural engineering, and private industry. The committee is actively involved in both technical and practical solutions to Hawaii's hurricane hazards.

### Lava Flow Mitigation Technical Committee

The Lava Flow Mitigation Technical Committee was established in 2000 for the purpose of developing a plan to reduce the risk of lava flows affecting life and property.

Since the publication of that plan by State Civil Defense in 2002, the committee has focused its efforts on implementing recommendations contained in the plan.

### **Tsunami Technical Review Committee**

The Tsunami Technical Review Committee, comprised of scientists, engineers, land use planners, emergency managers, and public affairs personnel, was formed in 1998 for the purpose of reducing the risk to people and property in Hawaii from devastating tsunamis. The committee focuses on tsunami hazard and risk assessments, emergency management and mitigation activities, and public awareness strategies.



Vice Director of Civil Defense Ed Texiera briefs Governor Lingle and Maj. General Robert Lee inside the Emergency Operating Center. Master Sgt. Stephen M. Lum Photo



Governor's Veterans' Day ceremony at the Hawaii State Veterans' Cemetery November 11, 2003

### Office of Veterans Services

#### Mission

The Office of Veterans Services (OVS) is the principal office within the State of Hawai'i responsible for the development and management of policies and programs related to veterans and their family members. The OVS acts as a liaison between the Governor and Veterans groups and organizations, and serves as an intermediary between the Department of Veterans Affairs (VA) and veterans and their family members.

### Organization

Governor Lingle appointed Edward R. Cruickshank, Col. U.S. Army (Ret.) as the director of OVS in May 2004. The organization includes administrative and office services sections, the veterans' services branch, and the Hawaii State Veterans Cemetery (HSVC). The veterans' services branch, under the supervision and management of the veterans' services coordinator, contains veteran services counselors and clerk typists located on Hawaii, Kauai and Maui. Additionally, there is one veterans' services counselors are responsible for veterans' services in their respective counties. Neighbor island

counselors assist with burial services for veterans and their family members at their island veterans' cemeteries; they act as advisors to their respective county veterans' council; and participate as OVS representatives on community committees and panels to offer counsel on related veterans' issues. The Oahu counselor provides services to Oahu veterans' and coordinates services to Filipino-American World War II veterans who reside statewide.

#### **Personnel**

The OVS is authorized 24 full-time state employees and utilize the services of numerous volunteers who assist with clerical and receptionist support, cemetery maintenance, assistance in all areas of the ceremonies held twice a year at Hawaii State Veterans Cemetery in Kaneohe, maintenance of veterans' memorials, and neighbor island honor details.

### Highlights and significant events

The Oahu OVS has operated out of the Veterans Administration facility located in E-Wing at the Tripler Army Medical Center. Due to its short distance to the VA benefits section, Spark M. Matsunaga Out-Patient Clinic, and the Center for Aging, OVS continues to experience



Col. (Ret.) Edward R. Cruickshank

a significant increase in walk-in traffic. The proximity of the regional office has resulted in a stronger relationship with VA benefit staff and has also increased its ability to access the records of veterans served.

The 2000 Census reports that the number of veterans in Hawai'i has increased considerably. The number of veterans in Hawai'i is approximately 116, 309. Each county, except for Maui County, has experienced an increase in the number of veterans residing there. The following table depicts the increase in veterans served (by county).

Number of Veterans by county (2000 Census):

County of:	
Honolulu	84,413
Kauai	5,536
Maui	10,815
Hawaii	15,545

Some of the major endeavors OVS has partnered and participated in are the National Veterans History Project, the Universal Values for a Democratic Society Nisei Veterans Forum Series and Act 63 which was passed by the Eighteenth Legislature in 1995 and amended in 1997, which requires OVS to inspect all state memorials and veterans cemeteries for repair and maintenance deficiencies every three years.

The HSVC continues to push towards becoming fully staffed. During fiscal year 2004, there were 476 interments and/or innumments, for a total of 5.591 since August 1991.

The OVS provided support at various veteran ceremonies throughout the state. Memorial Day and Veterans Day were marked in many locations throughout the island chain. On Oahu, the types of ceremonies varied from the traditional Governor's ceremony at the Hawaii State Veterans Cemetery, to the mayor's ceremony at Punchbowl, as well as events held on board the USS Missouri and USS Arizona. Memorial Day events especially supported by OVS ranged from the annual candlelight ceremony at the National Memorial Cemetery of the Pacific to the governor's ceremony at the HSVC. Neighbor island Veterans Day observances were heavily supported by our counseling staff.



Volunteer flagbearers at the 2003 Memorial Day Cemermony at the Hawaii State Veterans' Cemetery.

### Veterans' projects

Improvements to the East Hawaii Veterans' Cemetery No. 2 were based upon input received from the VA's National Cemetery System. The project is now 70% completed with mass grading, temporary grassing, and committal service chapel framing finished. A moss rock wall along the neighborhood property line and an equipment shelter is still in progress.

Work continues to proceed with the design and master plan for the West Hawaii Veterans Cemetery. The VA has committed \$100,000 towards the installation of grave liners.

As one of only three states in the nation without a State VA long term care facility, the OVS in conjunction with the Hawaii Health Systems Corporation, works towards erecting a 95-bed (40,000 square foot) home on the Big Island at the site of the old Hilo Hospital.

Construction of the Oahu Veterans Center continues. Grand opening of the center is slated for Veterans Day 2005.

### **Veterans' Statistics**

As the primary advocate for veterans and their families, the director and services branch advocate a wide range of veterans' entitlements and benefits, while providing claims assistance, transitional services, officiating at ceremonies and participation in an array of veterans' activities.

The staff continues to move veterans off State funded public assistance by providing access to federally funded VA pension and/or compensation payments, education and retraining. On a statewide basis, statistics indicate that the VA provided \$281,195,000 in total expenditures to veterans and their dependents in federal fiscal year 2003.

Number of veterans and dependents served: FY 1998 through FY 2004

Year	State Total	Kauai	Oahu	Maui	Hawaii
FY88	12,039	4,152	995	3,143	3,749
FY89	13,184	3,554	3,458	2,562	3,610
FY90	16,757	4,428	4,767	3,600	3,962
FY91[a]	18,910	4,871	5,240	3,599	5,200
FY92	23,527	4,978[b]	9,794	3,815	4,940
FY93[c]	22,464	4,993	10,018	3,003	4,450
FY94	22,333	4,763	8,050[d]	4,320	5,200
FY95	26,942	4,080	11,910	5,502	5,450
FY96	27,329	4,520	11,594	5,822	5,393
FY97	24,808	3,951	9,179[e]	5,953	5,725
FY98	25,783	5,075	9,132	5,966	5,610
FY99	26,050	6,025	9,128	5,364	5,533
FY00	25,794	4,875	9,598	5,846	5,475
FY01	25,772	4,880	9,629	5,864	5,399
FY02	22,964	4,823	8,250[f]	5,761	4,130
FY03	22,173	4,895	8,974	5,784	4,520
FY04	22,295	3,551	8,960	5,273	4,511

<sup>[</sup>a] Persian Gulf War Period, Aug. 2, 1990

<sup>[</sup>b] Military Early Release Programs, 1991-1992

<sup>[</sup>c] Includes Filipino veterans, this year forward

<sup>[</sup>d] Decrease in military downsizing efforts

<sup>[</sup>e] TAP presentation to Army suspended

<sup>[</sup>f] Transition Assistance Program (TAP) presentation to Marine Corps Base Hawaii suspended

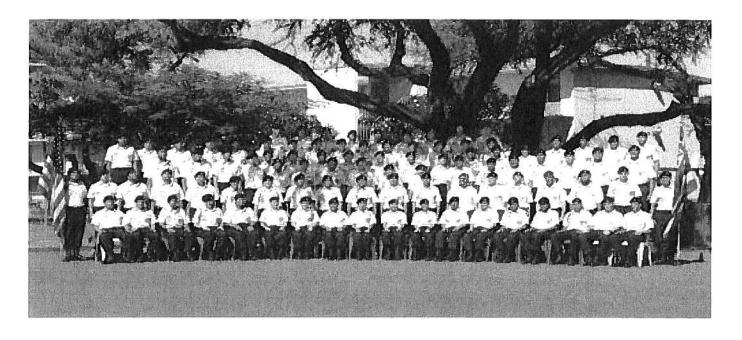
### **Advisory Board on Veterans Services**

The Advisory Board on Veterans Services advises the director on veterans' issues, legislative proposals and program operations. The board meets monthly, with meetings scheduled on Oahu and the neighbor islands, funds permitting. The board's main focus for FY2004 continued to be increasing the diversity of VA medical services available to elderly veterans, with particular attention paid to neighbor island veterans.

Members on the FY2004 board were: Bill Daves, chair (Oahu), Delbert Nishimoto, vice chair (Hawaii), Frank Cruz (Kauai), Rogelio Evangelisa (Maui), Thomas Joaquin (Oahu), and Cynthia Stine (Oahu).



The Advisory Board on Veterans Services as of December 2004- From Left, Bill Daves, Delbert Nishimoto, Cynthia Stine, Frank Cruz, OVS Director Edward Cruickshank, Adm. (Ret.) Ronald Hayes, and Lloyd Sodetani. Missing-Thomas Joaquin.



### Hawaii National Guard Youth CHalleNGe Academy

#### Mission

The Hawaii National Guard Youth CHalleNGe Academy provides 16-18 year-old "at-risk" youths another opportunity to obtain their high school diplomas and become productive citizens. Students are placed in a military-based, residential environment which emphasizes academics, self-discipline and responsibility; and strengthens families and communities through the cooperative efforts of federal, state and Youth CHalleNGe staff. After the completion of the residential phase, mentors and counselors follow-up and support graduates in pursuing career goals.

### Eligible criteria

Students must meet the following criteria to be accepted into the Youth CHalleNGe Academy:

- Voluntary enrollment not a "sentencing alternative"
- No active or pending legal actions
- Drug free (drug testing conducted upon entry and periodically thereafter), violators declined/dismissed
- Between 16-18-years-old (preference given to the older students unable to graduate with their class)
- History of chronic absenteeism from school

- Citizen of the United States and resident of Hawaii
- Unemployed (while participating in the residential phase)
- Physically and mentally fit

### Residential phase

Running two classes per year, the residential phase of the program is 22 weeks. During this time, corpsmembers are trained physically, as well as mentally, with the skills they will need to become productive citizens in their communities. The corpsmembers live and train at the Youth CHalleNGe Academy facility at Kalaeloa under supervision, 24 hours a day, seven days a week. All meals and uniforms are provided by the Academy.

### **Education**

The Youth CHalleNGe Academy education program runs two curriculums, which offers the student a choice of either the GED or the Competency Based High School Diploma (C-base) program to attain their high school diploma. The C-base program has five areas/units: government and law, occupational knowledge, health, community resources, and consumer economics.

Within each unit is a list of life skills-oriented tasks that a student must complete in order to



YCA Director Wallace M. Mitsui



take the unit examination. After all the unit examinations are taken, the corpsmembers are given a mastery examination.

### Military-based training

Along with the academics, each corpsmember is required to participate in the military-based training portion of the program.

Corpsmembers are taught and reviewed on physical fitness, personal hygiene, discipline, responsibility, team building, drill and ceremony, leadership and followership, and adventure training.

Corpsmembers are also required to participate in at least 40 hours of community service activities. These community service activities include providing ground maintenance at the Kaneohe State Veterans Cemetery, tutoring or reading at area elementary schools, Adopt a highway project, Hawaii National Guard Environmental project, Kanaloa Wet Lands project, and Camp Erdman clean up.

### Post-residential

At the end of the residential phase, Corpsmembers in the GED curriculum receive their high school diploma at the graduation and completion ceremony. Corpsmembers in the C-base curriculum are eligible to receive their high school diplomas. In order to receive their diplomas, corpsmembers must take the training and knowledge given to them and put it to "practical" use by doing one of the following:

Employment: Corpsmembers must be gainfully employed for three months, full-time, or six months, part-time. The YCA staff verifies employment information with the corpsmember's employer.

Higher education: Corpsmembers must be enrolled in 100 level (or above) course worth three-credit hours at a community college, vocational or technical school.

Students must submit their report cards for verification of completion.

The YCA graduates also have an option to attend the P.A.T.H. (Perseverance, Attitude, Transition, Heart) program at Leeward Community College. This class was designed to assist YCA graduates who are interested in pursuing a transition into a community college atmosphere.

Enlist in any branch of the military: Corpsmembers who enlist must supply a copy of their enlistment papers as verification for their diploma.

During the post residential phase, volunteer mentors who are recruited, screened, trained and matched, contact corpsmembers on a regular basis to find out how they are doing, what they are doing, and offer advice and assistance. YCA staff also contacts corpsmembers to ensure that they are working toward their goals.

#### Personnel

Youth ChalleNGe currently employs 44 full-time State employees and is comprised of a force of trained active and retired members of the Hawaii National Guard (Army and Air), Reserve, retired military from the various branches of the service, GED, C-base certified instructors, part-time instructors from the Waipahu Adult Education School and Leeward DOE, counselors, and other support staff.

### **Organization**

Youth CHalleNGe consists of five primary staff elements: administration and logistics, mentor coordinators, commandant/cadre, program coordinator/academic instructors, and counselors. Funding for the program is a match of federal (60 percent) and state (40 percent) funds.

### Awards and recognitions:

- 2001, The United Services Organization, Best Over-All Program.
- 2001, National Mentoring Partnership's Excellence in Mentoring Award.
- 2003, National USO La Vern Webber Citizenship Award.

### Highlights and significant events

There were 188.5 permanent state positions authorized during the year, 161 of which were filled on June 30, 2004. Additionally, 67.475 temporary positions were authorized and 58.475 were filled at the end of the fiscal year.

Two sustained superior performance awards were submitted and approved during the fiscal year. The average monetary award amounted to \$200.

The 2004 recipient of the Adjutant General's Award for Distinguished State Service is Dolores M. Cook, Anti-Terrorism Planner of State Civil Defense.

During the fiscal year, the following types and number of personnel actions were taken:

Type of Action Number Processe	d
Appointments	
Separations	
Reassignments 3	
Promotions	
Retirements 4	
Reallocations2	
Deaths 0	
Miscellaneous Actions 768	

### **Executive Summary**

Economic Contributions of the Hawaii National Guard (Army and Air) to the State of Hawaii during Fiscal Year 2004:

Type of Economic Contr	ribution	County Summary				
Hawaii National		City & County	Hawaii	Kauai	Maui	
Guard employment	Total	of Honolulu	County	County	County	
State employees 1	238	212	13	6	7	

#### Notes:

### U.S. Property & Fiscal Office

### Mission

The mission of the United States Property and Fiscal Officer for Hawaii is to receive and account for all funds and property of the United States in possession of the Hawaii National Guard; ensure that federal funds are obligated and expended in conformance with applicable statutes and regulations; ensure that federal property is maintained and utilized in accordance with National Guard Bureau directives; manage the federal logistics systems for Hawaii; and provide the support necessary for the transition of mobilized units to active duty status.

#### Personnel

The United States Property and Fiscal Office for Hawaii is authorized 86 full-time federal technicians.

### **Organization**

The United States Property and Fiscal Office is organized as follows: Administration Office, Data Processing Center, Internal Review Division, Resource Management Division, Purchasing and Contracting Division, Supply and Services Division.

### **Administration Office**

This office performs administrative services in support of the United States Property and Fiscal Office operations by providing reproduction services, receiving and processing office mail, and providing typing and word processing services.

### **Data Processing Center**

The Data Processing Center provides services to the United States Property and Fiscal Office and the Hawaii Army National Guard and its various divisions. The center's web site enables users to view their orders, program managers to view their financial plan status, and provides users with information regarding pay, travel and other pertinent information.

### **Internal Review Division**

Internal reviews are conducted by this division to ensure Federal resources are properly managed and utilized. Emphasis is placed on evaluating the effectiveness of management controls and determining whether the Hawaii National Guard is operating efficiently and economically.

<sup>1119</sup> state employees are paid with state funds and, 119 with a combination of state and federal funds.

### **Resource Management Division**

The division provides decentralized budget, funds management, fiscal accounting services, and Government Travel Card management to the Hawaii Army National Guard. The division also provides payroll and travel entitlement payments to Hawaii Army National Guard soldiers and technicians including payments to the State of Hawaii Defense Department and commercial vendors doing business with the Hawaii Army National Guard.

The Hawaii Army Guard Resource Management Division, located in Diamond Head Crater, is composed of the Financial Manager, Deputy Financial Manager, Staff Accountant, Pay and Examination Branch. Fiscal Accounting Branch, and Government Travel Card Agency Program Coordinator, who work together to provide financial guidance and support to the Hawaii Army National Guard.

An Assistant United States Property and Fiscal Officer for Air (Fiscal) manages funds and workdays for the Hawaii Air National Guard. The 154th Wing Financial Management/ Comptroller Office is located at Hickam Air Force Base, and services all Hawaii Air National Guard units, including those on the neighbor islands.

### **Purchasing and Contracting Division**

Procures Federally funded acquisitions for the Hawaii National Guard using sealed bidding, negotiated, and simplified acquisition procedures in accordance with Federal acquisition regulations.

The division office, located at Diamond Head crater, provides support to Hawaii Army and Air National Guard customers by procuring commercial items and services, architect-engineering services, and minor and military construction projects. The division oversees and administers the Hawaii Army National Guard Government Purchase Card (GPC) program.

The 154th Wing Base Contracting Office (BCO) provides field support to the Hawaii Air National Guard by procuring commercial items and services and managing the minor construction contracts. The BCO oversees and administers the Hawaii Air National Guard GPC program.

### Supply and Services Division

The Army Guard division, located in Diamond Head Crater, is organized into Material Management, Property Management, Supply, and Transportation Branches, and provides logistical support and guidance to the Hawaii Army National Guard.

A full-time Carlson Wagonlit Travel office, located at Fort Shafter, in conjunction with the Transportation Branch, provides an entire array of transportation services, i.e., making plane and hotel reservations, writing airline tickets, handling air freight, arranging car rental reservations, and other travel requirements.

An Assistant United States Property and Fiscal Officer for

Air (Property) is responsible for the accountability of supply equipment, munitions, and computers within the Hawaii Air National Guard. The Air Guard division, located at Hickam Air Force Base, provides logistical support and guidance to the Hawaii Air National Guard.

An Assistant USPFO for Real Property, one for Army and one for Air, is responsible for federal real property accountability.

### **Highlights and Significant Events**

Federal funds used by the Hawaii Army National Guard during the Federal fiscal year totaled \$83,725,207.

Federal funds used this year by the Hawaii Air National Guard amounted to \$131,468,503. Table 4 of the Appendix reflects Federal dollars used between October 1, 2003 and September 30, 2004

Military payrolls for the Army and the Air Guard totaled \$63.723.186.

During federal Fiscal Year 2004, local purchases and contracting support of Hawaii National Guard units and activities totaled \$8,137,300.

A total of \$4.718,500 was spent to procure supplies and equipment for the Hawaii Army National Guard. The book value of Hawaii Army National Guard equipment is \$454,559,069.

The Hawaii Air National Guard received \$7,722,764 for supplies and equipment. The base supply operation processed 787,000 transactions in federal Fiscal Year 2004. The equipment book value was \$254,000,000 at the end of the Fiscal Year.

The Hawaii Army National Guard Transportation Branch arranged transportation for a total of 732 personnel by military airlift, 6,053 trips were booked with Carlson Wagonlit Office. A total of 4.558 tons of cargo was shipped during fiscal year 2004: 67 tons to the mainland, and 4.491 tons to interisland destinations.

The Hawaii Air National Guard Traffic Branch arranged transportation for a total of 2,005 individuals: 1,053 commercial trips to the mainland, 80 foreign trips, and 872 commercial interisland trips. A total of 1,613,260 tons of cargo was shipped during the fiscal year.

The total spent to transport personnel and equipment is shown in Table 4 (Appendix).

The Data Processing Center completed installation of new hardware and upgraded software on its servers and the users RCAS workstations. These upgrades will ensure the USPFO's automation assets continue to meet current and future technical standards and provide more capability to better serve the USPFO's customer base.

The Internal Review Division completed six formal, five quick response, and two follow-up audits. These audits reduced waste of resources and improved management controls, resulting in savings of \$58,000.

### Table 1: Hawaii National Guard Civilian Payroll Data (Federal FY 2003)

•		202
	Army	Air
Man-years	326	689
Regular Pay	13 073 425	\$38,053,604
	10,010,720	• 450,055,004
Benefits	4 405 070	0.500.000
Cost-of-Living Allowance	1,435,378	3,532,208
Health Insurance	1,468,789	2,991,257
Federal Employees Group Life Insurance.	21,461	55,712
Federal Civil Service Retirement	181,889	1,281,183
Federal Employees' Retirement System		
		1,380,327
Thrift Savings Plan	. 420,830	
State Employees' Retirement System		0
Permanent Change of Station		41,834
Federal Insurance Contributions Act Taxes.	822,855	1,989,437
Suggestion and Superior Performance		
Awards	. 19,575	56,148
Total\$	18.716.125	\$53,291,510
	,,	• • • • • • • • • • • • • • • • • • • •
Table 2: Assets		
Facilities		
* **		\$154 072 065
Hawaii Army National Guard		02 270 260
Hawaii Air National Guard		• 92,379,209
Equipment Assets		
Hawaii Army National Guard (less aircraft)	) <i>.</i>	. 165,719,069
Hawaii Air National Guard (less aircraft).		170,226,149
Aircraft Assets		
		288 840 000
Hawaii Air National Cuard		200,040,000
Hawaii Air National Guard		. 009,823,141
Total	\$	1,081,161,199



Members of Charlie Company, 193d Aviation unloading supplies on the tarmac in Kirkuk, Iraq in April 2004. Major Charles Anthony photo

### Table 3: Federal Expenditures Funds allotted by National Guard Bureau to U.S. Property & Fiscal Office for Hawaii National Guard personnel appropriations - Army Operations and maintenance, and military construction appropriations - Army Transportation and travel Equipment, supplies and services Construction, repairs and utilities Funded directly by National Guard Bureau (Army) Operations and maintenance defense appropriation - Army Total funds alloted to U.S. Property & Fiscal Office Total funds provided by National Guard Bureau (Army) 17,030,148 Total Federal Support for Army National Guard. . . . \$83,725,207 National Guard personnel appropriations - Air appropriations - Air Equipment 382,869 Supplies 7,339,895 Depot level reparables 26,099,834 Construction, repairs and utilities Major construction 0 Architectural and engineering services 96,576 Minor construction/ major repairs 1,425,972 Operations and maintenance agreements 542,164 Total funds alloted to U.S. Property & Fiscal Office Funded directly by National Guard Bureau (Air) Other active duty pay 1,758,274 Inactive duty training pay 9,609,389 Total funds provided by National Guard Bureau (Air) 24,638,916 Total Federal Support for Air National Guard \$131,468,503

# Table 4: Financial Statement 2004 DoD Operating Funds

### Program organization and category of Total Appropriation Balance Total expenditure General Fund Accounts (including CB) Expenditure (Reversion) Departmental Administration Hawaii Army National Guard State Civil Defense Other 70,158 70,158 0 Organization Total 1,023,641 1,023,641 0 DEF 112: Services to Veterans/ Office of Veterans Services DEF 114: Hawaii National Guard Youth Challenge Academy Total Federal Fund. . . . . 9,571,420. . 23,000,111 . 13.428.69

Table 5: Statement of Revenue & Receipts FY 04

Credited to:

Gener Fun Treasu	ď	eneral Fund Frating	Trust	Special Fund
Source:				
Non-tax revenue/ receipt				
Rental, armories	0	.0	64,513.	0
Donation	0	.0.	.10,708.	0
Asset Forfeiture				
Vacation earned 13,53	31	.0.	0.	. 5,757
Overpayment	0	.0.	552.	0
Vacation accrual	0	.0.	22,842 .	0
Reimbursment				
Utilities	0	.14.	0.	0
Others	044	,967.	0.	0
Prior fiscal year 160,84				
Federal Funds				
Hawaii National Guard				
Master cooperative agreement	0	.0.	0.8	3,503,147
Youth CHalleNGe Academy	0	.0	0.1	,507,083
About Face				
Federal Emergency Management A	gency (F	EMA)		er er sesensch expression
Emergency Management		•		
preparedness grant	0	.0.	0.1	1.365.030
Office of Domestic				,,
Preparedness (ODP)	0	.0.	0.5	5,373,846
Disaster assistance				
Kilauea	0	.0.	0.	. 3.066
Oahu flood				
November 2000 flood				
Hawaii State Veterans Cemetery	0	.0.	0.	. 94.095
Total\$174,37				